

Letters to the Editor

BRACKEN HOUSE, CANNON STREET, LONDON, EC4

World's resources

Sir.—In his letter on the sub-
ject of the world's finite
resources (October 4) Mr. V. E. Yarsley,
Percy-Davis is surely confusing
the issues. On the one hand he
warns of the danger of our being
"coaxed into welcoming inferior
substitutes as 'improvements,'" on the other he urges "strict
recycling and massive changes in
production systems to revert to
making articles to last a lifetime."
Both these statements
appear to be based on fallacious
assumptions. One would imagine
that industry and the buying
public are to day far too critical
to accept inferior substitutes.
Equally it is true that with very
few exceptions, those who
increasing sophistication of most
consumer durables. Their
chances of lasting a lifetime are
as remote as they are undesirable.

The conservation of material
resources world-wide has occupied
the planners in many countries
for the last quarter of a century. One looks back somewhat
nostalgically to the remarkable
survey prepared for the President of the U.S. under the
title of Resources for Freedom,
which came to be known as the
"Paley report." Volume IV of
this survey dealt with "The
Promise of Technology," and
estimated both supply and
demand in the U.S. extrapolated
to 1975. That both have in fact
to date proved to have been
grossly underestimated and
therefore exceedingly pessimistic
cannot be blamed on W. S. Paley
and his committee.

Change in pattern

The fact is that the whole pattern
of the production and use of
materials has changed in the
meantime beyond all expectation,
and in many cases largely because
the aim of the planners and manufacturers has been to
conserve materials by upgrading
their effective use. A notable instance
of this is the rapidly increasing
use of plastics, the production of which has
upgraded many raw materials
which for decades had either
been wasted or totally ignored.
Within Mr. Paley-Davis's context
these may be classified as "inferior
substitutes," and they certainly
might not "last a lifetime," but they offer the possibility
of industrial expansion to the
"have" and "have not" countries alike, of which political
and industrial leaders the
world over are fully conscious.

Surely if we are to have continued
industrial expansion, even in an increasingly populated
world, then planned obsolescence
must be accepted. It is possible that looking back in
eighteenth century innovation,
Janet Arnold in her *Perukers* and
Adrian Hamilton's forecast as

Containers used just once

Sir.—There must be something
wrong with an economy that
dispatches experts to the wastes
of the world to locate metals
that are then processed thousands
of miles away at great expense to be
used just once. Just once for
containing a soft drink, after
which it can be thrown into the
water until it creates an eye-
sores, nuts into car tyres, and has
to be cleared away by someone
at public expense.

Perhaps one of the soft drink
companies can explain the logic
behind this particular piece of
progress.

David Buckman,
4, Shipgate Court,
Lenton Road, Highbury, N.5.

Lawyers' formal dress

Sir.—Justinian's attack on
legal pomp and ceremony

(October 4) is so strongly
worded as to invite the comment
that he has stopped short only
of suggesting that accused
persons should sit on the bench
alongside the magistrate and act
as judge and jury in their own
causes! Joking apart, his attack
on wigs and gowns may be
without comment, as many
lawyers are reluctant to defend
such unorthodox relief. I for
one, and writing as a non-
lawyer, am anxious to see them
preserved, and this for two reasons.
First, because lawyers' gowns
are style, which much
modern "gear" has not; and
secondly, because formal dress,
which it is, helps to preserve
formal manners and counteracts
a tendency towards sloppiness
which seems to animate so much
of U.S. Court procedure and so
acts against the best interests
of defendant and prosecution
alike.

Justinian writes of the doctors
as if they had no customs or
solemn processions. I can assure
him that this is very far from
the truth; indeed the doctor's
white coat hardly performs any
function beyond that of advertising
the fact that he is a member
of the staff of a hospital and
not a patient. Its antisepsis
effects are minimal. As for the
suggestion that wigs are an
eighteenth century innovation,
Janet Arnold in her *Perukers* and
Adrian Hamilton's forecast as

Perkins (1970) states that they
are still in use. Within Mr. Paley-
Davis's context these may be
classified as "inferior substitutes,"
and they certainly might not "last a
lifetime," but they offer the possibility
of industrial expansion to the
"have" and "have not" countries alike,
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have been worn throughout the
history of costume, and in
England from 1660 onwards. As
a matter of fact there are references
to them being worn earlier
by persons with little bair.

G. Chowdhury-Best,
174, Clay Hill Road,
Basildon, Essex.

Unemployment figures

Sir.—The implications that I
would like D. Brown (Oct. 5), and other readers to draw from
my letter are that, in the first
place, there are a great many
people drawing unemployment
pay who have part-time work
which, together with their Social
Security payments, bring them
in far more than they would be
able to earn were they in full-time
employment; and, secondly, that
in the present employment
figures are limited to (a) those
who earned nothing from any
occupation and (b) those who
genuinely wanted work and had
none, they would be a great deal
less than the figure of 930,000
out of work which was given us
last month.

L. T. S. Littman,
Ashley Chase,
Aahotbury, Dorset.

Small business centre

Sir.—The continuing cor-
respondence in your column re-
garding the viability and nature of
services provided for small
businesses by the Bristol Polytechnic
Small Business Centre—which, unlike
other small business centres, does not
receive any "pump-priming" grants
specifically for small firms and
is not a financing institution

During the past two years this
Centre has assisted an almost
equal number of businesses in
both manufacturing and service
trades, and is interesting to note
the increasing number of very
small companies (10-20 employees)
who are eager to improve their
present methods of management
and implementation of cost
control systems, organisation
and restructuring and planning for
growth, and installation of produc-
tion and stock control schemes.

The Bristol Polytechnic Small Business Centre
also provides a programme of
one-day management training
courses which are specifically
designed to give practical and
"down-to-earth" guidance to the
management of smaller busi-
nesses.

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Farming and Raw Materials

Dock strike hits U.S. farm sales

CHICAGO, Oct. 8. THE crippling effect of the West Coast dock strike on farm income in terms of lost exports was cited here by Kenneth E. Frick, administrator of the USDA's agricultural stabilisation and conservation service.

Mr. Frick said: "Wheat is piled on the ground in the Pacific Northwest because it can't be shipped to our customers overseas, and there's no place to store it."

"Our agricultural attaches in Tokyo estimate that just during two weeks in July we lost over \$7m. in agricultural export sales to Japan. Even after the strike is over, we expect our farm exports will be saddled with higher transportation costs because of the proposed wage increase for dock workers."

In addition, Japanese mills will have adjusted their milling machinery for other countries' wheat and it will be tough to get those markets back."

A warning that the U.S. 10 per cent. surcharge on imports is likely to affect world agricultural trade adversely was given this week by Dr. Eric Ojala, FAO assistant director general.

Meanwhile, in Washington yesterday, President Nixon sought court order to get striking dockers back to work on the U.S. West Coast and at the Great Lakes port of Chicago. But the White House said the President had decided for the time being not to seek a court order under the Taft-Hartley law, forcing a return to work by dockers on the East and Gulf coasts. In the hope that in their case a negotiated settlement could still be reached.

Iran sugar output up

TEHERAN, Oct. 6. IRANIAN sugar output this year is estimated at 600,000 tons, Iran Press reports. This compares with 560,000 tons last year.

Beet sugar output is estimated at 340,000-150,000 tons from about 4m. (3.75m.) tons of beet. Sugar output from cane is estimated at an unchanged 60,000 tons.

The Government will need to import between 40,000 and 50,000 tons of sugar this year to make up the deficit.

New moves to tackle Dutch elm disease

BY GODFREY BROWN

NEW MOVES to control the spread of Dutch elm disease were announced by the Forestry Commission yesterday. They follow a survey by the Commission which shows that of the 18m. elms south of a line from Birmingham to the Wash, 4 per cent are dying or dead, and a further 9 per cent have slight to moderate infection.

The Commission is using its powers under the 1967 Plant Health Act to make an order enabling local authorities to enforce control measures. Mr. James Prior, Minister of Agriculture, yesterday approved the draft order, which will give local authorities power to inspect trees in their area and require the felling or lopping of badly affected trees at the owners' expense. The local authorities will also have power to undertake the felling themselves where this is appropriate.

Great concern

The Commission is prepared to pay up to £250,000 towards the administration expenses of the local authorities that accept the new powers now being offered.

Mr. Prior said, yesterday, he viewed with great concern the spread of the disease and was sure the authorities in the areas most at risk would quickly avail themselves of the powers offered. But he would authorise the Commission to extend the powers to other local authorities in the affected areas if this should become necessary.

Financial assistance to people

'Keep wool support' call to Australia

BY OUR COMMODITIES STAFF

A PLEA to the Australian Wool Commission to hold firm and on no account withdraw its reserve price support at the auctions was made by Mr. J. A. Hunter, British Wool Federation president, in a special message issued yesterday, reports Reuter.

Mr. Hunter said any withdrawal of reserve price support would be disastrous in the current market situation and might well be stricter control over quantities to balance supply with demand and far more should be done to encourage a reduction in production. "Without this," he added, "price control will produce a glut of stocks in the future which it is unlikely will ever be sold."

"It is doubtful," Mr. Hunter continued, "whether even a significant price reduction would have the effect of reactivating demand. In these circumstances, it is

The Commission pointed out who suffered severe losses from felling trees at a time when they were difficult or impossible to market was also called for by Mr. George Howard, president of the Country Landowners' Association, in a letter to the Minister. Felling would be a costly and time-consuming business, he said.

The Commission's survey showed that 580,000 trees are in the category of dying or recently dead, and unless destroyed, would be a source of infection next year. Of these, 103,000 were in urban areas—streets, gardens and parks—382,000 in beech woods, and 52,000 in woodlands.

The worst affected counties are Essex, with 10,000 dead and dying trees, 6 per cent of the total population of the county. Gloucestershire 98,000 (8 per cent), Wiltshire 77,000 (8 per cent), Kent 65,000 (12 per cent), Hampshire 57,000 (8 per cent), Suffolk 32,000 (3 per cent), Herefordshire 26,000 (12 per cent), and Sussex 21,000 (4 per cent).

On the rest of felling, the Commission believes that in rural areas at least it should be general as covered by the timber population of the county. Gloucestershire 98,000 (8 per cent), Wiltshire 77,000 (8 per cent), Kent 65,000 (12 per cent), Hampshire 57,000 (8 per cent), Suffolk 32,000 (3 per cent), Herefordshire 26,000 (12 per cent), and Sussex 21,000 (4 per cent).

The important thing is to get the trees felled and get the bark off before next April when the elm bark beetle starts in fly," he said. He put the cost of felling the badly diseased elms at £10-£20m.

Mr. Rodney Whittaker, secretary of the Timber Growers' Organisation, thought farmers and landowners should be able to recover the cost of felling from the sale of the timber. To avoid flooding the market, they could store the timber until the market could absorb it.

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American News

North Slope ownership challenged

By Guy de Jonquieres

WASHINGTON, Oct. 6. AN ALASKAN native group filed a suit to-day challenging the ownership of the Alaskan North Slope oil fields and seeking to invalidate the \$913m. oil lease auction held in Anchorage in 1969.

The suit was filed at a Federal district court in Washington by the Arctic Slope Native Association. It named the Secretary of the Interior, Mr. Rogers Morton, and other federal officials.

Federal Government lawyers and the oil companies involved in the Alaskan project are studying the suit. While they have not yet determined its full implications, there is concern that lengthy legal proceedings could cause a further delay in the production of North Slope oil and the construction of an 800 mile pipeline to transport it to the port of Valdez, in the south, of the State.

British Petroleum has a large stake in the Alaskan find. It holds leases on the North Slope fields at Prudhoe Bay, which contain proved recoverable reserves of 9,600m. barrels of crude and also has a major interest in Alyeska, the consortium formed to build the pipeline.

The essence of the native suit is to challenge the selection by the Alaskan State Government in 1964 of North Slope land and the tentative approval given by the Secretary of the Interior to this action.

The Alaskan State Government was acting under a law passed by Congress after Alaska gained statehood in 1959, which provides for the appropriation by the State of land hitherto held in custody by the Federal Government.

Conflict between the State Government and native Indians over the choice of land has already led to law suits, which, together with legal challenges by environmentalist groups, have resulted in delays in the construction of the pipeline.

Nixon economic bill approved by House of Representatives

WASHINGTON, Oct. 6.

THE HOUSE OF Representatives to-day approved President on a voice vote, and no dissenting Nixon's major economic reforming votes were heard. The House Bill, cutting business and individual taxes by \$25,000m. over three years. The tax package was only two minutes after the debate resumed now goes to the Senate, where to-day, the finance committee will open hearings to-morrow.

President Nixon has asked Congress for swift action on the tax Bill to pump more spending power into the U.S. economy, and in turn, to control the unemployment rate.

As modified by the House Ways and Means Committee, the House generally approved more tax form of controls and other relief for individuals than recommended by Mr. Nixon and some what less for business than that ends on November 13.

According to the Committee's figures, the Bill would slice business and individual taxes by already \$15,500m. in the 1971-72 period. But since the panel also endorsed indicated some controls on wages and prices will be maintained after the 90-day freeze.

The Administration's executive order in January liberalising business tax depreciation rules, chiefly against major industry, House sources said the total tax cut in the Bill amounts to most damage to the fight against year period.

Renter

CAB says outlook bleak for Pan Am

By Guy de Jonquieres

WASHINGTON, Oct. 6. GROWING concern about the persistent financial difficulties of Pan American World Airways has prompted the Civil Aeronautics Board to take a close look at the airline's operations.

Mr. Secor Browne, the Chairman of the CAB, has ordered his staff to conduct a special study of Pan Am. It was also learned that Mr. Browne sent a memorandum to the White House last month drawing a somewhat bleak picture of the airline's prospects.

Mr. Browne suggested that Pan Am might reach a point where it would need some form of special relief. Among the possibilities he listed were a direct Government subsidy or a federal loan guarantee, perhaps along the lines of the \$250m. warranty recently awarded to Lockheed.

Mr. Browne is understood to be keen to forward the CAB and the Administration in the event that Pan Am's financial situation deteriorates. The airline has incurred mounting losses in the last two years—\$35m. in 1969 and \$43m. last year. Little improvement is expected in 1971, indeed the losses may be even greater. The company lost \$18.5m. during the first eight months, compared with \$21m. for the same period last year, and is expected to suffer further during the last quarter of this year, which is usually slack.

Request

Further concern has been raised by the outbreak of a major price war in international air fares. Both Pan Am and Trans World Airlines have asked the CAB to intervene on their behalf, claiming that fare reductions would accentuate their financial problems.

Mr. Browne has given no indication of whether he will act on their request. But he is understood, to favour legislation now before the Senate Commerce Committee that would permit the CAB to suspend international air fares before they became effective. Last week, Pan Am and TWA announced that they had broken off their protracted merger talks. Mr. Browne has not indicated how he would view a merger proposal, though he is understood to have suggested in his White House memorandum that Pan Am might be given domestic routes inside the U.S. (which it does not have at present).

Another alternative to be mentioned would be to eliminate some other U.S. airlines from competition with Pan Am on overseas routes.

TRINIDAD AND TOBAGO

The opposition will not play

BY DAVID RENWICK, PORT-OF-Spain CORRESPONDENT

DR. ERIC WILLIAMS, Prime Minister of Trinidad and Tobago and longest-serving contemporary Caribbean political leader, dropped what has been widely interpreted as a hint of his impending retirement from politics at the recent 13th annual convention of his People's National Movement.

He has shown, however, a state of emergency, the introduction of political detention for the willingness to be flexible and first time in this country since to respond to realities and to what the Second World War, and it is obviously a fairly widespread feeling that the Trinidad and Tobago constitution, drawn up during the traditional consultations prior to independence in August, 1962, and praised by Colonial Office experts at the time as a model for emerging countries, could be revised and improved.

Complete

In the Speech from the Throne

following the assembly of the

new parliament in June,

Colonel-General Sir Soloman

Hochoy announced the establish-

ment of an independent Constitu-

tion Reform Commission, headed

by Sir Hugh Wooding, former

Chief Justice of Trinidad and

Tobago, first black judge to sit

on the Judicial Committee of the

Privy Council and Chancellor of

the University of the West Indies.

The Commission is expected to

take a year to complete its work

and will then submit a draft con-

stitution to the Government,

which will act on the recom-

mendations as it sees fit.

Its proposals will certainly in-

clude one for dealing with the

disruptive (for Trinidad) situa-

tion of a single-party House. In

fact, it was this very fact that

moved the Government to estab-

lish the Commission in the first

place.

The framers of Trinidad and

Tobago's constitution took it for

granted that the Westminster

two-party system would be per-

petuated as a matter of course.

Since the constitution specifically

says that the Leader of the Oppo-

sition must be consulted on

in the democratic process; the

Democratic Action Congress,

Democratic Labour Party,

United National Independence

Party, no opposition sena-

tors have, therefore, and most of the other

minor parties have rejected any

possibility of taking part in the

municipal and county elections

with the approval of the Oppo-

sition.

It remains to be seen how the

public responds to this vision.

Meanwhile, the Opposition poli-

tical parties have declined to

indulge in popular participation

in the democratic process; the

Chief Justice is chosen

by the Government.

It is the hope of the Oppo-

sition that the new constitution

will bring about a more demo-

cratic and representative

government.

The new constitution will be

signed into law on November 1.

Panama plans demonstration

BY OUR OWN CORRESPONDENT

PANAMA CITY, Oct. 6.

GENERAL Omar Torrijos, the ruler of Panama, is planning to twin Church and State and there are plans to distribute food and drink will be provided and there are plans to distribute \$1m. in attracting 100,000 people to a massive demonstration of popular support on October 11, the third anniversary of the military coup which brought him to power. The Mass publicity has been organ-

ised, buses chartered to bring



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Export News

THE BRITISH EXPORT BOARD

"Get something done"—Lord Rootes tells Govt.

BY DAVID CURRY, EXPORTS EDITOR

CONSTRUCTION

Work in hand at record levels

By Michael Cassell

OVERSEAS demand for the skills of the British construction industry continues at an exceptionally high level according to the Department of the Environment.

Statistics issued today show that U.K. building and civil engineering companies obtained new contracts estimated to be worth £311m. in the year ending March 31. Although this figure was below the peak of £341m. recorded in the previous year, it was still substantially higher than in any other 12 month period.

Even more significant was the value of work outstanding at the end of March, calculated to be worth £390m. against only £37m. at the same time last year.

The value of all overseas work actually carried out between March 1970 and March of this year was £274m., an increase of £54m. on the previous 12 months.

It appears that most of the orders are being won by companies already well established in the export field. The Department says that less than one dozen new companies entered overseas markets for the first time during 1970-71 and all of these were small.

Although British contractors seem to have been facing stiffer foreign competition and more difficult economic conditions in some markets, however, it is clear that there is a continuing and strong overseas demand for British skills in the construction sector generally.

The Department points out that not only is the value of work outstanding on foreign contracts higher than ever before, but so also is the value of foreign currency being earned. It is estimated, in fact, that the British balance of payments benefited by about £80m. in the year ending in March from the overseas activities of the industry and its associated professions.

Areas in which the value of new contracts rose included Africa, where about £92m. worth of business was obtained compared with £53m. in the year before. In the Middle East, orders were valued at £57m. against £46m. in 1969-70.

AN URGENT call for the Government to set up the British Export Board without delay has come from Lord Rootes. Speaking in San Francisco as chairman of the British National Export Council's U.S. Committee, Lord Rootes said that the Board should have been appointed when the proposal was made to replace BNEC with another body.

The decision to wind up BNEC was made in May. Since then nothing in detail has been released about the British Export Board. It is suggested that it will consist of a fairly small board of industrial leaders drawing on a Civil Service secretariat but allowing considerable independence to the promotional groups under its control.

Lord Rootes, commenting on the success of the British Week in San Francisco, now approaching its half-way point, said: "It is not too late (to set up the Board) but there must be action now. It is a great pity there has been a hiatus since the proposal was made."

He intended to raise the question of continuity of export effort and expertise with the Minister for Trade, Mr. Michael Noble, while the minister was in San Francisco.

Further British Weeks, he thought, should be on a selective basis. He did not advocate another U.S. Week in the near future.

Turning to the Nixon import restrictions, he again rapped the job development credit as "a tax rebate for buying American and a violation of GATT." In effect, it was a 20 per cent discrimination against imported goods. Lord Rootes was repeating the main arguments already put to the Americans by the British Government.

British companies in San Francisco are taking their first orders. The carpet consortium of Firth Carpets, A. F. Stoddard and Henry Widness Stewart has recorded orders worth \$89,000.

The Warwickshire sports goods company A. W. Phillips has won a £16,000 order for tennis balls which will cause it to introduce a second shift and increase its work-force by 10 per cent at its Nuneaton plant.

British pie-a-brac appears to have taken Livingston's, the store featuring it, by storm. It has reported that it has already sold out in Victorian chamber pots, and old hotel silver, wash basins and pitchers, cheese dishes, bed warmers, tea pots and jampots are selling like hot cakes (or muffins).

The store has spent £12,500 in buying British goods and £6,000 on a special British Week promotion. Apart from Victorian

novelties it is offering women's wear, English prints, and real English four-o'clock tea.

Building codes in Germany

A COMPREHENSIVE list of the construction specifications and codes of practice used in the Federal Republic of Germany

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European News

No decision on Turkish Cabinet

By Our Own Correspondent

ISTANBUL, Oct. 6. PROF. Nihat Erkin has announced that he will not take a firm decision about the future of his Cabinet until Friday.

The Justice Party, which retains an overall marginal majority in the Lower House, yesterday decided to withdraw its five Ministers from the Cabinet, which was formed in April after the military had enforced the resignation of Mr. Suleyman Demirel's Justice Party Cabinet on March 12. As one of the People's Republican Ministers, Senator Topaloglu, and the non-Parliamentarian Minister of Communications resigned at the end of last month, the Justice Party's withdrawal means that Prof. Erkin will have seven appointments to make.

It is unlikely that the Prime Minister himself will resign, but without the support of the Justice Party his task could become an impossible one, unless he makes use of the amended constitution's provision for giving decree the force of law. The existence of this provision is one of the reasons for the dissatisfaction of the Justice Party. The party is also upset that it is being held responsible for the events which led to the military's intervention.

It is still possible that a formula for keeping the Justice Party in the Cabinet will be found. But even if this is the case, widespread Cabinet changes seem likely.

Overshadowing the present trouble is the certainty that the armed forces will take over if a civilian Cabinet capable of introducing sweeping social and economic reforms is not appointed.

HIGH P

COLLECTIONS SH

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FLORENCE-Palazzo

October 1971

PROGRAMME

Krag invited to form government

By Our Own Correspondent

COPENHAGEN, Oct. 6. KING FREDERIK of Denmark this evening asked Mr. J. O. Krag, leader of the Social Democratic party to form a new government. Mr. Krag will meet leaders of the other parties represented in the new Folketing elected on September 21. To-morrow morning when they will give their opinions on the composition of the new government.

This is expected to be a formally however as the social democrats have said all along that they intend to form a minority government. Mr. Krag will return to the king, probably later to-morrow, to say that he is prepared to head a minority government, after which he will be appointed prime minister.

As a minority Government, the Social Democrats with 70 seats, will be relying for parliamentary backing on the 17 members of the Socialist Peoples Party (SPP) and on at least two of the four members for Greenland and the Faroe Islands. This will give them 89 supporters against the 88 members elected for the three outgoing coalition parties.

Mr. Krag, Prime Minister from 1962-67 has already said that he will be seeking support from both sides of the Folketing from issue to issue as the need arises. The SPP is strongly opposed to Danish membership of the EEC, which means that on this issue a Social Democratic minority government will have to rely entirely on support from the right.

GERMAN TALKS IN "INTENSIVE PHASE"

WEST BERLIN, Oct. 6.

East-West German talks on completing the four-power Berlin Agreement moved into an "intensive phase" of negotiations in East Berlin to-day. West German State Secretary Egon Bahr told a Press conference here to-night. Reuter

European technology institute

By ROBERT MAUTHNER

A CONVENTION setting up a new European Institute for the Management of Technology was signed here to-day by the six OECD Governments backing the project, including Britain.

The British Government, which has taken a leading part in the creation of the institute through its Ambassador to the OECD, Sir John Chadwick, who was also chairman of the special working party which drew up the basic recommendations, is making an initial annual contribution of \$140,000. The other Governments involved, whose contributions range from \$16,000 to \$200,000 are West Germany, France, Italy, the Netherlands and Austria.

But the Institute will not be entirely financed by Government funds. The aim is that its annual budget — \$1.5m. initially rising to \$3m. in about three years' time when it becomes fully operative — will be made up in equal proportions by Government grants, contributions from industry, and students' fees.

Although industry has been slow to respond, some of the major industrial groups in Europe have now pledged their support. IBM Europe, for instance, is contributing as much as \$30,000 a year, and Shell Europe, British Petroleum, Philips, Holland, Fiat, Pirelli, Olivetti, Siemens and AEG (Germany), are among those giving \$10,000 each.

The Institute will be located in a former 16th century convent in

Force reductions may go beyond two Germanys

By REGINALD DALE

AS EXPECTED the special meeting of NATO ministers announced to-day that an exploratory team led by Sig. Manlio Brosio, who has just retired as the alliance's secretary-general, will leave for Moscow to discuss the force reductions in central Europe. Only France of the 15 NATO members refused to back the initiative.

At a Press conference at the end of to-day's meeting, Dr. Josef Luns, the Alliance's new secretary general said he hoped that Signor Brosio could be in Moscow by the middle of next month. He would leave as soon as the Kremlin gave the go-ahead.

Sig. Brosio's mission will, however, be strictly limited to sounding out Moscow's opinions on the general principles of Mutual Balanced Force Reductions (MBFRs) by NATO and the Warsaw Pact. He will represent the 14 interested western governments, other than the alliance itself, but he will not be entitled to negotiate on their behalf.

On his return, Sig. Brosio will report to the NATO council, of which France is a member, thus ensuring that Paris is kept in-

This means that Sig. Brosio is likely to visit any East Bloc capital other than Moscow until after the annual ministerial session of NATO in Brussels in December. The sort of time-scale in prospect accords with the British view that the Alliance should not rush into negotiations in a disorderly manner, although the U.S. is pressing hard for progress on MBFR for domestic political reasons.

The Ministers agreed to-day that force reductions should not be confined to the territory of the two Germanys, an idea which has been strongly resisted by Bonn, but the area concerned will, at first, be restricted to Central Europe and will not include the Mediterranean or NATO's northern flank.

The West seems likely to suggest that in a first round of

BRUSSELS, Oct. 6.

negotiations only the countries most directly concerned should participate. This would probably mean those countries like West Germany, which have foreign troops stationed on their soil, as well as the countries to whom the foreign stationed troops belong.

But Dr. Luns said it was not excluded that other governments could participate.

As far as the participation of East Germany in the talks is concerned, Dr. Luns said that much would depend on the current negotiations between Bonn and East Berlin aimed at establishing a modus vivendi between the two German states.

The first phase of the negotiations would probably concentrate on the withdrawal of foreign-stationed troops rather than indigenous forces, although these are likely to be included at a later stage. This evening Dr. Luns suggested that the first stage in the negotiations could be to get under way before summer holidays. Even so, barring a major recession the West German economy will depend on the presence of a large foreign labour force in the foreseeable future.

Most of the other 20 per cent. are also recruited in an official way, but by-pass the Federal Employment Office and make their arrangements instead at German embassies and consulates. There is also a small percentage — estimated at no more than 4 per cent. — who are recruited in an unoccupied room, and each occupant must have at least eight square metres of space. There must be adequate toilet facilities.

In recent months some firms, feeling the effects of the floating mark on their export business, have been gently cutting back in the recruitment of foreign workers. Volkswagen, for instance, asked their *Gastarbeiter* not to bring any more brothers, cousins or mates with them when they returned from summer holidays. Even so, barring a major recession the West German economy will depend on the presence of a large foreign labour force in the foreseeable future.The word *Gastarbeiter*, literally "guest-worker", is still commonly used in the newspapers. The euphemism was invented many years ago to allude to a certain arrangement that Germany was employing foreign workers again at all. But to-day the official designation is "foreign worker." How can we call them *Gastarbeiter*?" asked the Catholic Church recently. "Who would have the cheek to ask a guest to do the kind of work he wouldn't dream of doing himself?"

The Yugoslavs form the biggest group here (about 22 per cent.) followed by the Italians (19 per cent.), Turks (15 per cent.), Greeks (12 per cent.) and Spaniards (9 per cent.). About 80 per cent. of the rise from being unskilled to an extremely low standard.

Of course, many foreign workers are here principally to save money to enable them to buy a small business at home, and are therefore prepared to put up with sub-standard accommodation. Those who are here illegally do not complain, for fear of being discovered and sent home. There are cases in Frankfurt where as many as 50 foreign workers are living in decaying property for a "bed space" rent of DM50 or more per month. The hotel accommodation provided by reputable firms on the other hand, is frequently of a high standard.

In recent months the Government has done much to improve the living standards. In company hostels not more than four persons are permitted in one room, and each occupant must have at least eight square metres of space. There must be adequate toilet facilities.

But the authorities are concerned over private accommodation, and this mostly means that

properly recruited foreign workers, however, are on the same pay scales as the Germans and enjoy the same social benefits.

FOREIGN WORKERS IN W. GERMANY

'Guests' do the dirty work

BY A CORRESPONDENT IN BONN

dor, who told me he had saved DM23,000 in four years. Employment in Nuremberg return home skilled is very was doing a second tour here in order to buy a lorry for his small haulage business in Ankara. Among the Turkish foreign workers are 700 teachers who prefer to work here in unskilled or semi-skilled jobs rather than to stay at home and teach. They are earning about DM1,000 a month here, twice as much as they would in Turkey.

Satisfactory

Successive Governments have often excused the lack of a comprehensive federal scheme to improve the social welfare of the foreign workers by saying that West Germany is not a classical immigration country like Australia or Canada. But this attitude is changing under the present Government, which recognises that the problem is not half the foreign workers stay in West Germany for longer than four years, and 40 per cent. of the women do so. Twenty-one per cent. of the men and 68 per cent. of the women are married, and of these 58 per cent. of the men and 90 per cent. of the women are here with their families.

Most of social work among foreign workers is done by the churches. This is only fair, since the church tax paid by them. The church tax paid by them. The Catholic Church has an income of DM55m. a year in taxes from this source. The relationship between the foreign workers and his German mate in the shop floor or the building site is generally satisfactory. In out-duty hours there is very little contact. The German tends to keep his private life to himself and his family. The foreign worker seeks company, and is often to be found in the evenings with his compatriots in the arcade of some railway station, no doubt because the railway is a link with home.

Largest group

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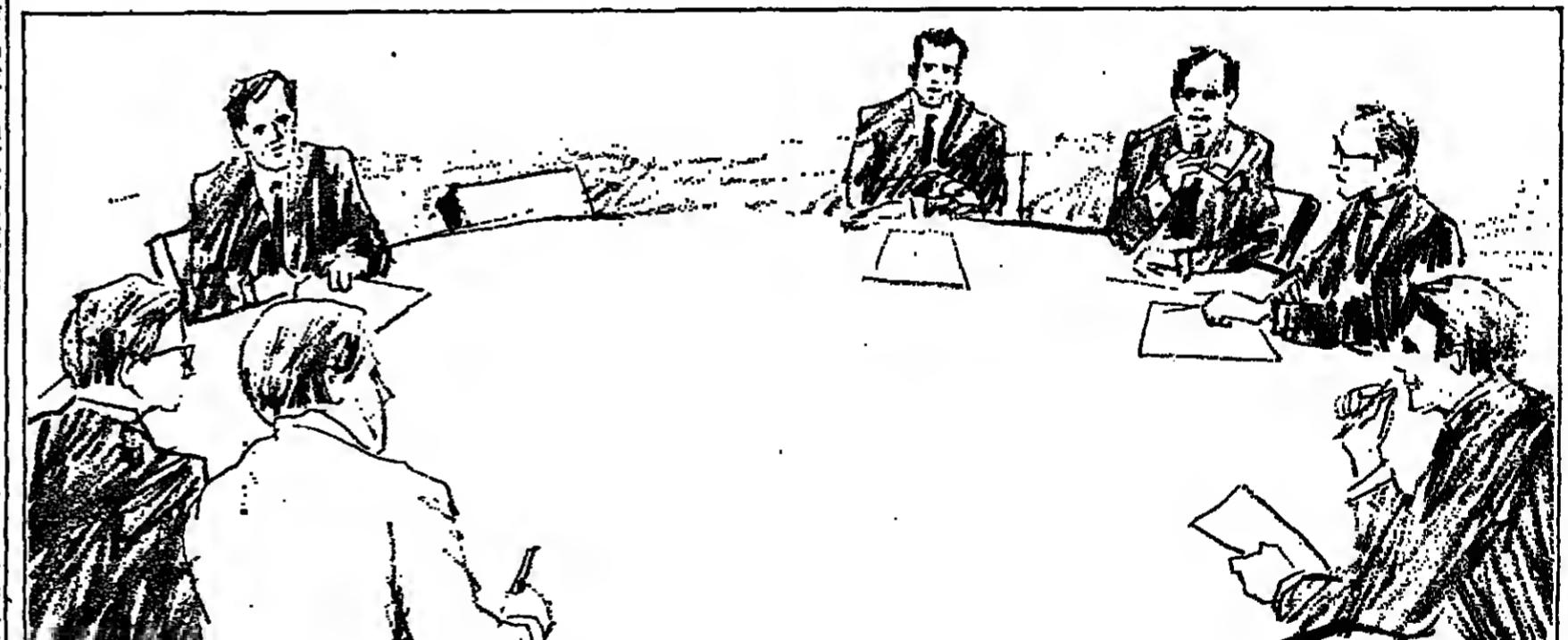
fear of being discovered and sent home. There are cases in Frankfurt where as many as 50 foreign workers are living in decaying property for a "bed space" rent of DM50 or more per month.

The hotel accommodation provided by reputable firms on the other hand, is frequently of a high standard.

Last year the foreign workers sent a total of DM400m. home.

I met one man, a Turk, in a hostel in Neuss, near Dussel-

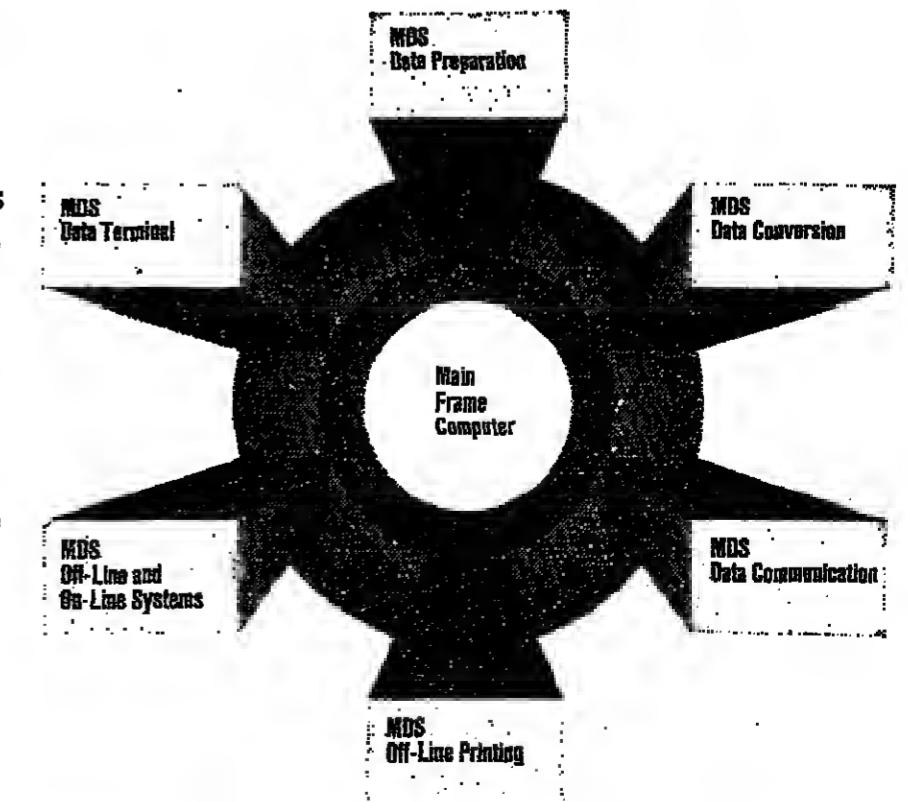
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Aircraft choice within months by Caledonian

BY MICHAEL DONNE, AEROSPACE CORRESPONDENT

BRITISH CALEDONIAN, the Defence (Aviation), Delivery of "second force" independent a fourteenth One-Eleven Series airline, has now "almost completed the evaluation of aircraft for its future needs," and will be making a decision on future aircraft types "within the next few months."

The types under study have included the Boeing 747 Jumbo jet, the Lockheed TriStar and McDonnell Douglas DC-10 tri-jets, the A-300B airbus and the Concorde.

The decision, says the airline, will be "a particularly critical" one, since it operates all types of service, both short haul and long haul, both passenger and all-cargo, in both scheduled and charter services.

In the meantime, the airline says that a thirteenth One-Eleven Series 500 jet will join the fleet next spring, replacing a Series 200 One-Eleven that has been sold to the Ministry of

In terms of jet fleets, this makes British Caledonian bigger than nearly 90 per cent of the world's airlines.

Motor caravan sales may double by 1980

SALES OF motor caravans in Europe are expected to double by 1980 with well over 20,000 new vehicles on the roads a year. In the longer term, as society became more affluent, the growth in the leisure vehicle market "could be explosive," according to Mr. Peter Duff, executive director of Caravans International (Motorised) speaking in Paris yesterday about the new motor caravan designed for the European market.

Called the Autohome, it has been developed by C.I. and Ford, and is based on the Ford Transit. The caravan will be assembled by C.I. in Britain and Germany, and goes on sale in January. Initially it will be marketed in Britain, Germany, Holland and Switzerland, and plans for further European markets are under development. Marketing will be through Ford dealers and specialist caravan outlets.

"Caravan trailers in the U.S. showed a big increase also, but nothing like the growth of that motorised sector—trailer caravan sales increased from 40,000 in 1960 to 195,000 in 1970." This is a good indication that the public interest is swinging to the greater compactness and mobility of motorised leisure vehicles and increasing affluence in Europe will see the pattern repeated here," said Mr. Duff.

Saloon car comfort in new MGBs

By James Ebor

SOME MINOR changes have been made to the British Leyland MGB and MGB GT sports cars. The body styling and mechanical layout remain unchanged, but braced nylon seat trimming and adjustable face-level ventilation make the latest versions considerably more comfortable than their predecessors.

Prices have been increased by £25 for the MGB GT to £1,415 and by just under £19 to £1,271 for the MGB.

The reclining front seats and general interior layout now compare well with the standards set by BL's Alpine saloon.

Despite the age of its design and its slightly outmoded engine and suspension, the MGB remains the world's most popular sports car. Rivals with more advanced engineering as the VW-Porsche or the Opel GT have failed to dent the demand for the MG, which continues to climb each year, both in the U.S. (which is its most important market) and in Britain.

The classic appropriateness of its design, particularly in the GT version, has helped to maintain its position as BL's most important export to the U.S.

Mr. Duff said that Britain and Germany were the major markets at present, and the last five years had seen both markets double in annual sales.

Experience in the U.S. has been dramatic. In 1960 sales there of pick-up campers totalled 14,000 units and sales of motor caravans were negligible. By 1970 sales of pick-up campers had shot up to 240,000 vehicles and motor caravan sales totalled 55,000 vehicles.

Caravan trailers in the U.S. showed a big increase also, but nothing like the growth of that motorised sector—trailer caravan sales increased from 40,000 in 1960 to 195,000 in 1970." This is a good indication that the public interest is swinging to the greater compactness and mobility of motorised leisure vehicles and increasing affluence in Europe will see the pattern repeated here," said Mr. Duff.

Marsh stresses rail closure policy

By JUSTIN LONG

MR. RICHARD MARSH, the new large towns, demanded fundamental re-thinking of the environmental and communication problems.

More and bigger motorways were not the answer, Mr. Marsh maintained. In the clash between public transport and the internal combustion engine, it would be necessary to evaluate the cost of noise, pollution, congestion, the services of the police, road accidents and hospitalisation. Those problems could only be solved at a price, and a price tag would have to be put on them.

Once this came to effect, employers would no longer be able to threaten the loss of pension rights as a threat to employees who intended to move elsewhere.

Sir Keith, who was addressing an audience of insurance managers, company secretaries, insurance experts and others at an Industrial Society conference, declared that to prevent departing employees from taking their own pension fund contributions with them before the deadline of 1975 was not feasible. "You don't know how much objection ordinary citizens have again stopping this leak—so we must go on allowing it for some years to come," he said.

Making it clear that he believed the railways would have to be called on to help provide a solution to the main problems of the 1970s Mr. Marsh added: "I think we shall see some very significant changes in the transport field in this country over the next 10 years."

Pilkington to build £1.2m. St. Helens glass plant

By DAVID WALKER

PILKINGTON BROTHERS is to build a £500,000 plant at St. Helens to manufacture a new range of solar control glass with highly reflective surfaces. The project is part of a £1m. investment in environmental control glasses announced by the company yesterday.

Of that total, the report discloses, exports account for over one-third. The society refers to the lack of accurate figures covering each sector of the industry in detail, and says that there is "encouraging evidence of progress" there.

Mr. J. Bamforth, president of the society, calls on the industry to pay more attention to gas compression.

"With the opening up of gas and oil resources in the North Sea, it is highly desirable that the U.K. be as self-sufficient as possible in the provision of processing equipment," he says in his annual statement.

MORE VISIT U.K. IN AUGUST

Foreign visitors to the U.K. in August totalled 600,000, about 10,000 more than in the same month last year, it was disclosed yesterday.

ECGD sharpens our selling edge overseas.

"A company of our size could carry bad debt risks on its exports. But that would limit the entrepreneur spirit of our sales force." Mr. J.H.N., chairman and managing director of a large Sheffield hand tool group.

In an industry still dominated by manufacturers of specialized product ranges, this lively group has, through mergers, seized the opportunity to move into position as a major international manufacturer of a much wider range of hand tools. Export sales have surged forward from £1 million-plus in the early 'sixties to a projected £4.5 million for 1971.

Bolts from the blue

Although no unnecessary risks are taken, ECGD cover against bad debts overseas enables group salesmen to be positive rather than ultra-cautious. It protects, too, against "bolts from the blue," such as when the group's agent of 40 years standing in a European country went bankrupt leaving an outstanding account of £36,000.

Credit for stocking

Another advantage for ECGD policy-holders is the Comprehensive bank guarantee, under which bank finance up to two years is available at Bank Rate plus 1%. This enables, for example, distributors' stocks to be increased rapidly in growth markets—an important ECGD plus for this group which sells on quality and service in the competitive markets of Europe and North America.

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Nottingham, Reading, Sheffield.

ECGD
Export with an easy mind

The Financial Times Thursday October 7 1971

State pension plan will assist job changers

By ELSBETH GANGUIN

THE preservation requirement contained in the Government's pensions plan, published as a White Paper "with some green edges" last month, would be way to stress that be would continue the policy of closing down lines which were uneconomic.

"Social implications are nothing to do with us at British Rail," the former Minister of Transport in the last Labour Government, told the Canadian UK Chamber of Commerce at a lunch in London.

Of course the social implications were important, he said. But those were matters for the Government to determine and if necessary, provide the finance.

"You can't have managerial efficiency and at the same time say to managers, 'Will you also keep an eye open for the national interest and the social implications?'" said Mr. Marsh.

The increasing population growth, concentrating in the within the next 10 years."

MOT tests a mockery says Motoring Which?

By FINANCIAL TIMES REPORTER

MINISTRY OF TRANSPORT can tests in their present form are condemned as a large-scale mockery by Motoring Which? after an investigation which is reported in the October issue of the magazine, Journal of the Consumers' Association.

The situation will only be improved by sweeping changes, principally in the establishment of a national network of independent "official" testing stations, the report contends.

Underbody rust

The Consumers' Association has already made representations on these matters to Mr. John Peyton, Minister for Transport Industries, who indicated last month that a working party would study a proposal for changing the present testing station system.

Further reports in Motoring Which? cover the prevention of underbody rust by the use of a paint which can withstand the cold. One fault spotted all the faults. Of the 221 faults which should have been noted, only 44 were found. There was no evidence to suggest

Five questions every Managing Director should ask himself.

1. Is it sensible to expend a lot of capital on my own transport fleet?

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Other
Overseas
NewsJapan
agrees to
textile
talks

TOKYO, Oct. 6. MR. EISAKU SATO, the Japanese Prime Minister, to-day made clear that Japan will agree to the United States demand for a governmental textile pact by the October 15 deadline, despite strong opposition from the textile industry. He told a Press conference that export controls under a governmental agreement would be preferable to mandatory quotas by the United States.

The Minister of International Trade and Industry, Mr. Kakuei Tanaka, told leaders of the ruling Liberal Democratic Party that a Government pact with the United States would be inevitable, party sources said. His party, Mr. Yoshihiko Morozumi, was expected to meet with textile industry leaders later today in an effort to win their support to the Government's decision.

Industry sources said, however, that the Government's decision to accept the "humiliating" U.S. demand might lead to a head-on clash with the textile industry that might even develop into a political crisis.

A spokesman for the Japan Textile Federation, which represents 23 industrial associations, said that acceptance of the U.S. plan for Governmental controls would deal a heavy blow to the industry. He said the plan would apply severe category-by-category curbs to man-made fibre and woolen textile items in addition to an overall ceiling.

Since fashions quickly change from category to category in the textile business, such rigid curbs would mean far stricter restrictions than the voluntary export control enforced by the industry since July 1, 1971, he said. The spokesman also said the United States apparently wanted a long-term multilateral agreement on man-made fibre and woolen textiles after the pattern of the 1962 long-term agreement on cotton textile trade.

Reuter

BRITAIN GETS
MORE MONEY
FROM HONGKONG

By Stewart Dally

HONG KONG, Oct. 6. HONG KONG is to pay an extra £15m. to Britain under a new five year defence treaty. Announcing this to-day to the Legislative Assembly, Mr. C. P. Haddon-Cave, the Financial Secretary, said that Hong Kong had agreed to pay HK\$350m. (£20m.) towards military costs over the next five years. This represents an increase of £5m. a year. Under the previous defence pact, which expired in March this year, a total of HK\$280m. was paid for four years.

Mr. Haddon-Cave also revealed that Britain had originally asked for HK\$745m., but this was whittled down by a third during the course of negotiations which lasted more than a year.

Riad sceptical about U.S. plan for Middle East

BY OUR OWN CORRESPONDENT

PROFOUND doubts—but no outright rejection—of the latest U.S. proposals for an interim arrangement between the Arabs and Israel leading to reopening of the Suez Canal were expressed by Mr. Mahmoud Riad, the Egyptian Foreign Minister, in his speech to the UN General Assembly to-day.

In Egypt's first reaction to the six-point plan presented on Monday in New York by Mr. William Rogers, U.S. Secretary of State, Mr. Riad said, "The experience of over 20 years has taught us not to be dragged again into such a trap" (a reference to the 1956 armistice agreement which established the ceasefire lines up to 1967).

In a speech which appeared to throw something of a cold douche on the Rogers proposals Mr. Riad stressed Egyptian fears that an interim agreement might become a permanent one. He told the General Assembly that in the past Israel had used interim agreements as a means to consolidate a de facto situation resulting from its "aggression" and as a springboard from which to launch "further aggression on the road to territorial expansion."

Mr. Riad reminded the Americans that in 1967, when the Security Council adopted its resolution establishing peace principles, the U.S. had "critically rejected the idea of an interim solution." He also asserted there was a contradiction between what the U.S. said soon to give details of the agree-

Vorster hedges on border clash

JOHANNESBURG, Oct. 6. PREMIER John Vorster strongly censured local newspapers for their handling of his statement in Tuesday over the hunting of a terrorist gang which killed one police officer and wounded four others in the Caprivi Strip.

In his statement, made at the Transvaal Congress of the ruling National Party, Mr. Vorster said security forces would pursue the killers across the border—but he carefully avoided saying into which country or indeed that

security forces had actually gone outside South African territory.

But the Afrikaans language Die Transvaaler headlined the story to-day "South African police shoot on Zambia." Mr. Vorster said: "This report is to say the least of it highly irresponsible and furthermore it is not true."

The English language Rand Daily Mail said police had crossed into Zambia. "I never said the police had crossed the border. These words are not to be found

UNITED NATIONS, Oct. 6.

about supporting that resolution opening of the Canal. The second and its "actual policy of providing military and economic aid to Israel" (sic). This aid continued, despite Israel's refusal to make a commitment—requested by Dr. Jarring, the UN Middle East representative in February—to withdraw from Egyptian territory.

Mr. Riad said there were two roads that would lead to the maintenance of the peace in the Middle East. The first was implementation of President Anwar Sadat's proposals for a two-state Israeli withdrawal, preparation of a timetable for implementation of the UN resolution, and the re-

turn of the Suez Canal agreed on after the Suez Canal agreed up to 1967.

In an interview with United Press International, Mrs. Golda Meir, the Israeli Prime Minister, said that Israel did not consider a special Suez Canal agreement as a final settlement. "Israel suggests that negotiations for a final settlement should be carried on after the Suez Canal agreed up to 1967."

Mr. Riad responded positively, as Egypt had done, Mr. Riad said he was ready to meet Dr. Jarring to discuss the implementation of his proposals.

In an interview with United Press International, Mrs. Golda Meir, the Israeli Prime Minister,

Lebanon-IPC accord

BY OUR OWN CORRESPONDENT

BEIRUT, Oct. 6.

LEBANON and the Iraq Petroleum Company to-day signed an agreement settling the Government's old claims and increasing the revenue IPC has about £15m. (about £2m.) annually.

Informers said Lebanon would receive about £40m. (about £5.5m.) in arrears and £15m. (about £2m.) annually. Negotiations between the two sides had been going on for about a year and were delayed after Lebanon asked that new accord should take into consideration the increase recently in production at its Mediterranean terminals. Lebanese official sources said the company had agreed to the Government's demands.

Three-way discussions between the Government, employers and the Australian Council of Trade Unions over changes in the enforcement provisions of the compulsory arbitration system have been going on for more than 18 months. The talks stemmed from an unprecedented wave of protest strikes following the jailing of a union official whose organisation refused to pay a penal fine.

To-day's discussion was widely received as a last warning to the Government that it must show a firm hand in industrial relations or expect an all-out trial of strength between union and employer organisations.

The implications of such a clash have grown steadily more serious in recent weeks with the threat of a deep split in employers' ranks, in broad terms between the metal trades and other manufacturers. The non-metals group, through the associated chambers of manufacturers, has bitterly criticised Mr. Clark's organisation for accepting substantial wage rises which will flow through to other industries.

Warning to
Canberra on
industrial
relations

BY OUR OWN CORRESPONDENT

SOUTH AFRICA

Industry analyses the
new regional policy

BY GRAHAM HATTON, JOHANNESBURG CORRESPONDENT

CANBERRA, Oct. 6. THE LEADER of one of Australia's most influential employers' organisations accused the Commonwealth Government of to-day of contributing to the deterioration of industrial relations by vacillation.

Mr. J. B. Clarkson, president of the Metal Trade Industry Association, said that the past two years had seen a serious deterioration in industrial relations, in which a major factor had been uncertainty created by the Government.

Addressing the association's annual meeting in Canberra, Mr. Clarkson said: "It is essential and urgent for the Commonwealth Government to make up its mind immediately about the amendments it considers necessary to the Conciliation and Arbitration Act, amend the act and insist upon its observance. This period of uncertainty has gone on far too long."

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ALTHOUGH Pretoria's White Transvaal according to Mr. Du Plessis, the region has been affected by the decentralisation programme. Indeed, it is a fundamental proposition of the White Paper that the programme should in no way hamper the overall growth of the economy, and it is in this spirit that Pretoria is presently preparing a schedule of incentives for key industries to decentralise.

The point about the incentives is that they are to be designed to compensate industries for the cost disabilities which they would experience in decentralised areas. And where the cost disadvantages for a particular company are such that the Government cannot afford to offer big enough incentives to compensate, it is envisaged that the firm will be allowed to expand where it is, even if it has high African labour costs. This is, perhaps, the biggest concession of the White Paper, for it means that under no circumstances can the decentralisation policy prevent a company from expanding, as it could have done if the new policies of the White Paper were pursued.

Previously, although many companies found that decentralisation incentives were adequate to cover the cost disadvantages of moving to a "border area," the Government was still not prepared to let them expand in metropolitan areas, additional ones.

The other main region of high population pressure, the Eastern Cape, which includes the Transkei and Ciskei Bantustans, is expected to benefit from the decentralisation programme to the extent of 100,000 new factory jobs before 1980. Natal, which includes Zululand, already has a well-established industrial complex of its own, and is expected to benefit from the decentralisation programme only marginally. According to the White Paper, this will be achieved through a system of incentives—as well as coercion. A company in the Southern Transvaal with a well-established industrial complex of its own, and is expected to benefit from the decentralisation programme only marginally. The Government agrees that it is "locality-bound." Instead it that industry will in fact grow will be offered incentives in at the Government's target rate of 6.6 per cent a year on average. This should mean a reduced over the next decade, and that rate of growth in the Southern only its regional distribution will be allowed to do so.

Backward

Following, for instance, a recent speech by the country's chief director of economic planning, Mr. Taariq Du Plessis, who was a member of the committee, it is now possible to make a quantitative assessment of the White Paper's policies in implementation. Mr. Du Plessis explained that it was Pretoria's intention to skin off a good deal of the expected growth of the country's main industrial complex, the Pretoria-Witwatersrand-Vereeniging area, of the Southern Transvaal, and redistribute it around the more backward regions like the Eastern Cape and Northern Transvaal.

According to the White Paper,

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to expand in a metropolitan area

and it will be a test of Pretoria's

good faith to see if it is in fact

allowed to do so.

Incentives

Exactly how it is all going to work out in practice remains to be seen since the Government has not yet announced precisely what the new incentives are. They are not expected until before the end of October. The crunch will only come when some company or other decides to centralise. Incentives are not adequate to cover the cost disadvantages of re-siting. In theory, such a company should then be permitted to expand in a metropolitan area and it will be a test of Pretoria's good faith to see if it is in fact allowed to do so.

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LABOUR PARTY CONFERENCE

BRIGHTON, October 6

The UCS workers to-day acted like a catalyst on the Labour conference—the preserve of 30 of them here quickening the fusion of elements of a new economic policy for the party. "You have brought a new dimension into our debate," said Mr. Anthony Wedgwood Benn. And the party rallied in their unfurled banner to commit itself to extending public ownership and workers' control.

Mr. Benn—like Mr. Roy Jenkins and Mrs. Barbara Castle before him—stressed that the party leaders were seeking "a broader base of consent" within the party on the economic policy of the next Labour Government. He promised a programme of nationalisation would be put before the next conference and that it would be used flexibly and to aid regional development.

He warned that a Labour Government would re-nationalise without compensation any sections of public industry sold by the Conservatives. "This counts from to-day

and not just from some vague period in the future," he said.

And on workers' control, he said: "Any one who thinks that appointing Lord Rennells instead of a lot of coal owners is socialism has got another think coming."

A wider area of management had to be carved out for the workers. Together with price controls and an emphatic denial of a statutory wages policy this was the political half of the compact with the unions.

It was the sort of compact that delegates wanted to see and in which they gave their enthusiastic support. And there was little bickering from the platform about its merits to carry it out. "Let us make more workers the owner occupiers of their own industries," said Mrs. Castle. "Let us stop pussyfooting about nationalisation."

Mr. Jenkins, in a speech whose reception should confirm his place in the leadership, told the conference: "None of us want a

return to the past. All of us want a solution freely agreed. We cannot be urgent about the end of the Tory Government and at the same time be leisurely about our own vital policy formation."

That policy—to deal with unemployment and inflation especially—should not be a form of words for an election manifesto but one that would stand the pressures of office. The next Labour Government had to command the loyalty of its supporters and maintain its public popularity, he said. "We must have plans that we can be confident will work."

The party must have both a spirit of adventure and a high degree of self discipline—in know where it was going and to get there. "We want to make a reality of our traditional idealism," he said. "We will never wholly succeed but we will not succeed at all unless we keep our sights high."

Philip Rawstorne

Self-discipline and a spirit of adventure—Jenkins

MR. JENKINS said the executive accepted the resolution from Mr. Hugh Scanlon's Amalgamated Engineering Workers' Union subject to reservations on sections dealing with imports and foreign finance.

"These measures may be necessary in certain circumstances and indeed were used to some extent by the last Labour Government, but they have to be considered in relation to the British electorate."

"The prices fraud hardly needs further exposure. It stands condemned by the experience of every housewife and the result of every election."

The Government's unemployment record, he said, was in some ways even worse. "Registered unemployment has increased by over 350,000 in the past 15 months—more than 55 per cent. higher than when we left office. And the true position is worse than this."

"Unemployment is the most menacing national problem. It is the direct responsibility of the Government."

He told delegates: "In Opposition we in the Labour Party have two principal tasks in the field of economic policy.

"The first is to expose the contemptible performance of the present Government particularly on unemployment and prices, and also on the grossly regressive imposition of social welfare charges to make room for big tax concessions for the better off."

"The second is to formulate our own practical policies so that when we again take responsibility we cannot merely do the work of politics of disillusion."

Concessions

Mr. Jenkins said that at such a time he did not think import controls would help, and they might damage us substantially.

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"The second is to formulate our own practical policies so that when we again take responsibility we cannot merely do the work of politics of disillusion."

Labour could not go into the next election without a credible anti-inflation policy.

The national executive's reference to prices and incomes policy and wage restraint talks with the trade unions did not imply a return to what prevailed between 1966 and 1970.

Solution

Referring to the Labour Government's statutory wages policy he said: "I have no desire to go over that story hit and miss again. It produced great dispute within the movement and its result, while by no means negligible in the context of the intense short-term difficulties we were facing, were not such as to begin to suggest that we had found the key to a long-term solution."

"That requires a much closer mutual understanding between the unions at all levels and the political leaders."

"Last year may not have been the time for serious talk. This year is. We cannot be urgent about an end to a Tory Government and at the same time be leisurely about our own vital policy formulations."

"These talks should be on the basis that none of us want to see a return to the past. All of us want a solution freely agreed, compatible, of course, with collective bargaining which will be not a mere form of words, but as to how to get to the end of the pattern showing signs of settling on British politics."

"We must have the self-discipline to carry out what we promise. Otherwise we shall only confirm the dangerous pattern being shown by the public attitude now."

"We will never wholly succeed in fulfilling our ideals. But we shall never at all unless we are to keep our sights high."

The key to civilising our society was to have more room for public expenditure.

This would remove poverty, prevent the hearts being torn out of our towns" and the pauperisation of public transport, preserve the countryside and coastline, and avoid damaging our whole future by too great a pressure on short-term needs.

The technology of the late 20th century will prove a monster in all our lives unless it is effectively controlled, and that means publicly controlled."

Mr. Jenkins pointed to the disillusioned and sulky resentment which conditions much of the public attitude now.

"We need two things—a spirit of adventure and a high degree of self-discipline."

Adventure was always easier than self-discipline. "But both are clearly necessary," he added.

Ideals

"Few will dispute that some of the votes cast in recent elections are negative in that they express opposition. Negative votes are always good to have but positive votes are much better."

"We must have the self-discipline to carry out what we promise. Otherwise we shall only confirm the dangerous pattern being shown by the public attitude now."

"The NEC had already made its complete opposition to the Government's hiving off certain assets which were making a valuable financial contribution to the finances of national industries," Mr. Anthony Wedgwood Benn said at the end of a debate on industrial policy.

That statement went on: "We therefore believe that the next Labour Government should take back again into public ownership any such assets which have been hived off, without any compensation being paid."

There were people now contemplating acts of plunder of public enterprise. "They had better take note that this counts from to-day and not from some vague period in the future."

The NEC would bring before next year's conference its further findings dealing with a programme of public ownership.

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Vehicle and General Tribunal of Inquiry

Former BIA chairman was convinced about solvency

FINANCIAL TIMES REPORTER

A FORMER chairman of the British Insurance Association, Mr. Francis Sandilands, told the Tribunal yesterday he thought the Vehicle and General Insurance Company was "beyond any question" perfectly solvent when it was admitted to membership of the association in November, 1966. He added that he still held this opinion.

Mr. Sandilands, who is vice-chairman and chief general manager of the Commercial Union Insurance Company, was giving evidence on the events leading up to the association approving the V. & G. membership. Mr. Sandilands was chairman in the association from 1965 to 1967.

Respectable

Questioned by Mr. R. I. Threlfall, QC, for the association, he agreed he made an internal note on October 21, 1966, saying that while there was no doubt that the company was at one time "steering pretty near the wind" there was a genuine desire on their part now "to go respectable." He said then that V. & G. found themselves with an under-provision of £22m. at the beginning of this year.

Expansion

Mr. Sandilands said his reply would have been to a large extent subjective, but in the first place he believed that following their entry into the association under-provision was any particular reason why V. & G. was admitted to membership in 1966 when their application had been received in 1965 and deferred in 1966.

Mr. Sandilands explained there were two reasons: One, that new money had come from America to the company, and, secondly, in V. & G.'s provisions of "non-standard" owing to the "misunderstanding at the press" and net amount, appeared to be much less than previously estimated.

The inquiry was adjourned until to-day.

Mr. Sandilands told the Tribunal: "It would be a very easy thing just to say 'no' to that question. It is awfully difficult to justify at the distance of time. It would certainly have affected my judgment. The extent to which it would have affected it I find very difficult to say now. But it would undoubtedly have affected my judgment."

He said the association would have been concerned if they had thought there was a serious under-provision for outstanding claims. They were under the impression here was not a serious under-provision.

He added that the three assets of the company were substantially above the solvency margin required by the Board of Trade.

Mr. Sandilands said he still thought the company was beyond any question perfectly solvent at that time. V. & G.'s membership came before the council of the association on November 1, 1966, and was approved.

Replies to Mr. John Arnold, J.C., for the Tribunal, Mr. Sandilands said the pro forma which V. & G. were using in 1966 or run-off statements, for the Board of Trade was quite valuable for the purpose of showing how accurate their estimating system was.

Questioned by Mr. Peter Webster, QC, for the Department of Trade and Industry, Mr. Sandilands agreed it had always been the association's practice to examine applicants for membership very scrupulously to ensure that any company admitted was sound. He further agreed the association held our membership as a seal of reliability.

He agreed that when they admitted V. & G. to membership they were wholly satisfied about their present solvency.

Mr. Webster: "Did you have any doubts when they were admitted about their future solvency?" "No."

Mr. Sandilands said at that time there was a feeling in the BIA, which he shared, that the Board of Trade did not make full use of the powers they had under existing legislation, and they thought very legitimately they had not.

"Even allowing for that we thought they could have used a little more energy in trying to find out what lay behind the accounts of a number of companies we regarded as potential failures," he said.

Advantage

Replies to a question from the Tribunal's chairman, Mr. Justice James, Mr. Sandilands said that in considering applications for membership one of the things in the front of the association's mind was the desirability of the BIA being as representative of as wide a spread of the market as possible. For this reason they did not want to have unreasonable obstacles to membership.

When he expressed the opinion "better in than out" in relation to V. & G. one of the things in the back of his mind was that they were a company which had grown to a considerable size, and by virtue of the size exerted considerable influence in the market "thus it would be better as a member of the association than as a non-member," he said.

Mr. Sandilands, replying to further questions by Mr. Webster, said it was the general view of people in the market that V. & G. had gained an advantage in not

S. Africa's worry about U.K.'s EEC membership

FINANCIAL TIMES REPORTER

GLASGOW, Oct. 6. SOUTH AFRICA was worried about the possible effects on its export trade should Britain enter the Common Market. Business people in Britain seemed to think the two-way trade would continue if Britain joined the EEC.

Mr. W. R. Stephens, leader of a 17-man South Africa trade association mission to Britain, said this morning in Glasgow that the end of a fortnight's tour in the U.K.

Mr. Stephens said South Africa was particularly concerned about its agricultural products, especially canned fruit, which entered the U.K. duty-free.

operating knock for knock agreements. An important aspect of the business was the selectivity of their underwriting.

An ordinary-based company like his, which had a portfolio consisting of all classes of fire and accident, including motor, might well find itself in a situation where it could not be selective on its motor portfolio because if it did so it might prejudice an extremely valuable account.

Mr. Sandilands gave, as an example, the managing director's son who was not getting a fair deal for the insurance on his sports car and his father threatened to withdraw from the association if he did not take all his business elsewhere.

Mr. Webster asked Mr. Sandilands: "Why do you think that V. & G. found themselves with an under-provision of £22m. at the beginning of this year?"

Expansion

Mr. Sandilands said his reply would have been to a large extent subjective, but in the first place he believed that following their entry into the association under-provision was any particular reason why V. & G. was admitted to membership in 1966 when their application had been received in 1965.

Mr. Webster asked Mr. Sandilands whether there was any particular reason why V. & G. was admitted to membership in 1966 when their application had been received in 1965.

Mr. Sandilands explained there

exercising of powers under the health of Tony Jacklin Order of Merit, will stand by it momentarily interrupted some time ago when Jacklin should suffer a frantic barrel bottom scraping for relapse.

Mr. Michael Kerr, QC, another member of the Tribunal, asked him in what respect did he think that was insufficient under the 1967 Act?

Mr. Sandilands said that one example was that the capital requirement for a new company was that the capital was to be higher than it was.

Questioned by the chairman, Mr. Justice James, about BIA's difficulty in obtaining a reliable type of run-off from V. & G. Mr. Sandilands said that a substantial amount of run-off from V. & G. was admitted to membership in view of its size and interest in the market generally it would be better to start with.

The chairman asked: "Putting it more bluntly, was there an element of if you cannot beat them join them?" Mr. Sandilands replied: "There was not that element."

Mr. Webster asked Mr. Sandilands whether there was any particular reason why V. & G. was admitted to membership in 1966 when their application had been received in 1965.

Mr. Sandilands explained there

were two reasons: One, that new money had come from America to the company, and, secondly, in V. & G.'s provisions of "non-standard" owing to the "misunderstanding at the press" and net amount, appeared to be much less than previously estimated.

The inquiry was adjourned until to-day.

Mr. Sandilands told the Tribunal: "The inflation happened at a time when, unlike earlier periods of inflation, the value of Stock Exchange securities was going down and not up. V. & G. had followed the practice of bringing into their profit and loss account dealing profits they had made on their investment."

"I would describe that as a legitimate practice but an unsound one," he said.

Mr. Sandilands said that when there were dealing profits to be had this exacerbated a situation which was building up outside V. & G.'s control. Added to this was the change in the policy of the company both in diversifying into fields where they had no previous experience and modifying to a large extent the previous policy of great selectivity.

He added: "Next, I think they tried to take on the policy of a high degree of selectivity in the motor risks they underwrote with evasive answers, that they had never in fact managed to do this well they would be better to face, inflation at an unprecedented rate which affected the outstanding claims provision. Any inadequacy there was going to be magnified."

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"I would describe that as a legitimate practice but an unsound one," he said.

Mr. Sandilands said that when

there were dealing profits to be had this exacerbated a situation which was building up outside V. & G.'s control. Added to this was the change in the policy of the company both in diversifying into fields where they had no previous experience and modifying to a large extent the previous policy of great selectivity.

He added: "Next, I think they tried to take on the policy of a high degree of selectivity in the motor risks they underwrote with evasive answers, that they had never in fact managed to do this well they would be better to face, inflation at an unprecedented rate which affected the outstanding claims provision. Any inadequacy there was going to be magnified."



The Technical Page

EDITED BY ARTHUR BENNETT AND TED SCHOETERS

• SOFTWARE

Growing a European group

GROWTH of CAP Europe, the multi-national software house whose main supports are the U.K. and French operations, was running at the high rate of 60 per cent. for the 1971 operating year. Even allowing for the fact that several national companies in Europe were only recently formed, this is still exceptionally good in a period where so many software ventures have run into very rough weather.

CAP U.K. and CAP France have grown at the more normal rate, for an industry in which explosive expansion is a common place of about 28 per cent. for the same period.

It looks as if the CAP organisation now has the right "critical mass"—a term used by Philippe Dreyfus, head of CAP Europe, to describe the number of software staff required by any software organisation if it is to be able to meet most of the urgent demands for support from within computer using companies. This figure, he says, is easy to determine in function of the number of types of people an operator decides he has to have to meet random demand over a geographically wide market.

Even with 900 people there are some areas which CAP does not touch because it has not so far been able to acquire the professionals with the right qualifications in these disciplines.

Companies with fewer staff than the critical mass will go down either if they drop the quality of their work or if they fail to compete for significant contracts. The small company can therefore only survive through specialisation, Dreyfus says.

How to merge

This view of the software market is significant at a time when there is a movement to get the smaller U.K. and French houses to collaborate closely in the hope of capturing large share of the very worthwhile business now emerging in Europe. CAP experience, which goes back to 1965, must be a valuable guide in any new partnership of this kind. Surprisingly both Dreyfus and Barry Gibbons, executive director for CAP U.K. and CAP Europe, are quite ready to talk about the organisation's early mistakes and what they did to overcome them.

There must be a constant and conscious effort to work out a common attitude, according to them. And the sooner this results in a form of collegiate management, so much the better. Even though this is slower to operate, it avoids costly errors. One aspect of this "growing together" is complete frankness to

try at home would want strong guarantees that their investment would not be wasted and it would not be until the Siemens-CII axis was well and truly established that any move towards association with ICL was likely to take place.

By then, the Franco-German partnership would be about the same size as the ICL operation.

These moves certainly could take place over the next five years.

• PRODUCTS

New pump from Denmark

ITS first multi-stage vertical inline industrial pump has been developed by the Danish manufacturer, Grundfos. The pump can deliver over 130 gal/min with heads in excess of 500 feet. Stainless steel has been used extensively in its construction.

In-line suction and discharge ports simplify pipe joints. Where and when maintenance is necessary the design ensures this can be carried out easily and swiftly. It is stated.

Seven versions of the pump are available powered by 2 to

20 hp motors. The pump is suitable for a range of applications including package units, water board requirements, irrigation systems and industrial heating and ventilating systems.

The pumps will be assembled and marketed in this country by Grundfos Pumps, of Bletchley, Bucks.

Displaying the goods

SPHERICAL transparent display units for both decorative and merchandising applications in retail shops are being marketed by the Volumatic Company, of Taurus House, Kingsfield Road, Coventry.

Called Spheroids, the units are available in 14-inch and 21-inch diameter sizes. Each unit consists of two plastics half-spheres joined by plastic screws through a circumferential flange. In addition, a clear plastic disc is supplied which can be used as an internal platform for merchandise.

The spheres can be used to achieve a wide variety of attractive and decorative displays. They can, for example, be suspended at varying heights by chains or nylon thread or mounted on stands and used either purely for decoration or displaying goods placed on the plastic platform.

AS an extension of its work on separated and the half-spheres fixed to any flat surface to form an attractive pilfer-proof displays of has been awarded a 3-year high-cost goods.

• CONSTRUCTION

Weathering of plastics

Alternately, they can be the weathering of plastics, the Polymer Research School of Aston University, Birmingham, in collaboration with the Building Research Station. A first year's grant of £22,903 has been made to the School.

The environment for the development of environmentally stable plastics.

Of interest to the building industry among others, the research is to be carried out under Professor G. Scott, in collaboration with the Building Research Station. A first year's grant of £22,903 has been made to the School.

Peter Scott has also been awarded £7,655 by the Science Research Council in addition to a previous grant of £18,665, to continue fundamental work on the ultra-violet degradation of plastics.

Work has shown that plastics used in the packaging industry can be modified to disintegrate on exposure to sunlight. This has attracted the attention of major polymer manufacturers in the U.S. and Japan as well as the world packaging industry.

PETER CARTWRIGHT

Inhibits weathering of masonry

STAINING of building materials, like concrete, brick, stone and asbestos, can be reduced by the application of a colloidal dispersion called Silimer, produced by Standard Coatings.

Supplied as a ready-to-use non-toxic single-pack liquid, the material can be applied by brush, roller or spray to form a gel

within the pores of the surface. The material is not a solvent based solution. It is said to react with any absorbent surface to produce a linked silicone polymer.

An algaecidal agent is incorporated in the dispersion for the control of algae and lichen.

Standard Coatings Ltd, Green Lane, Kendal, Westmorland.

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PETER CARTWRIGHT

DESIGN of a large crawler-mounted stone and rock-crushing unit for use in quarries or road-making has been completed by General Conveyors, of Royce Road, Peterborough, Northants.

Main advantages claimed are that it eliminates the need for dump trucks, a mechanical shovel and a separate crushing unit.

All operations—digging, scooping up and transferring of material to an impactor, crushing and discharging via a conveyor are carried out on the one unit. Two operators would be needed and output would be 140 tons an hour. Crushed material is deposited on the ground or direct to lorries. When used in road construction it would tow a screening unit.

The machine will be powered by a diesel electric unit. Estimated cost is between £80,000 and £90,000.

• MATERIALS

Odd alloy for magnet power

A NOVEL alloy and unusual processing combine to make permanent magnets as much as 250 per cent. stronger than present ones.

The alloy is cobalt and samarium. After the molten metals are mixed, they are solidified and the alloy is ground. The metal powder is then compacted, either by pressure or sintering, in a strong magnetic field.

The resulting magnet, says the Research Center, General Electric Company, P.O. Box 8, Schenectady, N.Y., U.S., has been a gauss-versed value of 25m, compared to 5 to 10m for existing magnets. The advantage is that smaller magnets—much cheaper than the platinum-coated ones—can be used to establish magnetic fields of the same strength.

The new magnets are already in use in travelling wave tubes and are expected to find a market also in motors and instruments, electric watches and such biomedical devices as bearing aids.

BLD. Hauppauge, N.Y., U.S. Guardian did not make public the formula for its cleaner, but the company has been active in dealing with oil spills on water.

The liquid, called Polycomplex R, can remove unburned oil, soot, dust, acid gases and sulphur dioxide from the air layers over cities, the company says. It claims the material is non-toxic, odourless in the concentrations used, and soluble in water.

Used against plant emissions, the cleaner is said to take out 4% ash oil, mineral oil and acid components, such as sulphuric and nitric oxide-forming compounds.

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THE lock for the hydraulic valve is a combination type with several thousand possible combinations. Gerald C. Bower, Inc., Box 1,631, Oranga, California, U.S., says the lock is virtually "pick-proof" and indestructible. It is installed near the ignition lock and can be actuated at the same time.

Sprays away the fog

SMOG and polluted air can be removed by spraying a fine fog of cleaning liquid on it.

The liquid can be applied from helicopters with nozzle booms or can be sprayed into industrial plant emissions, says Guardian Chemical Corp. of 230, Marcus

• QUALITY CONTROL

Improved component inspection

AUTOMATIC roll testers suitable for inspection and process control in gear production have been produced by J. Goulder and Sons, of Kirkheaton, Huddersfield, following co-operation with gear manufacturers and users.

The instrument is capable of detecting size changes, runout error and faults like nicks and burrs, has an operating cycle of eight seconds for an average gear of 3 inches diameter with 30 teeth.

Any kind of loading or sorting device can be used with the instrument which includes built-in protection against wrongly fitting gears. Another feature is the inclusion of a remeshing system for use in the event of tip to tip contact.

Of interest to the mass gear

producing industries in the bave received enquiries from

every country in Western Europe and every country behind the Iron Curtain—except Russia—for tickets. A total of 22 countries will be represented at the conference and exhibition, including people from the U.S. and South Africa.

Another automatic inspection machine, for testing bearings and similarly-shaped components, has been developed by Telefedor, of Groveland Road, Tipton, Staffs. (a member of Duport Group).

Incorporating three of the Han-Commander's probe-type crack detectors, the machine is capable of a continuous 3-second test cycle allowing 1,200 components of 33 feet, and repeatability under the same conditions is plus or minus 0.016 inch.

This is the first system to come from Hancock Brennecke's Automatic GmbH of Frankfurt/Main. Hancock's new design centre in Germany.

suspended hoses. Several identical, or mirror-image parts can be cut simultaneously, the number depending on the number of burners fitted, which in turn depends on the span of the beam.

Standard high-speed burners are burners, for stainless steel, carbon steels and aluminium, can be fitted.

Rotary flame-planning heads can also be fitted for plate edge preparation as well as pneumatic punch-marking tools. Machines can be built to any length, according to individual needs, and control should preferably be by numerical punched paper tape the company states.

Under numerical control, the Han-Commander's probe-type crack detectors, the machine is capable of a continuous 3-second test cycle allowing 1,200 components of 33 feet, and repeatability under the same conditions is plus or minus 0.016 inch.

This is the first system to come from Hancock Brennecke's Automatic GmbH of Frankfurt/Main. Hancock's new design centre in Germany.

Advanced Swedish machines

NUMERICAL control equipment for machine tools used or integrated circuitry has been introduced by Saab of Sweden. The range of equipment includes point to point, straight line and continuous path control systems.

The most advanced equipment is for three axis curved line control, with circular curve generation in two co-ordinates, and simultaneous generation in the third co-ordinate, with haptic storage as standard. The resolution of the measuring system and the smallest increment which can be programmed is 0.001 mm. Feeds are programmed directly in mm. minute.

Combined absolute-incremental data input is provided and programming can be carried out in word address or tabular format, according to the EIA or ISO codes.

The Saab sales and service organisation in this country is at Wellcroft Road, Slough Bucks.

• RESEARCH

Seeing ultrasonic sound

SCIENTISTS at the Tube Investment Research laboratories in Hinxton Hall near Cambridge have developed an instrument which shows, for the first time, ultrasonic waves travelling through solid materials.

The new technique is expected to speed development of better ways of testing steel tubes to detect flaws which could cause, for example, costly breakdowns in power station boilers.

Ultrasonics have been used for some years by TI to search for minute defects. The sound waves are injected into the tube and echoes are picked up from any imperfection in much the same way as sonar is used to locate submarines.

The new technique is already assisting in the design of new types of ultrasonic test equipment for TI's tube mills which it is hoped will now work at higher speeds and with more accuracy.

TONY FRANCE

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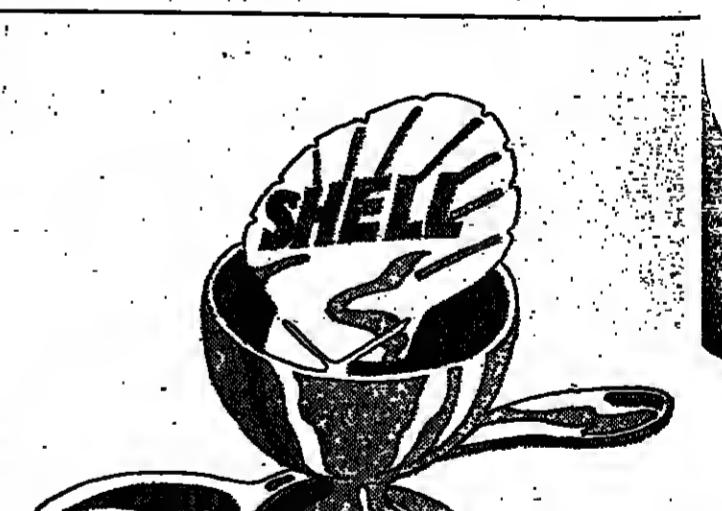
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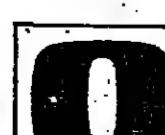
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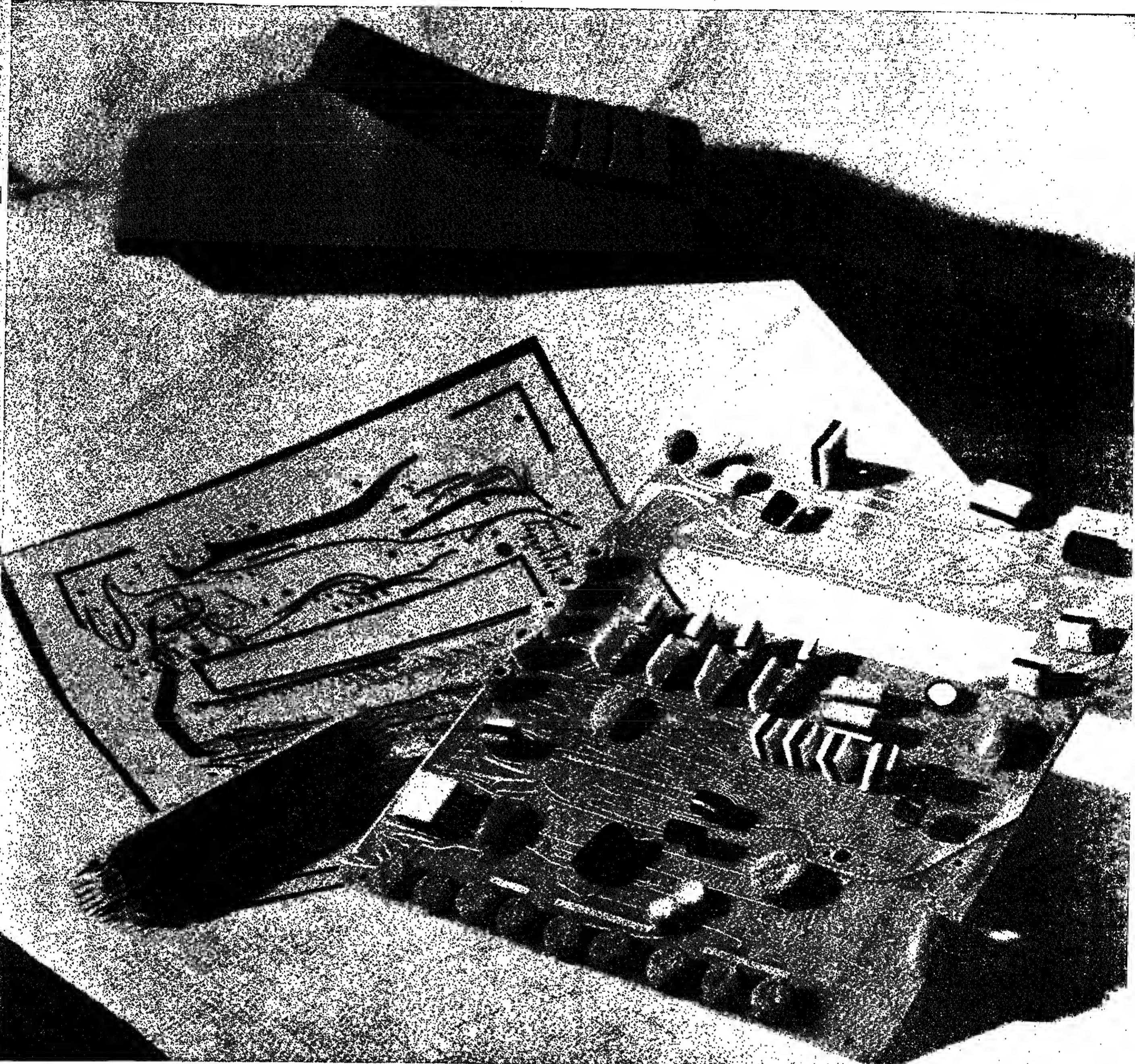
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JULY 1971

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National Bank enters new development phase

A STATEMENT BY F. OLA SOGUNRO, DIRECTOR AND
GENERAL MANAGER, NATIONAL BANK OF NIGERIA LIMITED

When, in June 1966, a new Management was appointed and charged with the responsibility of re-organising and improving the standard of services and the administration of the National Bank of Nigeria Limited, all concerned realised that it was to be a formidable task which lay ahead. Before that time, the Bank had a total of 30 branches with a staff complement of 850. Total assets amounted to only £14 million. During the past five years, the National Bank has expanded considerably so that there are now 48 branches as well as a few sub-branches. Our employees now total 1,500 and our assets have increased to very nearly £100 million.

By far the greatest of the National Bank's achievements has been the phenomenal development of its International Services from little more than a mere agency, role to one of considerable international prominence. The recent establishment of the International Banking Division is a natural sequence in a happy chain of developments. Linked with it is the new Department of Research and Development, through which, the National Bank, as Nigeria's oldest, largest and leading indigenous bank, will be able to keep itself, its customers and prospects, as well as other Nigerian banks, abreast of positive developments within the Nigerian Economy and the International Banking scene.

The widening of the national and international coverage of the Bank's operations has meant an increase in manpower and its quality and the constant up-dating and improvement of services and accounting systems. It has also involved giving the Bank's image a face-lift. The new branch offices have been housed in bright new buildings with modern interior decor and the older premises have been given a new lease of life by improving their internal and external appearance.

Looking to the future, we are optimistic in forecasting a much fuller and more efficient service for our customers all over the world. The introduction of the new Research and Development Department and the International Banking Division marks a major turning-point in the life of the National Bank which is the beginning of the

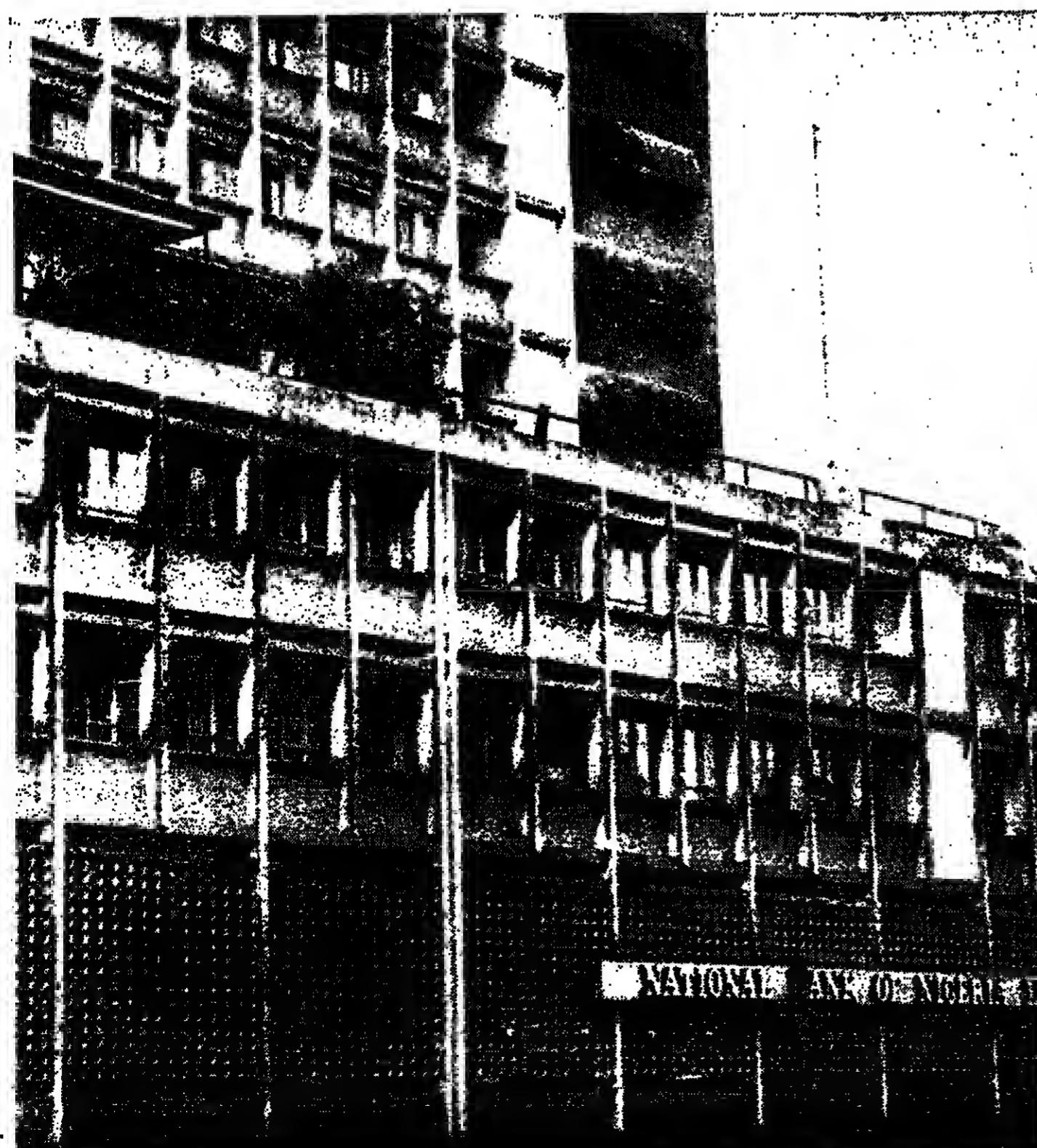


F. OLA SOGUNRO, DIRECTOR AND
GENERAL MANAGER NATIONAL BANK OF
NIGERIA LIMITED

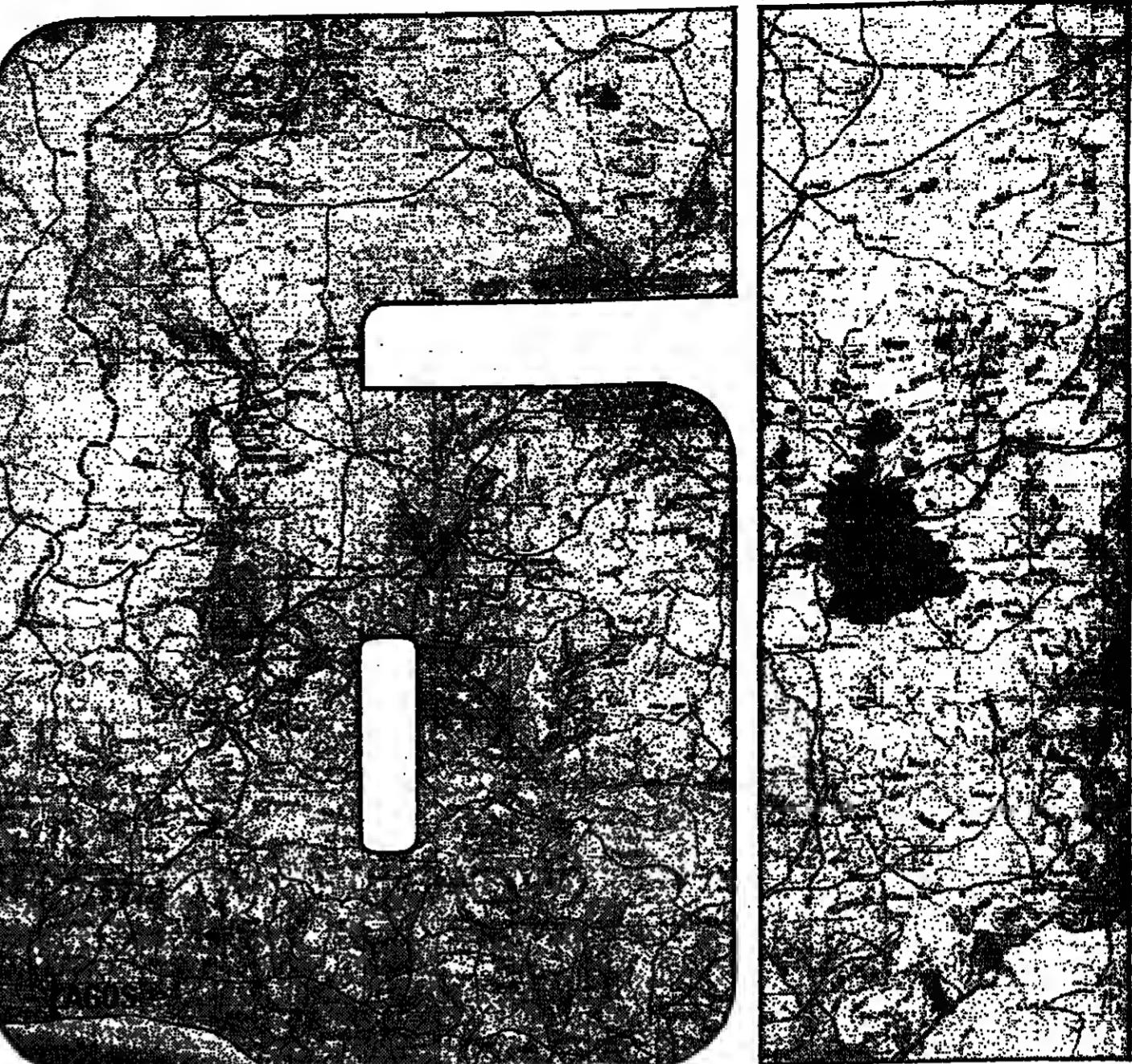
second phase of our re-organisation programme. This phase will see the Bank attaining even higher standards in its operations so that our customers may look to us for every facility and assistance in the expansion of their own businesses while keeping our charges extremely competitive.

In conclusion, I should like to express my profound appreciation to all our customers throughout the world—in Britain, Germany, the United States of America, The Netherlands, Switzerland, Poland, Japan, the Soviet Union and throughout Africa—for their patronage and to assure them of our attention at all times with our wide coverage of the lucrative Nigerian market.

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PROSPECTS FOR PRIVATE FOREIGN INVESTMENT IN NIGERIA

BY A SPECIAL CORRESPONDENT

Apprehension on the part of the inexperienced expatriate investor, or caution on the part of those more knowledgeable investors reflects an inaccurate understanding of the Nigerian situation and one which if followed will only allow the more far-sighted and enterprising to profit.

Of course it can be argued that if you have a sound product there is little point in local manufacturing with so many risks and inconveniences when straight-forward exporting to Nigeria could satisfy the market and confine worries to ordinary commercial risks.

In such a simple proposal there are obviously many different answers. Suffice it to say that however good the product and traditional and strong local demand those who plan Nigeria's economic destiny wish to encourage local manufacturing by Nigerians and unless a product is both unique and essential they will persuade, use direct controls and fiscal measures, and even encourage competitors until local manufacturing is begun.

As once started (in a town or region that "national interests" dictate) the same senior planners will then devise a tax structure designed to allow the investor a return on his capital equal only to what they consider reasonable (15 per cent after tax with a 3-5 year tax holiday); and a tariff structure which will allow foreign competition unless your pricing policy is fair (by undefined local standards, i.e. previously imported prices). It will be appreciated that investment in Nigeria can only be recommended to honest businessmen if they are prepared to build enterprises with an eye more on long term success than the next 5-10 years and who, while striving for profit maximisation, can also accept that they and their capital are guests of the government and people of Nigeria.

Certain obstacles exist to impede private foreign investment in Nigeria. It is obviously important to understand the public motives, goals and merits of the senior Civil Servant and who will determine Nigerian economic policy until 1976. And while such understanding is vital to the newcomer it is also fairly important to the "old boaster" whose own numeracy is limited to commercial arithmetic.

Fortunately many of the motives and declared goals of these well educated and quietly sophisticated Civil Servants can be gleaned from a study of the latest National Economic Development Plan and major legislation introduced since 1969, when the unity of Nigeria was assured, and real freedom to prepare for re-development was presented to them.

In the first instance, however, it is necessary to describe the great economic resources of Nigeria, and their present state of development so that future growth areas and the basic resources which the plan is designed to highlight, are readily available.

It is not known how many people live in Nigeria, nor the rate of population change, geographical and age distribution, the per capita income. Rough estimates are available, however, from the censuses of the early 1960's, and this information should be further expanded and refined under Army supervision in the next six years.

It is probable that there are now well over 60 million Nigerians, most are young and an annual growth rate of 3 per cent is estimated. Most of the population lives by farming and there are few large towns except in Yorubaland.

Similarly Nigeria's minerals have barely been surveyed to date but of the basic richness of Nigeria's agricultural resources there can be no doubt. Cocoa, groundnuts, benzene, rubber, oil palms; cotton and timber have all contributed significantly to Nigeria's export earnings throughout the last half century. Maize, cassava, tobacco, citrus fruits and kola nuts form part of the enormous internal food market—whose value again can only be guessed at but which undoubtedly far exceeds the value of cash export crops. In addition Northern Nigeria supports enormous herds of cattle and there is a thriving business in dried fish which is brought south as far as Ibadan from Lake Chad.

Recent export figures show:

	Balance of Trade 1968-70 (£ million)		
	1968	1969	1970
Non-Oil Trade			
Cocoa	51.7	52.6	66.5
Groundnut produce	52.3	51.7	38.8
Palm produce	10.3	10.2	11.5
Rubber	6.3	9.6	8.8
Raw cotton	3.3	3.4	6.6
Tin metal	13.7	13.9	16.3
Timber, log and sawn	3.6	5.2	4.0
Re-exports	4.6	3.5	4.2
Other	28.4	37.1	31.3
Total	174.2	187.2	188.0
Petroleum Exports	36.9	130.9	255.0
Total Exports	211.1	318.1	443.0
Total Imports	193.2	245.7	386.4
Balance of Trade	+17.9	+68.4	+56.6

Source: Federal Office of Statistics

It is estimated that 75 per cent of active Nigerians earn their living as farmers and it is doubtful if more than 100,000 are employed in modern manufacturing industries although probably 10 times this number are engaged in trading and simple traditional manufacturing. However it is wealth from mineral oil that has transformed the Nigerian economy in the last five years. In particular royalties and duties from mineral oil exports have allowed the Federal and State Government to provide funds for the rigorous rehabilitation of those areas damaged during the Civil War.

It is now estimated that mineral oil exports are at the rate of over 60m. tons a year and that these could be well doubled in the next decade.

The war years also saw an enormous increase in output and diversity by local manufacturing industry. With strict direct controls on imports and protected by tariffs, local manufacturers produced a remarkable range of textiles and general consumer goods, food, drink and tobacco products. Throughout Nigeria today it is believed that there are at least 60 textile mills in production as well as pharmaceutical, cement, shoe, plastic extrusion, and packaging factories run by internationally known companies and producing a range of products which meet international specifications. Breweries, meat canneries, vegetable oil extracting, metal and asbestos fabricators—all offer employment to some of the hundreds of thousands of young Nigerian men and women with primary school education who leave their family farms and seek their fortunes in urban centres.

The following table provides an outline of the size and range of established manufacturing industry:

	Index of Industrial Production (1962 = 100)	1968	1970*
Mining	381.3	338.7	
Brew	124.7	223.5	
Soft drinks	120.2	216.3	
Vegetable Oil Products	94.1	143.4	
Soap and Detergents	141.7	102.6	
Paints and Varnish	243.2	535.8	
Roofing Sheets	118.0	111.6	
Vehicle Assembly	95.4	190.7	
Cotton Textiles	333.9	621.6	
Footwear	185.4	420.7	
Cement	192.6	112.3	
Electricity†	149.5	162.0	

Source: Central Bank
* Provisional † Consumption

Against this background and the bousing problems which rapid population movement creates in urban areas, what is the Development Plan expected to achieve? What opportunities does it provide for private foreign investment?

Public policy on these matters is quite clear and once the criteria on which the Plan is based are understood few could disagree with its aims. Whether in practice these aims can be achieved successfully is of course to be desired.

The Plan's aims include doubling real individual income by 1985 and anticipates a G.D.P. average annual rate of growth of 6.6 per cent in the next four years. It seeks to create opportunities for gainful employment by balanced development throughout the country. It will endeavour to develop high-level manpower resources. It will eliminate foreign domination of the Nigerian economy.

These aims will be achieved by the establishment of an efficient Civil Service, the correction of defective existing public economic development policies, the promotion of local food and cash crop production, participation of government (55 per cent of equity) in major mining industrial and agricultural enterprises and by broad indicative planning ensure that private investment is related to national objectives and priorities.

The Plan recognises that 95 per cent of the nation's labour force is employed in the private sector and from a total envisaged expenditure of £N1500m. by 1974 hopes that private investment will provide £N18m.—£N70m. from incorporated businesses and the balance from private Nigerian traders, farmers and self-employed artisans.

Of the private sector's £N700m. new capital inflows of £N288m. are anticipated from mineral oil sources, and £N425m. from non-oil of which £N145m. could be new imported capital.

Of the Plan's aims, crucial to the foreign private investor is the intention to eliminate foreign domination. That is, government control of cash crop plantations, the proposed iron and steel complex, petro-chemical industries, fertilizer production and local distribution of petroleum products; Nigerianisation of retail trade and other specified distribution areas; the intention to grant "Priority status" to industries with a high local added-value potential; and Government's insistence that all foreign investments not only employ but are managed by Nigerians.

Nigerian planners believe that in the manufacturing sector there is no longer any need to welcome investors simply because they have assessed Nigeria as a likely profitable market and in future investment incentives will be offered with much more discrimination. Pioneer status—already confined for expatriate controlled companies to capital investments of more than £N75,000 before production day—will be replaced gradually by the concept of "Priority status" and this will be granted mainly to manufacturers of intermediate and capital goods, those who utilise substantial local reserves, and those who implement a full Nigerianisation manpower policy.

Already Nigerian law demands that all companies established in Nigeria must be incorporated there and therefore must conform to Nigerian Company Law. This law was consolidated and revised in 1968 and while largely based on current British practice in some ways more vigorously demands public disclosure of asset changes.

A National Oil Corporation and a Steel Development Authority have been established. Both these bodies will be influenced by the same senior Civil Servants who have prepared the National Development Plan and their executive officers. Formally they are to prospect, work, process, export mineral oil and its by-products; and plan, design, construct and operate one or more iron and steel plants. Already the Oil Corporation is committed to mineral oil exportation. The start of any practical exploitation of Nigeria's iron resources has been postponed, however, until further studies are completed in 1974.

Earlier emergency legislation severely restricted the freedom of trade unions and employers to initiate strikes and lock-outs and further legislation is now being prepared and should be implemented before the end of the year.

Nigerian sovereignty over offshore waters has been extended to 30 miles and all mineral oil revenues are now vested in the Federal Government. The Federal Government has joined Opec and has renegotiated revenue agreements with the producing companies. In addition there has been a thorough clearing away of most of the direct import restrictions that were introduced during the civil war, an announcement that all foreign short term debts (£N200m.) would be repaid by 1972, and a clear statement of the foreign currency regulations covering the payment of Nigerian imports. In no case do these regulations allow payment in advance, but categories of imports that can be paid for 90 and a 180 days after arrival of goods in Nigeria—and so on up to seven years—are now fully known.

It should be noted that the removal of direct licensing, while welcomed by all consumers and by most manufacturers, has allowed a flood of imports which are competing with some local manufacturers and forcing sharp reductions in profit margins.

At the more domestic level, but symbolically important, plans have been announced to introduce right-hand driving, decimalisation of currency and use of the metric system throughout the Federation. A more extensive system of guidance and authorisation of funds for specific projects in the States is also being worked out between the Federal and State Governments. Still to be tackled are the recognised incompetence and nepotism in the public utilities and corporations but a start has been made in the Western States where the Military Governor has removed nearly all senior corporation officials.

And opportunities for foreign private investors? The Federal Government's list of possible intermediate goods include industrial yarn, pulp and paper, iron and steel tubes, iron rods from scrap, bottles, industrial chemicals and nails. In addition there are the major projects in the Development Plan which would have to be joint ventures. These include extracting, processing and refining agricultural produce, wood working, production of fertilisers, assembly of motor vehicles and the fabrication of spare parts.

Less ambitious projects, possibly building on industries now established on a small scale include pharmaceutical, sweets and confectionery, domestic electric and plumbing fittings, assembling and fitting heavy earth moving equipment, manufacturing small plant and tools used in the construction industry, quarrying and mining, fabricating specialised silos and storage bins, provision of non-corrosive pipes for sewage, water distribution and irrigation.

Such a list only touches the surface of the possibilities the Nigerian economy offers. However it cannot be over emphasised that permission to start, let alone the granting of fiscal privileges, will only be available in the next few years if these proposals can be reconciled with declared national needs and after an investor has satisfied planners as to his methods of financing, manpower training programmes, and long-term competitive ability.

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THE INTERNATIONAL BANKING DIVISION —

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WHAT IT REPRESENTS



Mr. Kuforiji Rotimi, Head of International Banking Division, National Bank of Nigeria Ltd.

In recent years, and particularly since the end of the Civil War, coupled with the launching of the new £1,500 million four-year Development Plan, there has been a tremendous upsurge in business activities between Nigeria and other countries, notably Western and Eastern Europe including the USSR, the United States of America, Great Britain, Canada, Japan and China.

A primary objective of the Development Plan is to transform Nigeria from a predominantly agrarian economy to that of an agro/industrial economy, an effort which would require considerable foreign participation to come to fruition.

The impact of the increasing output of crude oil (500,000 barrels a day in 1969, and now running at well over 14 million barrels a day) yielding an estimated Federal revenue of well over £200 million per annum, could to that extent diminish the need for foreign capital. But certainly, there can be no substitute for the industrial expertise and technical co-operation required by both the private and public sectors in the national economic development effort.

The disappearance from the Nigerian scene of some foreign buying houses, which had in colonial times dominated certain sections of the market, has imposed upon the business community, and particularly upon financial institutions such as the National Bank, additional responsibilities which the growing expertise within the country is able to assume.

INTERNATIONAL SERVICES

Added to these is the easing of import restrictions announced in the 1971-72 national budget and the promise of further import liberalisation which may result from an expected improvement in Nigeria's foreign exchange position.

These conditions were bound to create, and have indeed, resulted in a considerable increase in requirements for international banking facilities from both existing and new customers, especially with regard to imports to Nigeria. The widespread expansion of the Bank's branches in Nigeria, (20 in the last 5 years), is



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also attracting a large number of business interests in various fields which, inevitably, would require international banking services such as advice on markets, importing and exporting procedures, and trade documentation etc.

DEVELOPMENT OBJECTIVE

A larger issue is the concern of the Bank to live up to and fulfil its original aims, which have continued to be its guiding principles, more so since re-organisation began in 1966. The peculiar position of National Bank, as Nigeria's oldest and leading indigenous banking institution, imposes on it a duty, both moral and material, to play a leading part in the country's development, to the general benefit and national interest of Nigeria and all her peoples.

Hitherto, although the scope of the bank's work increased considerably, its nature remained largely unchanged. Both in Lagos and in London, the Bank continued in its traditional roles, though it was soon apparent that foreign trade was becoming increasingly important; documentary letters of credit and the international transfer of funds were taking up more of the time and energies of the bank, although these operations were mainly a reflection of the requirements of the bank's clientele.

The country was entering a new phase in its economic development; by the beginning of the year the World Bank's investment in Nigeria had attained the sum of £N134 million. The same Bank has since approved the grant of a rehabilitation loan of US\$80 million for the import of certain specific capital goods. Again in May of this year the World Bank agreed to provide a further loan of US\$74 million for the expansion and improvement of cocoa production in Western Nigeria; this will involve the planting of about 16,500 acres of new cocoa and the replanting of some 27,000 acres which are at the moment uneconomic.

It has been reported recently that, under the aegis of the World Bank, Holland has promised a soft loan of £1.8 million and Western Germany will provide a further £5 million repayable over 25 years, with a 7-year grace period, bearing interest at only 2% per annum.

THE INTERNATIONAL DIVISION

It is in this new economic climate that the new International Division has its *raison d'être*. No longer is it sufficient for the Bank to carry out the instructions of its customers. In the present complexities of international trade the Bank has a duty to guide the country's operations and to advise on the best way of bringing them to a successful conclusion. The fluctua-

tion in exchange rates is only one of many aspects that affect the profitability of a given deal. Guidance may be necessary for instance in the purchase of machinery on ostensibly advantageous terms which, while new in the sense that it may be unused, may yet be obsolescent and its use will adversely affect future production: this is not a run-of-the-mill banking service but the Bank may be able to give some useful advice. The International Division also provides information on market conditions, trade practices, taxation, corporate and social legislation, labour market conditions, wage structures, exchange regulations, as well as a host of other services, such as the furnishing of status reports, which are vital in the sophisticated business world of to-day. These are services available to exporters and importers alike, which only a large and well-organised bank can afford to give.

The upper echelons of the Bank have recently been strengthened by the recruitment of several officers with wide international experience, each an expert in his special field. These, together with highly trained personnel at the bank's Head Office with their unique knowledge of African affairs, constitute a team of experts unrivalled anywhere in Africa.

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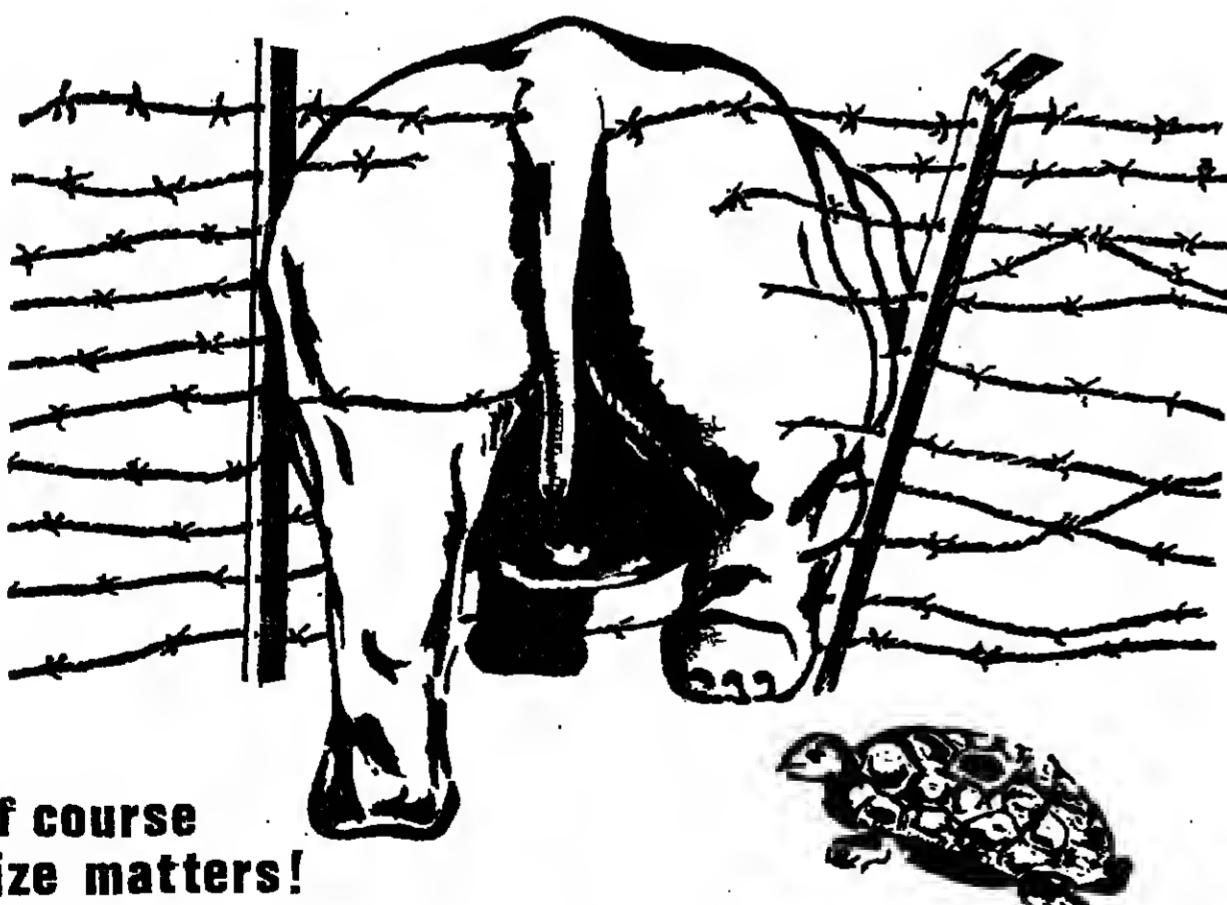
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The Marketing Scene

Bute goes cute

BY ANTONY THORNCROFT

TO-MORROW the 8,000 islanders of Bute will be in on a mystery which has been worrying them for some weeks. Why bad the vans, tractors, lorries, in fact the entire vehicle fleet of the Marquess of Bute, the owner of Bute, suddenly turned violet?

The answer may well discover, is that the Marquess has acquired a corporate identity for his estate prepared by CGD (formerly Conran), the leading London design house. From to-morrow the vehicles will not only be seen to be in "Bute heather" (a specially created shade) but they will also carry a crest. And so will all the workers on the estate, and many of the notices boards on the island, and all the stationery and correspondence of the Marquess. In effect the identity of Bute will have undergone spring-clean.

Practical

The reasons are strictly practical. Bute, like the other Scottish islands, has suffered from emigration to the mainland. To halt this drift the Marquess has transformed his farming interests, with the help of an economic factor, Mr. Robert Crozier. Behind the scenes everything has changed. In effect a company structure has been formed with Lord Bute as chairman, Crozier as managing director, and the five managers of the estate (looking after buildings, farms, forestry, game and gardens) as directors. They will meet once a month to examine budgets and results and to run the estate as a whole. In the past managers cultivated their own little empires and perhaps squabbled with each other. Now they have the opportunity to advise on the entire operation.

In addition the accounts have been unified, profit targets have been set, new leases for the 80 tenant farmers have been renegotiated, and the once star has been diminished. In effect, Bute has pushed through its own management audit, with the accent on higher profits. Geese stocks are being introduced to



Best bonus buys

BY BILL HORWOOD

LUNCHEON Vouchers, Barclay-cards, American Express... the proliferation of stickers in shop windows announcing what consumer services a shop is willing to accept seems unending. The latest addition to this lengthening list is Bonshonds, whose label has just appeared in some 2,600 retail outlets in Britain ranging from Austin Reed and Boots to Times Furnishing and H. Samuel, the jewellers.

The main difference between Bonshonds and the others is that, for the time being at least, the normal shopping public won't know what they are. For Bonshonds are aimed specifically at employees involved in a sales incentive scheme by Bonshonds, a subsidiary of Inmark Holdings, the below-the-line marketing group.

But, says Kit Peake, sales director of Bonshons, a former executive director of Incentive Awards, catalogues are only one way of motivating

employees to work harder and are administratively difficult one at that. "There's a growing boredom with catalogues among companies simply because all they see are the same old range of goods dressed up to look different." At the same time delivery of goods through catalogues is often slow and in morale and motivation terms this may be disastrous to the continuing success of incentive schemes.

But, says Kit Peake, sales director of Bonshons, a former executive director of Incentive Awards, catalogues are only one way of motivating employees to work harder and are administratively difficult one at that. "There's a growing

boredom with catalogues among companies simply because all they see are the same old range of goods dressed up to look different." At the same time delivery of goods through catalogues is often slow and in morale and motivation terms this may be disastrous to the continuing success of incentive schemes.

One does not have to go far to find support for this view among companies regularly using incentive schemes. As Mike Thompson, field sales manager of Ovaltine, puts it, "we've found that our sales force wants something new and novel from their sales incentive schemes. They know, and we know, that however much one may try to vary a catalogue really one is making the same sort of offer each time. So naturally it's difficult to maintain interest and one has to look out continually for something new."

One of the problems with catalogues is that they can only offer a limited range of goods. Although the number of items included may be high—2,000 or more in some cases—and the choice made may be based on years of experience of redeeming patterns the actual range of goods in a particular sector may be very limited—a choice of only two table lamps, for example, or only three different shavers. A major part of the pitch for a scheme like Bonshonds or Holl Yule Vouchers—a similar scheme launched earlier this year offering access to a range of travel operators' programmes—is that it leaves the employee with freedom to pick and choose from a wider range of goods and services than is normally available on a catalogue.

Bonshons is offering its home to companies in values of 25p and 25p. Its running costs and profit derives from the difference between the price of the goods in shops and a discount which the retailer participating in the scheme are offering it.

By having more than one芋 Unilever can happily compare various strategies in one area, and Procter and Gamble in another. If the economy continues to pick up the money for such experiments—around £100,000—might become available. Certainly the market research companies are keen to offer a new area of client expenditure which they badly need.

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How to measure the effectiveness of your advertising and promotional expenditure: this is the crunch question in marketing. ANTONY THORNCROFT attended a conference which tried to produce some answers

The most from Milwaukee



Geoffrey Darby

IT IS a mistake always to give people what they want. Like many organisations these days the Marketing Society asked its members what subjects they would like to discuss at their 1971 annual conference. Naturally the answer was the "Measurement of Marketing Effectiveness." And on Tuesday the topic was gingerly investigated—gingerly because it is impossible actually to get to grips with such a \$4,000-dollar question. To fall back on a metaphor: if doctors attended a conference on "Cures for the Common Cold" they would only really come away with such advice as "keep well wrapped up and dry during the winter." So here the delegates received hints and guidelines rather than a measurement of marketing effectiveness.

Yet these occasions are rarely wasted. They usually have an ultimate motivation. Take the one on the Measurement of Advertising Effectiveness: a mouthwatering subject if ever there was one. It cannot, of course, be done yet; but this examination of the Milwaukee Advertising Lab, where for seven years the city was divided into areas so that half of the population saw certain ads for a broad and the other half quite different approaches, is the nearest we have come to getting to the bottom of advertising.

And it is especially relevant

examples the coupon 12p off five times more effective than a premium offer, although the switch to new price will mean fewer companies and thus price reductions until inflation caught up with the high momentums.

Among his other comments the more you repeat a successful promotion the less the impact.

● make sure any premium offer is related to the brand you are selling—it's no good offering cut price football with ever bottle of perfume sold ● examine below-the-line budgets every year. For example expenditure salesmen's point of sale material is constantly declining but most companies allocate the same sum for this annually. If the research and development budget is cut, the promotional budget will be able to evaluate its effectiveness.

Advertising works—but ads can actually stimulate a fall in sales.

Secondly it seems that creativity is not the most vital factor; a more imaginative use of media can produce better results. At Milwaukee companies have tested various weights of advertising campaigns that lake-off with manufacturers and certain manufacturers, and certain market research companies and certain television contractors would like to set up Ad. Labs in this country, and in fact might do so within the next year. It is quite difficult to foresee a research firm like AGC get together with say, Thames TV, and BMA with another TV company in certain areas, and by the use of mutera (which can cut out commercials from the TV screen) offer companies this testing service.

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NORTHERN IRELAND

What Mr. Faulkner wants from Westminster

WHATEVER the official first. It is no exaggeration to say that it dominates public and private life here, and that there can be no purely political progress until the gunmen and the bombers have been stopped. There was a time earlier in the summer when a set of political initiatives, if seen to be credible and rapidly implemented, might have brought the opposing political factions together and gone some way to satisfying the rival communities' wishes, or at least assuaging their fears.

But now, with literally dozens of explosions nightly, with civilian casualties and armed robberies so commonplace that they scarcely deserve mention, that time has passed. A Unionist member of Stormont told me only yesterday that political initiatives in the present climate are simply irrelevant.

Divided

One might, but nobody in Northern Ireland does. People are in general divided into those who believe that the critical point has already been passed and that therefore the apocalyptic will come willy nilly, and those who believe it is imminent. Mr. Faulkner is one of those who believes it is imminent, in the sense that neither Northern Ireland nor the U.K. Government can afford a long haul.

Two pieces of evidence from the last month or so support this "crisis" view, and for each of them Mr. Faulkner wants a specific commitment from Westminster. The first concerns ordinary security in the province, the second concerns the public and political reaction in England. They are no less important to Mr. Heath than to Mr. Faulkner; this island has amply proved its ability to destroy English politicians.

Take the security situation reckoned that it would. Well still able to operate and operate

The Ulster Premier meets Mr. Heath at Downing Street to-day. And, reports John Graham from Belfast, he is looking for two specific commitments. The first involves security in the Province. The second—an assurance that Britain will not simply give up on the Ulster issue

be might say so, because there were 101 explosions in August, 124 in September, and the rate is going up all the time. There has been greater damage to businesses as well as higher civilian casualties. The lives of British soldiers have come into greater peril as they are daily attacked with nail bombs, petrol bombs and automatic fire. The size of the bombs being placed by the IRA has gone up from, say, 10 or 20 lbs. of gelignite to 40 or 50 lbs. and even more.

More trouble

In short, the daily battles have increased in number and intensified in severity. Mr. Faulkner claims that among the men interned are some of the most senior officers of both wings of the IRA—63 officers and 96 volunteers of the provisional IRA, and 33 officers and 28 volunteers of the official IRA. This may very well be true, although members of the House of Commons delegation to the internment camp at Long Kesh this week didn't believe it, but what is certain is that there has been far more trouble since internment than before.

Obviously, and despite the house-to-house searches begun by the Army two and a half months ago, the terrorists are



Mr. Faulkner (left) and Mr. Heath



There are plenty of people in this Province who would love to take the law into their own hands, plenty of Protestants still enraged that the B Specials were abolished. Could such a camp possibly be controlled by the Army, and if not would Westminster agree to some other control? Would it not resemble the groups of vigilantes that Lord Carrington deplored only last week? And if the corps were mainly composed of Prostestants—as the Ulster Defence Regiment is—could it possibly help towards resolution of the real problem?

Listen to a statement by the Northern Ireland Civil Rights Association this week: "The main difference between October 5, 1968, and October 5, 1971, is that the Unionist Government has exchanged a private army dressed in the uniform of the RUC special riot control squad or the B Special for a private army dressed in the uniform of the British soldier. The British Army is now being used openly as a partisan Unionist army. Internment and the brutality accompanying it, is a question of whether it is a question of when."

The anxiety now is that England will get tired of the whole dreadful mess. This anxiety has recently been fed by the tripartite talks, by English public opinion polls, by the apparent sterility of political and tactical aspect.

Brutality

But there is something else that Mr. Faulkner wants, and it has its root in the ancient and driving fear of the majority in this country that they will be collapse of the bi-partisan

abandoned. I do not know about approach to Northern Ireland, that civil war will not be far away.

Mr. Faulkner personally, but there are members of his to bunt at this anxiety in his Government and many other speech, and it must be present elected politicians who do not in Downing Street to-day: believes that the British Government of the past three years war. Nothing would end it more have dealt straight with them, rapidly than a demonstration "England has never really tried from Westminster by all parties to win," they will tell you. "Imagine if this situation had existed in Yorkshire, Westminster would have had the pride over in a week."

They tell you that the army who made our own sacrifice for Britain—look to our

fellow citizens not to give way to war weariness in Ulster. The

cost of this campaign is high in the very best of the country's

young lives. But they do not die for nothing. They die to protect the rights of a free people to live without fear.

Is it viral that people throughout the United Kingdom should appreciate to the full not only the

extent of our problem but its urgency."

Instability

Whether such popular support in England is possible, or whether the U.K. Government can do anything to develop it, seems highly questionable. Men such as Mr. William Craig on the Right-wing of the Unionists are being driven to talk of Ulster's going it alone. He believes that the present policies, master minded from London, are nothing more than a guarantee that terrorism and instability will be around for years.

He also believes that the struggle to maintain Stormont is worth a civil war. Unless Mr. Faulkner can achieve a quick and visible improvement in the situation on the ground, and unless the people of Northern Ireland can rely on constructive support from London, that civil war will not be far away.

Labour News

2,200 BL workers stage walk-out

BY PETER CARTWRIGHT, MIDLANDS CORRESPONDENT

REACTING to warning notices Morris car plant at Longbridge, given by British Leyland to 900 of the 2,200 workers at the Common Lane, Birmingham, plant has stopped saloon production, making light van bodies—they with 1,000 laid off, besides cut-backs in MGB sports car production to effect in January—stewards at Abingdon by half. The men yesterday discussed the possibility of taking over the factory at Abingdon by half. The men effectively. Mr. Faulkner now wants "every other possible means to tighten the screw on the IRA." He wants an Ulster Defence Regiment of 10,000 men—twice its present size—and he wants it to be able to take on much local defence; the British Government and the Army are thought to be not likely keen on this latter aspect.

These three things are specifically mentioned on Tuesday, and they will presumably be the nuts and bolts of to-day's meeting. It is the last of them, the "corps of eyes and ears," that is likely to be the most controversial. Is it to be a disciplined body of men, something like a home guard? Or would it, given the temper of Northern Ireland to-day, degenerate into a lynch body of decent and responsible defectors?

Three hundred workers at the Upper Clyde Shipyards, but Austin-Morris expert packing factory at Cowley have walked out, following the management's refusal to bold up its plans to close the factory at the end of Adderley Park factory, where the vans are assembled, were with the year.

The unions want the decision delayed until their opposition to the closure is discussed at next week during the monthly meeting of the employers and unions in the engineering industry.

Austin-Morris says that the closure has been brought forward because alternative jobs in the Cowley car complex are now available.

At the nearby Cowley car body plant, members of four craft unions representing some 4,000 timeworkers, have reimposed their overtime ban and other sanctions after hearing details of the management's latest pay offer of increases of between 50p and £2.65 a week.

More talks between the management and union officials are due to be held at York next week. The decision to resume these sanctions was against the advice of national officials.

The sanctions have caused a shortage of car bodies for both the Mini and the Marina and output of these models at the neighbouring car assembly plant is being restricted.

Three hundred workers at the Austin-Morris factory in Portsmouth have been put on a four-day week because of a "recession" in the commercial vehicle industry. The company supplies air-brake equipment for much of the British commercial vehicle industry.

Meanwhile, at BL's Austin-East

Ministers all-day talk on Ulster

BY RICHARD EVANS, LOBBY CORRESPONDENT

A GROUP of senior Ministers met for several hours at 10 Downing Street yesterday to advise employers to make arrangements for an extra day's Bank Holiday this Christmas.

Mr. Faulkner has referred sympathetically to the aims of the vigilante groups and the need for some form of intelligence operation to combat IRA hit-and-run raids. Lord Carrington, on the other hand, has publicly disapproved of the vigilantes and clearly fears that they could develop into an ominous armed third force.

Yesterday's meeting of Ministers, which started in mid-morning and continued over lunch until mid-afternoon, was attended by the Prime Minister, the Foreign and Commonwealth Secretary Sir Alec Douglas-Home, the Home Secretary Mr. Maudling, Lord Carrington, the Lord President Mr. William Whitelaw, and the Chief of the General Staff, Gen. Sir Michael Carver.

To-day, Mr. Faulkner will meet Lord Carrington, Sir Alec and Mr. Maudling as well as the Prime Minister.

Alarm over vigilantes

BY DOMINICK J. COYLE

THERE IS more than passing interest here in to-morrow's Downing Street talks with Mr. Faulkner, the Northern Ireland Premier, and particularly with reports that there may be some moves to formalise Protestant vigilante group in Belfast and elsewhere into some kind of third security force.

The Dublin Government has made no public comment on this development, but I understand that Ministers here view the proposal with alarm and consider that any decision by Whitehall to sanction such a force could create impossible strains in Anglo-Irish relations.

Deadlock

The opinion here is that such a move over the vigilante groups in the north would inevitably lead to a return of the "B" special constabulary in another form, and it is pointed out that many of the Protestants likely to become involved already possess arms—most of them held under licence.

It is recalled that similar moves in 1969 to organise vigilante groups in predominantly Roman Catholic areas were met with outright opposition both by the Stormont and London governments, and any abrupt end to internment would almost certainly bring down Mr. Faulkner. Ministers are still looking to Mr. Heath to find some way out of this impasse, but the official view is that only a radical restructuring of the present Stormont system can take the initiative away from the gunmen.

Police trouble

Meanwhile, the Minister of Justice, Mr. Desmond O'Malley, moved this evening to discourage any public debate on grievances within the police force.

Government urges extra day at Christmas

BY MICHAEL CASSELL

IN AN attempt to reduce Christmas Day, which this year falls on a Saturday, the Government is advising employers to make arrangements for an extra day's Bank Holiday.

He also said that Monday, December 27 will be a statutory Bank Holiday, which means that employers will be asked to see if the provision of a further day's holiday this way the Government hopes could be arranged in lieu of to dissuade people from taking the extra day off, he added, said.

unofficial time off, which would apply to all Government departments.

In many cases it will be convenient for the extra holiday to be taken to avoid confusion and reduce absences and individual undertakings, the

Worked hard

Mr. George Evans, district organiser of the dominant union, the National Union of Vehicle Builders, said: "They want to make certain of seeing someone in authority—Lord Stokes has refused to see them—because they want evidence that British Leyland cannot find other work for them, although its markets are expanding. They have worked hard, many of them for many years, industrial and engineering.

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engineering Workers (formerly DATA) told the conference that the government was trying to create a climate which would encourage co-operation, facilitate change and promote constructive effort.

Mr. Paul Bryant, Minister of State for Employment, said yesterday.

But within that climate, responsibility for developing and sustaining good industrial relations rested on the management and unions involved, he told an International Business Communications conference in London.

The code was meant to focus attention on proved standards of good practice, not promulgated a lot of untried theories which might or might not be any use, he added. Even so companies which made the most impact would be those which had studied the code, built upon it and beyond it.

Describing the Act and the code as "one of the most odious pieces of class legislation since the combination laws," Mr. Mike Cooley, president of the technical and supervisory section of the Amalgamated Union of Eng-

Some people think we're industrial caterers.

Some people think we're consultants.

Some people think we run staff training schemes.

Some people think we operate vending machines.

Some people think we're national.

Some people think we're regional.

And the funny thing is, they're all of them absolutely right.

Gardner Merchant Food Services Limited, Carolyn House, Dingwall Road, Croydon CR9 2TQ.

A Company in the Trust Houses Forte Group

Saleroom

£234,600 total for paintings

ON THE second day of their two-day sale of Australian paintings in Sydney yesterday, Christie's sold Sir William Dobell's study for the Opera House, Sydney, for £7,470. The total was £116,400 making £234,600.

John Perceval's Williamson Jetty sold to Queensland Art Gallery for £5,140 and Sir William Dobell's study for sickly twin and his Knidly Mori to private buyers for £4,440 and £3,970 respectively. Godfrey

Clive Miller's Nude on the Moon lacquer wares realised £19,536. Greenfield gave £680 for a 19th century lacquered Sake bottle and Hursie £520 for a pair of 19th century Kashibako (sweetmeat boxes) and a tray in the £73,390 jewel sale. A Victorian emerald and diamond brooch went to Drager for £6,400. A diamond ring composed of a single stone ring mounted as a single stone ring to Jacobsen for £2,000 and an emerald ring to Ross for £3,300.

At Sotheby's sale of Japanese Masamari to Marchant for £480.

COMPANY NEWS + COMMENT

First half profit fall for Savoy Hotel

Pre-tax profit of the Savoy Hotel fell from £423,184 to £315,462 after SET of £14,112 in the half year to June 30, 1971.

After a lower tax charge of £100,000 (£14,000 net profit emerges at £215,462 compared with £283,184). Total profit for 1970 was £1,088,193 before tax.

Chairman Mr. H. Wontner says the rebuilding of The Berkeley, now nearly complete, was responsible for reduced interest received and increased interest paid amounting in all to £34,238 and this total with a rise of just over £40,000 in maintenance charges, accounts for the lower profit before corporation tax.

Mr. Wontner says that notwithstanding the interruption caused by the postal strike, which in particular brought about a fall in banqueting business, thereby affecting results of The Savoy despite a consolidated trading profit for the half year as a whole, was better than that of 1970, and was greatly helped by excellent results from Claridges, the Connaught Hotel and Simpsons-In-The-Strand.

Half-year 1971 £1,088,193
Consd. trading profit 1,008,421
Grs. & int. receivable 12,420
Less tax 17,278
General maintenance 443,456
Int. payable 117,231
NET 144,112
Profit before corpn tax 100,000
Tax 14,000
Net profit 214,482
251,154

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per cent. decline of 1970. Cost inflation was the main problem, then but across the board price increases of between 7 per cent. and 8 per cent. plus the usual efforts to reduce overhead costs have helped the group get back on course. But at the same time the progress of the new range of motor control gears has not been helped by the introduction of new models resulting in a saving to the company of £18,750 in respect of the interim dividend.

● comment

After going through a dull patch in the late sixties Office and Electronic picked up sharply last year, and this pattern has continued in the first half of 1971 with a 21 per cent. pre-tax advance. De-implementation, of course, helped adding machine sales in the first quarter and there may have been some slowdown here during the summer. Overall though, business seems to have held up well and Adler typewriter sales, for example, have been boosted by the continuing switch from manual to electric operation with a 42 per cent. rise in U.K. imports of electric typewriters in 1970. Though the extent of any improvement in demand will not be apparent for some weeks yet the pre-tax total could well be in the region of £25,000 this year. The market certainly read the situation bullish as the shares jumped to 103p yesterday where the prospective p/e is just under 13 on projected earnings of 7.9p, and that would be on the low side if the link-up with Gestetner to sell plain paper copiers lives up to current hopes.

Office & Electronic Machines

THE INCREASED profit indicated last July by Office and Electronic Machines turns out to be £227,425 against £195,490 pre-tax for the half-year to June 30, 1971.

An interim dividend of 7½ per cent. 16½ per cent. equivalent is declared and the directors are keeping to the formula of a rise of 2½ per cent. provided the results for the second half, as expected, justify the increase. Profit for the year 1970 was £461,635.

Half-year 1971 £1,088,193
Trading profit 241,223 197,173
Interest paid 6,103 1,985
Profit before tax 237,025 195,490
Taxation 99,250 83,837
Net profit 137,750 114,693
After depreciation £5,884 (£29,377).

Regarding the development of a new electro-static plain paper copier, Mr. E. Markus, chairman, says that the new G-1000 flatbed copier has now been introduced at the Business Efficiency Exhibition. "Plans are in hand for increasing production by Gestetner Copiers, in which we have a substantial interest, and we are confident that this will be a profitable investment," he adds.

When you decide to build a factory, or a power station, or even re-equip an existing installation, it can be a big and expensive headache for all concerned.

It is in just this kind of situation that British Engine can take such a load off everyone's mind, by providing the authoritative and independent inspectional service you need.

British Engine Qualitest' service will closely supervise each stage of construction, from planning, manufacture and installation, through to final commissioning. Over 500 engineer-surveyors are available to check, test and inspect to the most stringent engineering standards and codes of practice. They will visit, on your behalf, every contractor and supplier.

The £1 million headache

involved in the project. In the case of the power station extension for Arthur Guinness in Dublin, British Engine checked items and assemblies from over 100 manufacturers.

The 'Qualitest' service pays for itself, time and again. Controls materials, quality, workmanship and avoids expensive errors. In fact, British Engine can bring to bear a wider breadth of engineering experience over a longer period, than anyone else in the U.K.

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Tel: 061-832 8622 Telex: 667745

half of the year from 7 per cent. in the first six months to 3½ per cent. A recent wage award to laundry workers—18 per cent. on basic rates for males and just under 23 per cent. for females—has been taken into account in a new round of price rises which take effect later this month, and some allowance has been made for cost increases elsewhere. Margins should therefore be maintained since the corresponding forecast in 1970 turned out to be over-cautious. Chances are that the latest estimate will prove likewise. The major growth area continues to be on the commercial side already accounting for over three-quarters of total profits, particularly in the towel cabinet, paper dispenser and garment air-disinfection areas. Prospective (fully taxed) p/e of around 12, with the shares at 27½, could therefore stand some upward adjustment.

Spark profit fall—total 37½%

A FINAL dividend of 22.5 per cent. by Spark Holdings effectively raises the total return 35.42 per cent. to 37½ per cent. for the year ended April 30, 1971.

Last year's final was an equivalent 20.22 per cent.

Gross profit, before tax, is down from £884,391 to £897,071, and follows the half-way fall from £842,300 to £821,700.

In their interim statement, directors anticipate that the second half would show profits similar to those of the corresponding period of the previous year—£342,091.

1970-71 1969-70

Sales 10,071,227 13,526,657

Trading profit 1,003,678 1,933,168

Engineering 858,176 731,427

Profit before tax 1,223,856 2,751,255

Net profit 212,588 82,865

Debtors and loans 168,981 118,713

Trade receivables 318,467 231,738

Net profit 552,004 17,264

Attributable 7,119

Available 57,055

Profit before tax 151,482 147,567

Final dividend 229,464 283,000

A professional revaluation of the group's properties has shown a surplus over existing book values of £603,000 which has been put to capital reserves.

Mr. N. Cummings chairman of the executive committee of the consolidated Foods Corporation U.S.A. has accepted an invitation to join the Board. Mr. J. G. Lawson is chairman.

Group interests include engineering, metallurgy, foundry, light fittings, timber, plywood, textiles, etc.

• comment

After slumping badly in the first half, Spark has made a partial recovery to leave annual profits down only 9 per cent. before tax. The interim forecast had indicated a 12½ per cent. drop on sales 10 per cent. up, in line with the half-time indications, the only growth in profits (13 per cent.) occurred to the engineering division thanks to a strong post-budget domestic demand for air conditioners and heating equipment. Profits in both the printing and textile divisions fell by about 7½ per cent. The former not only had to face the disruptive effects of the postal strike on the promotional side but also some exceptional problems occurred in resetting part of the works. The textile division suffered from the difficulties of adjusting prices in a time of rising costs. In all three divisions, the current year has started well with order books up, costs comparatively stable and prices adjusted. Finally the merchanting side—where profits fell by over a quarter—should show a recovery now that the loss-making toy subsidiary has been disposed of. All in all, a recovery seems quite on the cards and the group's record deserves more than the current 9½ p/e at 54p.

Half-year 1971 1970

Trading profit 241,223 197,173

Interest paid 6,103 1,985

Profit before tax 237,025 195,490

Taxation 99,250 83,837

Net profit 137,750 114,693

After depreciation £5,884 (£29,377).

● comment

In the first six months a figure ahead from £860,426 to £705,077 is reported.

The interim dividend is unchanged at 4 per cent.—total for 1971 was 17 per cent.

● comment

Advanced Laundries' 1971 forecast suggests a slowdown in the pre-tax growth rate in the second

half of the year from 13 per cent. to 10.5 per cent. The forecast is based on a 10 per cent. increase in sales.

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Advanced Laundries' 1971 forecast suggests a slowdown in the pre-tax growth rate in the second

The Financial Times Thursday October 7 1971

MINING NEWS

De Beers raises its diamond prices

BY LESLIE PARKER, MINING EDITOR

LAST NIGHTS news that as cent to R320m, and a bit of placed with Australian financial an overall increase of 5 per cent of expensive stockpiling by which is well above Tuesday's in terms of U.S. dollars in the price of rough stones marketed by De Beers' Central Selling Organisation for the various diamond producers in the world for which it handles sales can be read in two ways.

It can be taken as a further sign of the renewed confidence in a recovering world diamond trade last voiced by Mr Harry Oppenheimer on September 8. Or it can be seen merely as a chance being seized to obtain the maximum benefit from the good demand for certain qualities of stones that is being experienced in the pre-Christmas trade.

It is, however, stated that the adjustment of prices will vary according to quality and size of the gems involved. It can be assumed that some 2 per cent of the increase is only a reflection of the change in currency rates between the U.S. dollar and sterling.

Otherwise the price rise probably forms a compromise between the two theories advanced. In other words, it is both an expression of confidence in a revival of world sales, which lifted the half-year CSO figure by 8.6 per

cent, and a bit of placed with Australian financial

institutions at \$5 a share (33p)

getting the best possible value for cheaper quality gems which are selling well, although small stones are believed to be still unaffected.

The last CSO price increase was of 4 per cent in July 1969. The news came after market hours. De Beers were down at 125p. They could receive some stimulus this morning, having fallen from 215p when the half year results were announced on September 8. These showed a modestly higher profit coupled with a prediction of a further improvement in the current six months.

The bear point from the market viewpoint was that Metals Exploration is also planning a rights issue to raise £10m. The other hand, it is noteworthy that the company reckons that this is all that will finally have to provide for a project the total cost of which is put at over £200m. (260p). Yesterday Metals Exploration dropped another 4p to 125p. The rights issue news apparently having a greater impact than the elevated share placing price.

BULL AND BEAR FOR METALS EX.

There was a bull and bear statement yesterday from Metals Exploration the Australian company which among other things is involved in a second stage greenfield nickel prospect in Queensland. The further tranche of loan financing for which was advised by Schroder Waage, Lazard has been advising ITT.

The latest announcement states that 163m. shares have been

pointed out by Ashanti Goldfields that 1970-71 profit given here yesterday is, in fact, significantly comparable with that for the previous year, the amortisation charge for the two periods being approximately the same. The pre-tax figure for the year just ended was £2,433,171, that for 1969-70 £2,039,973.

ASHANTI

It is pointed out by Ashanti Goldfields that 1970-71 profit given here yesterday is, in fact, significantly comparable with that for the previous year, the amortisation charge for the two periods being approximately the same. The pre-tax figure for the year just ended was £2,433,171, that for 1969-70 £2,039,973.

The deal is subject to necessary governmental consents. Carlton Tyre with Brown Brothers and Son on the Board of Rimmel, while in negotiations, Rimmel has been advised by Schroder Waage, Lazard has been advising ITT.

BLASKEYS DROPPED BY GRIMSHAWE-WINDSOR

R. Grimshawe and Co., on behalf of Grimshawe Windsor, announced last night in view of the published findings of the full Take-Over Panel, it can see no purpose in pursuing their offer for Blaskeys (Wallpapers), even though these were clearly more attractive to the minority holders than the offer from Leyland Palat and Wallpaper, and the offer has accordingly been withdrawn.

The subsidiary of P. R. Grimshawe has sold its holding of 32,500 Blaskeys shares at 40p each in the market.

Standard's explanation of the situation was that it had been unable to agree the terms of a merger.

Mr. Peter Grimshawe, chairman of P. R. Grimshawe and of Grimshawe Windsor, states that, although disappointed that the offer to acquire Blaskeys on such evidently advantageous terms had been withdrawn, Grimshawe Windsor would continue its planned acquisition programme and that further developments would be announced in the very near future.

BLASTONE & ELVIN

The offers by Tower Assets for the capital of Blastone and Elvin have been accepted by the

holders of 32,500 Preference shares and both have been declared unconditional, subject to quotation being obtained and to the passing of the resolution increasing the authorised capital of Tower.

Holders of 115,466 Ordinary accepted the cash offer.

The offers remain open, but the cash offer has now closed.

MINING BRIEFS

KIRYA KELLAS TIN—The subject for December 6/7 long term (August 6/7).

GEVOR TIN—September: 8,785 metric tons were offered at 100p each in August 1970. The offer was accepted at 85p per metric ton, low-grade concentrates (August 45 tons).

The mine is suffering from the general malaise of rising costs but its sharply lower distribution prospect stems primarily from the severe reef faulting that has been

revealed show intersections ranging

from 40 feet with 3.5 per cent combined zinc and lead to 261 feet with 21.9 per cent. The capital expenditure programme in order to speed up development of the pattern, has the best combination of length and metal content of all holes drilled to date. It includes a 65-foot section as well as a combined 42.1 per cent.

This hole is located to the south of three other recent drillings which have given 11.2 per cent, over 360 feet; 8 per cent, over 370 feet; and 9.5 per cent, over 380 feet. These big core lengths are the longest so far. Zinc continues to predominate over lead in the ratio of five to one. Nine additional holes have been completed but not yet assayed. It is stated that to date approximately 80 per cent of the values in these holes Dr. Muller points out. The shares were unassayed, land purchases have been completed at 160p yesterday.

TIN OUTPUTS

The first of the September outputs of tin concentrates are compared with those for the two preceding months in the attached table.

UNIT TRUSTS

NEW JESSEL EXEMPT FUND

Jessel Britannia is to-day launching a new trust called Jessel Exempt Fund, which is designed to cater for pension funds and charities. The managers aim to offer an initial income of 5 per cent per annum.

The portfolio will be based on leading stocks, and it is also envisaged that there will be a fixed interest content of up to 20 per cent.

As a result of the deal, it was stated, Revelation would become one of the largest luggage manu-

BIDS AND DEALS

ITT buying Rimmel

International Telephone and Manufacturers in Europe with total sales nearing £5m. at retail sales value.

The alternative which Wood may have to face is on offer by BHG of one ordinary share, equivalent to 100p plus £0.00 nominal, and with ITT issuing sufficient Common Stock to realise a net cash price of 147.5p for every three Wood shares. With the BHG stock at around 88, the terms are worth just over 54p a share.

Arguing the case for its bid, BHG stated that there would be substantial minimisation benefits with its own luggage interests. BHG already own 9.0 per cent of the Wood equity.

Samuel Montagu will be sending out offer documents on behalf of BHG as soon as possible.

BROWN/STANDARD TALKS OFF

Despite the apparent attractions of a merger of Standard Tyre with Brown Brothers and Son, talks along these lines have broken down and are terminated. At the same time, BB and A has come out with a forecast of a jump in pre-tax and after-tax interest profits from £1.82m. to £2.35m. for the current year.

A breakdown in the negotiations was suspected by the market yesterday, some time ago, was considered. At one time Standard shares showed a fall of 25p to 135p, although this was some recovery later and at the close the fall was reduced to 10p at 167.5p. On the other hand, BB and A's former booster boost the price 14p to 182.5p.

Standard's explanation of the situation was that it had been unable to agree the terms of a merger.

Mr. Peter Grimshawe, chairman of P. R. Grimshawe and of Grimshawe Windsor, states that, although disappointed that the offer would be one-for-one share deal. In fact, during the detailed discussions, BB and A had reached the conclusion that the terms would have to be significantly less.

In the negotiations, Standard Tyre was advised by Slater Walker. See Lex

ALENCO

Alenco, the engineering components subsidiary of Charterhouse Industries, has set up a Belgian marketing subsidiary, SA Alenco. It is a subsidiary of De Ruyter, Alenco's manufacturer of spinning and fabric, decreased from £176.57m. to £171.56m. figure for the year 1970 was £31.62m.

While the results for the half-year are rather disappointing, they must be looked at against a background of a world-wide major recession in the industry. There has been a falling off in demand from home and abroad, and export markets, with a resultant shortening of order books, the chairman states.

Conditions in this industry continue to be very difficult and we see little indication of any early improvement. However, the Board anticipates maintaining the dividend at 14 per cent. An unchanged interim of 23 per cent is

being planned in the executive management of the company, it is proposed that, on ceasing to be chairman, Mr. Rowland-Jones's service agreement with the company be amended by the removal of restrictions on outside interests.

The proposed new Board will consist of Mr. Barkway, Mr. Rowland-Jones, Mr. R. A. Eldridge, Mr. D. G. Stableford, Mr. P. J. Paterson, Mr. T. W. Haslam and Mr. F. V. Smith.

Mr. Leonard Yeatman will retire as a director but remain secretary.

It is proposed to implement the changes at 17 per cent, after a further 10 per cent annual increase.

Comments Mr. Rowland-Jones: "I consider that these proposals will enable the groundwork laid over the past 18 months to be exploited to the full for the benefit of all Alenco shareholders.

Wilmot Breeden 25% ahead at half way

BOARD MEETINGS

The following companies have indicated dates of Board meetings to the Stock Exchange. Such meetings are usually held at 10 a.m. unless otherwise indicated. The dates given are indicative of the time when dividends concerned are likely to be paid or finalised and the sub-division shown is based mainly on the latest available information.

WILMOT BREEDEN

The following trading conditions do not worsen in the last quarter, the directors expect that the percentage profit increase in the first half will continue throughout the second half.

The interim dividend is maintained at 4 per cent. Last year a total of 12 per cent, was paid from profits of £2.1m.

WOOD

Arguing the case for its bid, BHG stated that there would be substantial minimisation benefits with its own luggage interests. BHG already own 9.0 per cent of the Wood equity.

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In the negotiations, Standard Tyre was advised by Slater Walker. See Lex

Rowland-Jones gives up

Raglan chair

Following discussions between representatives of the Raglan Property Trust Board and major shareholders, Edward Bates and Son and Eldridge Stableford, it was decided to withdraw from the market.

Furthermore a large volume of business was lost by the department for the repair and after sales service of blankets, according to the chairman.

Edward Bates and Son are now in a position to maintain a profit of £1.2m. compared with a profit of £1.1m.

Rowland-Jones's share of the profits will be £1.2m. compared with £1.1m.

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The Financial Times Thursday October 7 1971

COMPANY NEWS

UBM lifts interim by 2%: halfway profit up 41%

FOR THE half group pre-tax profit of United Builders Merchants in 1971, the loan will carry interest at 7½ per cent. The interim dividend is arranged that the Trustees will be internally generated, says Mr. Wilkinson.

Regarding the newly formed United Builders Merchants, the arrangement to William Hill the company for which Wilkinson was managing director, was agreed.

As reported on August 24 group pre-tax profit for the year to April 24, 1971, was £1,333,000 (£1,105,000) and the dividend 26 (25) per cent.

Meeting, Connaught Rooms, WC, November 2 at 12.30 pm.

For the purposes of comparison, the results of the six months ended August 31, 1970, have been adjusted to include the sales and profits of the Mercian Group which was not part of the UBM Group at that time.

As a result of the restructuring of UBM, the company's profit with Mercian, it is not possible to calculate, separately, the sales and profits of the former Mercian Group for the six months ended August 31, 1971, it is stated.

As known, UBM has made a offer for capital of Rycroft (Bred-
for Ordinary 25p shares for every
five Ordinary 25p shares) to

Accepting holders will not be entitled to receive the UBM interim dividend but it is understood that they will receive an interim dividend in respect of their holding in Rycroft which it is anticipated will be declared and paid in the usual way.

See Lex

William Hill Preference

Subject to approval of Ordinary Stockholders at next year's AGM (expected to be in April, 1972), William Hill Organization has reached an agreement with the Trustees of the William Hill Family Trust for substitution of the firm's Redeemable Preference shares held by the Trust for one month for redemption on July 21, 1971, at 10½ per cent. Unsecured Loan Stock, repayable by five annual instalments of £200,000 in November 1972 to 1976 inclusive.

If repayment is not made the trustees or William Hill Organization will have the right for one month to convert Loan Stock due for repayment on July 21, 1971, into 2½ per cent. Unsecured Loan Stock, repayable by five annual instalments of £200,000 in November 1972 to 1976 inclusive.

The de-control of television rental in the UK provides tremendous opportunities for expansion. The company has used facilities available and present borrowings amount to 20 per cent. of the company's borrowing powers.

The net cash flow retained in the business after deducting dividends, tax, etc., payable on loan to William Hill (fully payable on demand) until

exceeded £1.5m. (an increase of

Telefusion profit rise

MR. J. C. WILKINSON, chairman of Telefusion, reports that benefits are being reaped from the efforts and capital expended on colour television.

The future is viewed with "tremendous confidence"—increased profits are looked for this year.

The improved prospects for the group also made it possible to push ahead with the development of capital investment plans, but also much of the additional expenditure will be felt in the current year.

Lord Harlech, chairman of

HTV says that there seems to be a good reason for being pessimistic about revenue in the months ahead, and he feels some caution is advisable.

An interim dividend of 2.24p per 25p share is declared.

The 1970 total was 4.48p.

Six months Year
1970 1971
Turnover 2,247 2,307
Profit before tax 2,247 2,307
Share of associates 2,247 2,307
Total profit 2,247 2,307
Taxation 1,219 1,246
Net profit 1,028 1,254
Dividend 1,028 1,254
Interest 12 12
Attributed 1,028 1,254

The company manufactures cigarette, filter materials, paper and packaging materials, etc.

Statement Page 31
See Lex.

Jones & Shipman profit down

PROFIT for the half year to June 30, 1971, of A. A. Jones and Shipman, machine tools and equipment manufacturers, decreased from £400,000 to £312,000.

The reduction is due to the lower volume of involved turnover resulting from the fall in industrial investment, says chairman, Mr. T. S. Shipman.

The company has avoided short time working, although overtime has virtually ceased. Limited production has commenced at the new Cotes Park factory.

Efforts are being made to obtain additional orders from overseas markets and a follow up order from Russia of approximately £1m. with the majority of deliveries planned for 1972, has been negotiated.

The recent Government action to improve investment incentives and other general economic measures introduced, will bring forward the reversal of the poor trading conditions that have prevailed in the home market throughout the year.

The high level of capital expenditure is being temporarily reduced to allow a period of consolidation and to provide finance for some finished stock in anticipation of a rise in orders.

Over £1.1m. bid

At the same time, Texaco is also entering a long-term contract for another semi-submersible, to be built by Stolt Drilling Company of Houston, for delivery in February, 1973. Both rigs are designed to drill in the deep waters and heavy seas encountered.

Ranger Oil operates for a group of companies, including Scottish Canadian Oil and Transportation Company and International Utilities. It was awarded four blocks off Scotland in the last round of licences in 1970, but its drilling programme has been held up for lack of suitable rigs so far.

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Lord Harlech points out that on the basis of last year's advertising revenue the reduced rate of levy would save the company about £50,000. It is planned to spend at least that amount more on programming in the current year.

Meeting, Bristol, October 29 at 11 a.m.

Over £1.1m. bid

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APPOINTMENTS

INSTITUTIONAL SALESMAN

The Institutional Equity Department of a leading firm of LONDON STOCKBROKERS is expanding rapidly and now requires a thoroughly experienced addition to the existing young team.

The applicant should be between 25 and 32 years of age, highly ambitious, and seeking to move for greater immediate opportunities. Success will be matched by a good salary and profit-sharing scheme leading to partnership.

Write, through Walter Skinner, Ltd. (Ref. A 3228), Vintry House, Queen Street Place, London, EC4 1BA who undertake not to forward replies to any firm they are requested to exclude.

GILT EDGED and FIXED INTEREST

Capel-Cure, Carden & Co. have made a new appointment to lead and expand their Gilt Edged and Fixed Interest Department. Initially two experienced salesmen are required to join his team.

It is envisaged that the successful candidates will be aged 27 to 35 and will justify a basic salary and share of profits in the range £6-£8,000 per annum.

Please write or telephone for an application form (Ref. 448) to W. L. Tait, of Touche Ross & Co., Management Consultants, 27 Chancery Lane, London WC2A 1NF. Tel: 01-242 9451. All information will be treated in the strictest confidence and nothing will be disclosed to our clients without your permission.

VALUATIONS CLERK



male or female with experience as an Investment Valuations Clerk is required to join a small team. Salary negotiable. Please telephone or write to:

Miss P. D. Ball, 930 5466

THE ROYAL TRUST COMPANY OF CANADA
3, St. James's Square,
London, SW1Y 4LB.

STOCKBROKERS LIVERPOOL

more on Investment Assistant. He should be a graduate with a good honours degree and be capable of discussing investments on the telephone or in writing to Brian H. Williams, Henry Cocks & Son, Leather Lane, Liverpool, L2 2AE.

BROKERS REQUIRE CLERKS

for sales and sales transfer department. Excellent opportunities for rapid promotion and career advancement. Write previous experience and salary required to: Fax 01-2265, Times 10, Cannon Street, EC4 4BY.

FINANCIAL & ACCOUNTANCY APPOINTMENTS PPEAR TODAY ON PAGE 20

CHARTERED ACCOUNTANT

A young and astute professional CA, with experience in industry and commerce, is required to join a well-established firm of investment/banking/consulting companies or individuals interested in being invited to write to: Box 448, Financial Times 10, Cannon Street, EC4 4BY.

CITY INVESTMENT HOUSE

Young man with successful record in financial management, especially in Stock Exchange practice, who is looking for an investment opportunity to broaden his general financial knowledge prior to assuming responsibility for a branch of the organisation. Write Box 4228, Financial Times 10, Cannon Street, EC4 4BY.

QUALIFIED CHARTERED ACCOUNTANT (ITALIAN)

Fluent English & French written and spoken, and capable of representing Italy and abroad to represent export food markets, especially dried fruit, dried vegetables, Good references. Curriculum Vitae with Sir Derek Lewis, Bt, 3227 3207, Suite 10, 1st floor, 3, St. James's Square, London, SW1Y 4LB.

CLASSIFIED ADVERTISEMENT RATES

Display Rate
Per S.C.L.
£

Appointments	13.00
Business Opportunities	15.00
Industrial Property	13.00
Residential Property	10.50
Travel	13.00
Salerooms	9.00

All other categories on request to:
The Classified Advertisement Manager,
Financial Times,
10, Cannon Street, London, EC4P 4BY.
Tel: 01-248 8000.

Provincial Offices—
Manchester: Mr. A. Monk.
061-834 9381.
Birmingham: Miss M. Harborne.
021-454 2487.

APPOINTMENTS

BUSINESS OPPORTUNITIES

STOCKBROKERS REQUIRE

Applications for Investment Department. The successful applicants should be between 20 and 30 years. His duties will entail private client portfolio reviews with particular care to the preparation of a variety of trust portfolios. Salary by negotiation. Write Box 42261, Financial Times 10, Cannon Street, EC4P 4BY.

BANKING APPOINTMENTS

The Specialist Consultancy for the Banking Profession. (Strictest confidence assured)

255 Strand, London, WC2. Tel: 01-835 2222 (10 lines)

LIFE ASSURANCE AND INVESTMENT CONSULTANTS

Required by leading brokers. Applicants must have some years life assurance experience and be fully conversant with Canadian-trained life underwriters particularly suitable. These are salaried appointments and all expenses are provided by the Company. Excellent salary and career prospects. Mr. Steve Director. 01-236 8000.

Marketing Director

for a materials handling manufacturing company nearing an eight figure turnover and forming part of a multinational enterprise.

• THE role is to accelerate profitable growth. The task is to develop and direct marketing operations in the United Kingdom, including control of the service and spares business.

• A PROVEN record of successful marketing management at senior level in an engineering context is essential, backed by a knowledge in depth of modern management techniques.

• PREFERRED age about 40. Remuneration is negotiable around £7,000. Car provided.

Write in complete confidence to P. T. Prentice as adviser to the company.

JOHN TYZACK & PARTNERS LIMITED

10 HALLAM STREET • LONDON WIN 6DJ

HOARE & CO. GOVETT

EXPERIENCED CONTRACTS CLERKS

for new air conditioned offices in Holborn. Salary according to age and experience. Bonuses, L.V.s, Non-contributory pension scheme.

Please ring Mrs. Fitzpatrick on 242-2848

COMPANY NOTICES

CHANGES WARES LIMITED

NOTICE IS HEREBY GIVEN that the TRANSFER Books of the Company will be closed on 15th October, 1971 to 30th October, 1971, both dates inclusive. FRAZER WHITING LTD. Registrars.

INTERNATIONAL COMBUSTION LTD.

INTERIM DIVIDEND NO. 48. The INTERIM DIVIDEND per share, as Interim Dividend of 5 cents per share, has been declared payable to all holders of record on 1st October, 1971, of the books of the Company at the close of business on 1st October, 1971, for the day only, for the purpose of preparing the Dividends to be paid on 1st December, 1971.

Under the South African Income Tax Act, 1962 (as amended) the Dividends will be subject to Tax of 15% will be deducted by the Company from dividends payable to shareholders of record on 1st December, 1971.

TRANSFER BOOKS AND REGISTER OF MEMBERS will be CLOSED from 2nd October to 31st October, 1971. The Dividends will be paid on 1st December, 1971. The Dividends will be posted from the Transfer Books on 1st December, 1971.

By Order of the Board, F. G. NEL, Secretary.

THE ALGOMA BONDHOLDERS JOINT COMMITTEE TRUST CERTIFICATES

REDEMPTION OF TRUST CERTIFICATES

SAFETY TAXES ON THE ALGOMA CENTRAL AND HUSSON BAY RAILWAY COMPANY AND THE ALGOMA CENTRAL RAILWAY

The public Trustees hereby give notice that the above Certificates, evidencing an interest in the 4% Non-Cumulative Non-Participating Preferred Shares of the Algoma Central and Nipigon Bay Railways, are redeemable at the 1st December, 1971.

By Order of the Board, G. H. CHAMBERLAIN, Secretary.

THE ALGOMA CENTRAL AND NIPIGON BAY RAILWAYS LTD.

NOTICE IS HEREBY GIVEN that the Company will be closed from 5.30 p.m. on 28th October, 1971 to 22nd October, 1971, inclusive, for the preparation of dividend warrants.

By Order of the Board, E. S. MOORE, Secretary.

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To the shareholders of A. & S. Henry & Co. Limited

Details of the revised Offer by United Drapery Stores, Limited ("U.D.S.") for your shares have now been posted to you. You are recommended by the Board of A. & S. Henry & Co. Limited ("Henry") to accept this Offer.

The terms of the Offer are—

For every TWO shares
of 25p each of Henry

ONE Ordinary share of 25p each
of U.D.S. credited as fully paid
and 55p in cash

OR 200p in cash.

This Offer values each share of Henry at 97.5p and the cash option values each share of Henry at 100p. This latter value is equivalent to an increase of 15.4 per cent. over the value of the Offer by The Great Universal Stores Limited ("G.U.S.").

The U.D.S. Offer has a cash option whereas the G.U.S. Offer has none.

Assuming a gross return of 9 per cent. on the cash element in either Offer, the gross annual income in respect of one Henry share would be 33.5 per cent. greater if the U.D.S. Offer is accepted than if the G.U.S. Offer were accepted. The increase in gross annual income of 40 per cent. mentioned in the previous advertisement was incorrect on the basis of a gross return of 9 per cent. You can, of course, receive a very greatly increased income by exercising the cash option.

IF YOU HAVE NOT YET ACCEPTED THE OFFER, YOU SHOULD NOW DO SO. YOU SHOULD IGNORE ANY DOCUMENTS SENT IN CONNECTION WITH THE G.U.S. OFFER.

This advertisement has been issued by Hill Samuel & Co. Limited and has been approved for issue by a duly authorised committee of the Board of Directors of U.D.S. The Directors of U.D.S. present at the relevant meeting have considered all statements of fact and opinion contained in this document and accept, collectively and individually, responsibility therefor and for the bona fides of any opinions expressed therein by or on behalf of U.D.S. or its Directors.

APPOINTMENTS

Triplex financial posts for Mr. M. J. Davies

Mr. M. J. Davies has been appointed financial director of TRIPLEX SAFETY GLASS COMPANY and treasurer of TRIPLEX HOLDINGS. He succeeds Mr. E. S. Stowe, who has retired from both positions.

Mr. Davies continues as chief accountant of the Pilkington Safety Glass Division and will be based in London.

* Sir Hugh Elliott has been appointed a trustee of the BRITISH MUSEUM (NATURAL HISTORY) in succession to the Earl of Cranbrook, whose term of office has expired.

* Sir Richard Graham has decided not to seek re-election at the annual meeting of TELEFUSION because of additional business commitments.

* Mr. D. B. Sankey has been appointed a director and general manager of VANDERVELL ITALIA SpA. Mr. J. Whiteside, who has been with Vanderwell for 12 years, has been transferred from Maidenhead to Vanderwell Italia and has been made plant manager.

Nicholas, a director of Brayburn and Co. Pty.



Mr. M. J. Davies

Nicholas, a director of Brayburn and Co. Pty.

Gird International Investment Corporation of the U.S. has appointed the following directors to two subsidiaries registered in the U.K.:

PENN INVESTMENTS (LONDON): Mr. Jas. J. Wielckowski (chairman), Mr. W. B. Eggleston, Mr. R. Beaumont (managing director), Mr. E. Barlow, Mr. J. P. Fawley and Mr. P. Sharp.

PENN SHARP ASSOCIATES: Mr. Sharp (managing director), Mr. Beaumont (chairman), Mr. Barlow and Mr. Fawley.

Mr. A. J. J. Strevens is secretary of both subsidiaries.

* Mr. P. Baring, formerly managing director of C. C. DUNCKERLY AND CO., has been appointed managing director to succeed Mr. W. E. Dunckerly who has resigned to follow different business interests in the area. Mr. C. Dunckerly is one of the GKN Steel Stockholding Companies.

The following have been elected to the council of BRITISH INSTITUTE OF MANAGEMENT, on which they will serve for five years: Mr. R. Beresford Dew, professor of management sciences, Manchester University Institute of science and technology; Mr. D. J. M. Gray, managing director of T.V.T.; Mr. A. H. Hinchliffe, chairman, Shell Chemicals U.K.; Sir Hector McNeil, chairman, Babcock and Wilcox; and Mr. Clive de Paula, whose appointment as managing director of the Agricultural Mortgage Corporation was reported yesterday.

* Mr. M. A. C. Buckley has been appointed chairman and Mr. J. M. Chalmers and Mr. M. A. Hinton directors of the SEAHAM HARBOUR DOCK COMPANY.

Mr. H. C. C. Wilson, Mr. S. W. Daigleish and Mr. C. H. Wright have resigned from the Board.

* Mr. J. G. D. Rudd, who has been a director of BRITISH-AMERICAN group's stainless steel and

TOBACCO COMPANY since 1962, retires tomorrow after 27 years with the company.

* Mr. Stanley T. Alton has been appointed a director of WESTERN MOTOR HOLDINGS. He will continue as chief executive of the group's vehicle holding operations as managing director of Distribution, Orliviers and its principal operating subsidiaries Autocar and Transporters, B. J. Henry and Dependable Delivery.

* Mr. Andrew Walker, until recently chief investment adviser of the Bank of London and South America, has been appointed to head the newly formed gilt-edged and fixed interest department of CAPICURE CARDEN AND CO. stockbrokers.

* Mr. W. E. Ferrie has been appointed deputy managing director (life) of TRIUMPH INSURANCE COMPANY from October 13.

He was previously deputy managing director of the Northern and Employers Group. Mr. D. P. W. Jenkins has become deputy secretary of Triumph.

* Mr. H. E. Robins, publishing director responsible for The Architect, Building Equipment News and Surveyor, is to retire from IPC BUILDING AND CONTRACT JOURNALS on November 1.

* Dr. Michael O'Neill has been appointed an executive director of AIR CALL.

* Mr. Mark Young, former managing director of C. C. DUNCKERLY AND CO., has been appointed managing director to succeed Mr. W. E. Dunckerly who has resigned to follow different business interests in the area. Mr. C. Dunckerly is one of the GKN Steel Stockholding Companies.

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* Mr. Roy Feal has been appointed head of marketing for MILES DRUGS AND CO. He has been managing director of the group's stainless steel and

aluminium division since its formation in 1968, and will retain that post in addition to his new responsibilities.

* Mr. Don Taylor has been appointed general manager of the company's oil marketing developments activity. He was previously group marketing director.

* Mr. G. A. Valkeniers, senior principal surveyor of LLOYD'S REGISTER OF SHIPPING to Belgium, has retired. His successor is Mr. R. H. A. Geels.

* Mr. C. D. Blakesborough, director and general manager, composite division, J. Blakesborough and Sons, has become chairman of the council of the BRITISH INDUSTRIAL MEASURING AND CONTROLS APPARATUS AND FACTORY EQUIPMENT ASSOCIATION.

* Mr. W. H. McNeil.

* Mr. E. W. Ball has been elected chairman.

* Mr. Derrick Sawyer, general manager of Grosvenor House London, for the past three years, has been appointed managing director of RANK HOTELS. He succeeds Mr. R. J. Grant who has left the company.

* Mr. Nigel Sherlock has joined the Board of the NEWCASTLE AND GATESHEAD BUILDING SOCIETY. Mr. Sherlock is partner in the stockbroking firm of Wise Speck Sherlock & Edmeoson and also a member of the committee of the Northern Stock Exchange.

* CITY JOB FOR COLIN COWDRAY

Mr. Colin Cowdry, former England cricket captain, has joined ARBUTHNOT INCENTIVE TRUSTEES, a subsidiary of Arbuthnot Latham Holdings. He will be a marketing and promotions executive for the incentive schemes for management.

* Mr. Cowdry still expects to be playing for his county side, Kent, next summer.

* RESIGNATION AT RANK

The Rank Organisation announced in London yesterday that Mr. Robert J. Grant, former managing director of Rank Hotels, has left the company.

* Stepping in as managing director is Mr. Derrick Sawyer, general manager of Grosvenor House London (part of the Trust House Forte group) for the past three years.

Giant Eurobanks seen

THE FORMATION of giant bank fully covering every country in the Common Market is a possibility if Britain goes into the EEC, says Mr. John Thomas, chairman of Barclays Bank.

Writing in the latest edition of Barclays Bank Briefing, he says that this could come about if the Community adopted a uniform currency.

The reply was considered at a meeting of the committee in London yesterday. Afterward, the secretary, Mr. A. F. McAlinden, said members were upset by his Minister's failure to agree to a national survey but heartened by his assurance that the environment would be respected.

The committee agreed to take part in the inquiry by an independent commission into the question of mineral exploration in the national parks.

In his reply, Mr. Walker said that the plan was a counsel of perfection. The cost would be enormous, and the work would take a long time to complete. It would also be impractical because the Government would have no right to call a halt to mining activities. Local planning authorities had a legal obligation to hear the applications which were put before them.

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The team should see that environmental protection duties are properly carried out and should tell the Press and the public when things went wrong.

Although Mr. Ireland reports that large industrial organisations and trade associations are very environment-conscious, he says the message has still to reach

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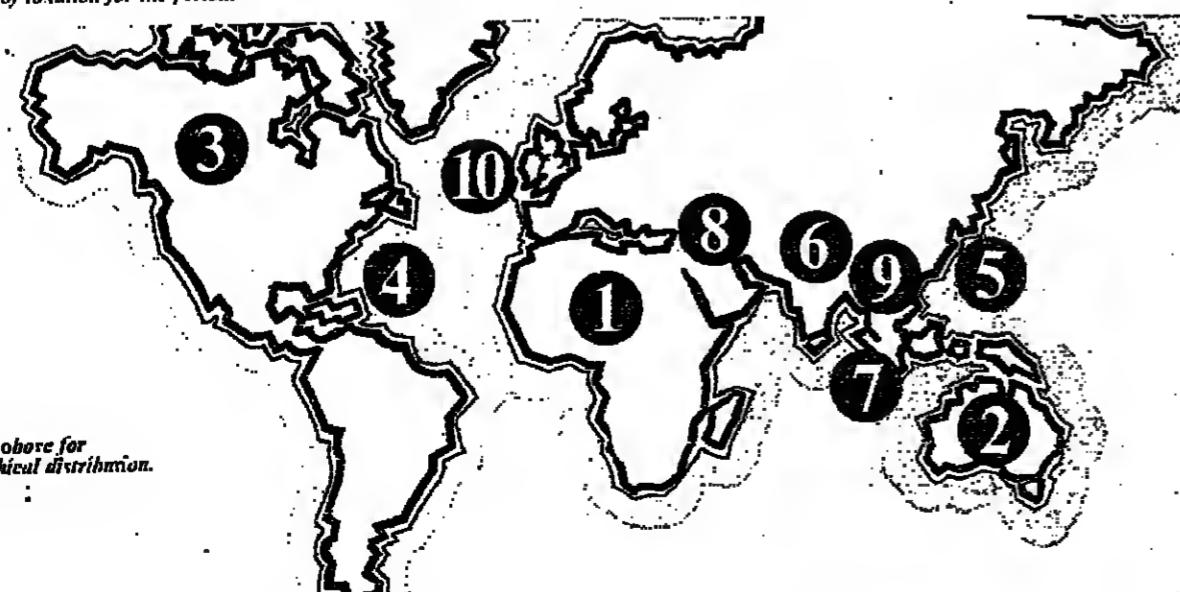
	1971	1970
Profit before taxation	£6,267,424	£5,241,066
Profit after taxation	£4,106,067	£3,412,190
Profit available to Inchcape & Co. Limited	£3,476,301	£2,966,351
Dividends—Preference	£68,919	£68,919
—Ordinary	£1,703,775	£1,419,813
Earnings per Ordinary Share	24.0p	20.4p
Dividend per Ordinary Share	12.0p	10.0p

Group Activities

The percentage contribution in the profit before taxation and loan stock interest of the various activities of the Group was as follows:

	1971	1970
General Merchants, Agents, Managers and Secretaries	40	39
Motor Vehicle Distribution and Assembly	31	29
Shipping and Lighterage	9	11
Timber and Construction Industries	4	9
Engineering Works	2	3
Investment Trusts	2	2
Trade and Other Investment Income	12	7
	100%	100%

* The lower contribution from Australia is largely due to a number of non-recurring factors, including an abnormally high level of taxation for the period.



INTERIM STATEMENTS

MAIL ORDER
FREEMANS (LONDON SW9) LIMITED

Interim consolidated Financial Statement for the 28 weeks ended 14th August, 1971

All figures are subject to the year-end audit

	28 weeks ended 14th August 1971	28 weeks ended 15th August 1970	52 weeks ended 30th January 1971
£000's			
Turnover	22,876	21,048	42,086
Trading Profit	1,654	1,249	2,858
Interest Payable	253	305	546
Profit before taxation	1,401	944	2,312
Taxation at 40% (43%)	560	401	910
Profit after taxation	841	543	1,402

By the end of this 28 week period turnover was higher than in the equivalent period last year despite the disruption caused by the 7 week postal strike. The profit before taxation of £1,401,000 is 48.4% above the profit earned in the same period last year. More significantly the rate of profit to turnover of 6.1% not only compares very favourably with the 4.5% shown during the same period last year but approaches the 6.5% of the 24 weeks covering the 1970 Christmas season.

Demand from the Autumn/Winter catalogues so far is well above last year's levels, thus continuing the turnover improvement experienced since conditions returned to normal.

The interim dividend is maintained at 7%. This amounts to £367,500 gross and will be paid, less income tax, on 6th December 1971 to shareholders on the register on 5th November 1971.

Anthony Rampton

Chairman

RESIGNATION 6th October 1971

A. RANK

Bunzl Pulp & Paper Ltd

Interim Report 1971

On the basis of unaudited figures, results for the half year ended 30th June 1971, and comparative figures for 1970 are

	6 months to 30th June 1971	Year
Turnover	£30,142	£23,691
Profit before taxation	£2,347	£2,307
Share of associates profits	£350	£223
Less tax	£2,897	£2,530
Profit after taxation	£1,217	£1,248
Minority interests	£1,480	£1,284
Net profit attributable to shareholders	£1,308	£1,130
	2,574	2,574

An interim dividend of 2.24p a share has been declared by the Directors in respect of the year ending 31st December 1971. It will be paid less income tax on 12th November to shareholders registered at the close of business on 19th October.

It is expected that the results for the second half of 1971 will be approximately the same as for the first half of the year.

NEW SERVICE FOR INSURANCE INDUSTRY

Neptune Group, a service designed to help the British insurance market, was announced yesterday. Neptune, an operationally independent subsidiary of Trident Insurance Company, a management consultancy aimed to meet the need for wider professionalism and breadth of technical services.

KAYE CASTINGS' OUTPUT HIT

Production was badly hit at the Kaye Alloy Castings factory at West Bromwich, Staffs, yesterday by a strike by 70 workers over redundancies.

The company had told shop stewards that nine men would have to be sacked—including two of the stewards.

THE BRITISH ROLLMAKERS CORPORATION LIMITED

Interim Report for the 25 weeks to 26th June, 1971

1. INTERIM REPORT

In the Roll Division the turnover is up by nearly £350,000 but the trading profit has advanced by only £36,000. This increase in turnover is very largely due to a substantial rise in exports. Comparable sales and profits have been maintained in the third quarter but shrinking order books could affect the final quarter.

The prevailing recession in the tool consuming industries is affecting the Machine Tool Equipment Division in which although turnover increased by £71,000 the profit decreased by £45,000. However £29,000 of this fall consists of a provision in respect of debts incurred during the early part of 1971 by Rolls-Royce Ltd., some part of which may have recovered eventually.

The sharp fall in the figure of interest and sundry income is largely due to the effects of the Postal strike on the cash flow. The situation has righted itself but lower interest rates will have an effect during the remainder of the year.

The long awaited economic recovery has yet to materialise and this factor together with uncertain conditions in the steel and engineering industries combine to make forecasting an unprofitable pursuit.

The Corporation has obtained an option to acquire for cash a major interest in a European Rollmaking Group the price of which is likely to be in the region of £21 million. The option is valid until 27th November, 1971 by which time it is anticipated that a further announcement will be made.

2. CONSOLIDATED RESULTS

The unaudited results of the Group for the 25 weeks ended 26th June, 1971 and comparative figures for the previous year are:

	25 weeks to 26th June, 1971	25 weeks to 27th June, 1970	52 weeks to 2nd Jan. 1971
TURNOVER:			
Rollmaking Division	3,778,000	3,431,000	7,332,036
Machine Tool Equipment Division	1,937,000	1,865,000	3,955,416
	5,715,000	5,297,000	11,337,452
TRADING PROFIT:			
Rollmaking Division	483,000	445,000	804,289
Machine Tool Equipment Division	186,000	234,000	529,181
	669,000	679,000	1,333,470
Add Interest and Sundry Income	18,000	45,000	123,500
	687,000	724,000	1,456,970
Deduct Interest payable	10,625	10,625	21,250
PROFIT BEFORE TAX	676,375	713,275	1,435,720
Deduct Estimated Taxation 40%	278,000	325,000	557,556
NET PROFIT	398,375	388,375	838,164
Deduct Minority shareholders' interest	8,000	6,000	3,824
Deduction Redemption Reserve	10,000	10,000	20,000
Preference Dividends	11,815	11,814	23,629
Profit attributable to Ordinary Shareholders of The British Rollmakers Corporation Limited	368,560	360,561	790,701
Depreciating charged in the above accounts	307,000	304,000	600,057
ORDINARY DIVIDEND			
The Board has declared an Interim Dividend for 1971 of 41% (1970: 41%) on the Ordinary Share, payable on 15th November, 1971 to Shareholders registered in the books of the Corporation on 22nd October, 1971.			

Hotels urged to extend collective bargaining

BY MICHAEL HAND, LABOUR CORRESPONDENT

HOTELS and restaurants are tions. The report says there is urged in a report published yesterday to strengthen their rational system for settling labour relations by widely-exchanging, and very few collective negotiations between negotiations.

The industry was chosen by the Government for an investigation by the Commission on Industrial Relations so that it could examine how labour relations should best be dealt with in an area of relatively weak union organisation. In this case only between 3 and 5 per cent of the workers are believed to be organised, except in British Hotel, where the figure is estimated to be between 25 and 30 per cent.

Commenting on the report last night, the British Hotels and Restaurants Association was at pains to point out that the inquiry was not instituted because labour relations in the industry are unhappy. "In fact, the industry has a record which must be unequalled by any other in the country," said spokesman. "For over a period of some 25 years there have been scarcely any cases of industrial trouble and certainly no major dispute."

The CIR found that pay rates in the part of the industry it examined are determined largely by individual hotel managers according to local market pressures. These, says the CIR, have far more influence than the statutory minimum rates laid down by the wages council in this sector.

As a result, earnings differ greatly in and out of season, between regions and between individuals in the same occupa-

tions. The report says there is a lack of a major priority to be given to joint talks to resolve and overhaul the basic structure of the industry.

The CIR points out that the industry is urged to make better use of its manpower and to reduce its "unnecessarily high" labour turnover. The CIR refers to the importance to hotels of female labour, seasonal and part-time labour and foreign workers (whose numbers in the hotels visited by the commission varied from a per cent. to more than 45 per cent.)

It also advocates provision of procedures for resolving grievances and for consultation and communication. It found a general lack of such arrangements. As well, interest in the industry is declining, says the report, the existing methods of informal, often very personal relationships between management and staff, may prove inadequate.

It is suggested that long hours of work, split shifts, alteration of work, pay and technical changes, and the like, should be held about abolishing it altogether by establishing a wage structure which would give each worker a stable wage.

The wages council should continue to determine minimum pay conditions but if defined geographical areas or individual companies become covered by voluntary collective bargaining they should be removed from the scope of the council.

The council should also consider simplifying the present minimum pay structure and the possibility of establishing maximum weekly earnings levels for hotel and restaurant workers.

The CIR report on hotels and restaurants deals with only part of its reference from the Government which asked it to look at industrial relations in the hotel and catering industry.

The GMWU is recommended to strengthen its organisation so that it can claim to be truly representative of hotel employees.

The BIRRA, which is the main trade association in the industry, is recommended to strengthen its labour relations services and to initiate and stimulate training among its members in personnel and staff management techniques.

Association's view

In a statement last night the association said that as the report showed, it had recently brought up to date its current agreement with the GMWU and would soon be discussing the report with the union. The association was planning to expand its advisory service to its members on industrial relations matters.

The statement added: "On the development of voluntary collective bargaining, the association's belief at the moment is that negotiations over the past few days with the General and Municipal Workers' Union, has been settled." A spokesman for the group, part of the British Steel Corporation, said yesterday that negotiations over the past few days with the GMWU had reached a "satisfactory conclusion."

The men, who were on unofficial strike for 11 days in support of the claim, have now had the offer of £1.25 increased by management to £1.37 a week increase.

Talks fail to move Mersey men

By Our Own Correspondent

LIVERPOOL, Oct. 6. THE unofficial strike of 240 coastal dockers on the Mersey which marred the introduction of the second stage of the Devil's Plan on Monday, now seems likely to go on at least until Friday.

Day-long talks to-day, the third day of the stoppage, between the cargo-handling section of the Mersey Docks and Harbour Co. and the shop stewards, failed to reach a settlement and the men are off meeting again until Tuesday. To-night, the position was described as "fluid and vague."

The dispute over the interpretation of the plan and productivity plan as it governs the coastal trade, is hitting only one section and although three ships are idle, four other coasters were fully worked. So were the 55 freighters in the port.

Meanwhile, surplus of labour in the river rose again and, following the afternoon call, a total of 1,750 men had to be sent home. This was 500 more than on Tuesday.

But a spokesman for the Mersey Docks and Harbour Co. was optimistic. He said that the ship shins being worked in the port, which had been idle for two days, showed an upward trend and added: "We are confident that this trend will continue up to the end of the year."

Ship repairs

About 55 men, mostly iron trades, were laid off yesterday at Middle Docks, South Shields, because of a dispute in which 25 burners stopped work. The burners, who are on "lien" rates, walked out after refusing work with caulkers who are on piece-work rates and have higher earnings.

Following talks between management and officials of the Boilermakers Amalgamation, the burners will be recommended by their shop stewards to return to work.

Iron workers' pay dispute settled

THE pay dispute of 900 iron workers at Stanton and Staveley, near Ilkeston, in Derbyshire, has been settled. A spokesman for the group, part of the British Steel Corporation, said yesterday that negotiations over the past few days with the General and Municipal Workers' Union, had reached a "satisfactory conclusion."

The union said yesterday that 31 of 67 local education authorities surveyed reported reductions in staff, while 10 had increased by about 1.3 per cent. of the staff covered by the survey—about 30 per cent. of the total staff in England, Wales and Scotland.

The men, who were on unofficial strike for 11 days in support of the claim, have now had the offer of £1.25 increased by management to £1.37 a week increase.

Fine Tubes strike inquiry opens

THE 16-month strike at Fine Tubes of Plymouth could be settled this week if the employees dismissed after a wages dispute were reinstated, an official of one of the unions involved said in London yesterday at the opening day of the court of inquiry into the dispute.

The official, Mr. Tom Crispin, engineering national secretary of the Transport and General Workers' Union, said that before the strike began in July last year, negotiations over a pay increase had been going on for nine months. To-night, To-night, the procedure laid down had been exhausted.

Reinstatement

The month after the strike began, the company gave a wage rise to the workers who had remained and to others who had been taken on. There was now no dispute with the company over pay and, if reinstatement could be carried out, the dispute could be settled without further delay.

Mr. Crispin said that the management had refused to discuss the situation and that Mr. Vic Feather, TUC general secretary, had spoken to Fine Tubes' managing director about the future of the response.

Mr. Bill Hobbs, an executive member of the Amalgamated Union of Engineering Workers engineering section, told the inquiry that failure of the American-owned company to carry out proper management had led to prolonging a dispute which "had never have taken place at all."

During the 68 weeks of the dispute we have not been able to have any negotiations with a view to resolving the dispute."

Mr. Tom Barclay, managing director of Fine Tubes, said he did not consider the men no longer working for them were Imperial Chemical Industries.

Prof. Archibald Campbell on strike. They no longer had an employer. He also denied the dispute was over union recognition.

On June 15 last year, 165 of the 250 hourly-paid workers "turned and departed from the factory," he said. Many returned, but the net loss was 49 employees.

SENEGAL

FINANCIAL TIMES SURVEY

An enviable stability

By BRIDGET BLOOM, Africa Correspondent

Of the 15 former French achieved its independence in the same President as it had been to most of the prominent colonies in Africa, Senegal is 1960 in crisis. Practical co-operation, as much as one of the better known considerations, as much as prior to the first states in West Africa, Dakar, its capital, was once the ciple, dictated that Senegal's stability is due in no small part to the French West President, Leopold Senghor, measure to its remarkable

African Federation, the heart should be a federalist. But when President, Leopold Senghor, and mid, in many ways, of France's eight West African

French colonial administration colonies failed to maintain the French-conceived federation in time, Dakar—or rather the (AOF), and Senghor's own at-

picturesque island of Gorée—was well known to traders and to the slave trade. But for most people in Britain at least, Senegal is still a closed book.

This is a pity, not because Senegal or the other successor states of the French empire afford a great market to Britain. They do not. British exports to Senegal in 1970 amounted to only £1.6m., and the Senegalese themselves, though anxious to increase their non-French ties, would be the first to admit that penetration of their market by countries such as Britain is still very difficult.

Economic links

Some increased economic links between Britain and Senegal are undoubtedly possible, and will presumably become easier once Britain joins the European Community, to which Senegal is associated. But Senegal merits attention for other reasons. Eleven years independent, it has proved one of the most stable of African countries, and this despite recurrent crises. Senegal presents a microcosm of the problems of underdevelopment and something more. For despite a most unfavourable inheritance it has managed, as few states have, to achieve an increasingly meaningful sense of national identity.

This process has not been easy, and it is not yet complete. Senegal, a country the size of England, plus Scotland, premier, Senegal not only has the worst that has hap-

pened to most of the prominent adherents of rival parties has been cold shoulder by Government and exile from its patronage. On the positive side, too, Senghor has been extremely concerned to play down religious and tribal differences. He has, of course, been helped by the relative homogeneity of Senegal's peoples: not only are the vast majority Moslem, but, although there are tribal differences, these are very much less acute than in most other African countries, while in French academic bonour of aggregation is a Catholic in a country which is probably 90 per cent. Moslem; he is an intellectual par excellence in a state whose people are 99 per cent peasants. Yet these seeming disadvantages he has been able to turn to great account; knowing for example, precisely when to appeal to the Moslem leaders, he has been able to secure their support against his (often Moslem) rivals; and he has never lost sight of the fact that, though the political battles may be fought out in sophisticated Dakar, the campaign is always won in the countryside. Thus in the crucial battle with Dia, a Moslem, Senghor contrived to have the powerful Morobouts on his side; and because of his support in the rural areas which is partly dependent on his relations with the Morobouts he was able more recently to survive the revolutionary militancy, almost a mirror image of that in France in May 1968, in Dakar.

Senghor has always preferred persuasion to coercion; the country to-day is almost a one-party State, and if the offer of Government jobs has been important in winning adherents to being an independent state of four and not 20m. people and the bill for administration

remains inordinately high. The country receives aid primarily from France, and from the European Community through its Development Fund, but Senghor himself said a few months ago that the aid Senegal received in 1970 only just compensated it for the loss suffered as a result of the deterioration in terms of trade.

There is a good deal that the government itself could do and is not doing: there is room for improvement in marketing

groundnuts, for example, and better incentives could be offered to peasant producers.

But these, and such schemes as rice growing, while important, are only palliatives. And industrialisation, which has shown

considerable growth in the last decade, is certainly not the panacea it was once thought to be.

Regional grouping

It is impossible, in fact, to see the cure for Senegal's problems within the context of the country's present boudaries, and it is partly for this reason that Senghor is particularly keen to see the regional grouping of the states bordering the River Senegal succeed. Unfortunately this group, which includes Mali, Mauritania, and Guinea, has been stultified by the isolationism of Guinea; it does not, at this moment, look particularly promising.

The broader West African Regional Economic Group of 14 States is, largely for political reasons, even less hopeful.

Senegal has been able to ride this survey makes only too clear, Senghor is endowed with poor economic resources. Efforts to diversify away from the tyranny of the groundnut, have not been successful, while internal marketing and pricing policies (to say nothing of the trend in world markets and prices) have actually resulted in a declining crop and lower revenue. Senegal has still not fully adjusted economically to being an independent state of four and not 20m. people and the bill for administration

Continued on next page.

BASIC STATISTICS

AREA	77,814 square miles	TRADE (1970)
POPULATION	3.6m.	Exports £61.4m.
CURRENCY	CFA Franc	Exports to U.K. £2.1m.
	£1=687 Francs	Imports £78.5m.
	£1=277 Francs	Imports from U.K. £1.5m.

President Senghor writes:

More than ten years ago the European Economic Community was born, without Great Britain. More than ten years ago, the old British and French colonies achieved independence gradually and people began to talk of an English-speaking Africa and a French-speaking Africa. This was an unnatural development on both sides and against natural interdependence. But now all that must change.

Senegal, since becoming a State, has always maintained that linguistic barriers are the most artificial of all those which divide our continent and that a link should be established between the countries of West Africa, which are united by a geographic and ethnic bond from Mauritania to the Democratic Republic of the Congo. Senegal has always maintained that Europe would not be complete without the involvement of the U.K. Moreover,

Senegal has always maintained that beyond the regional and natural bonds there exists a complementary historical and commercial association, which has developed still further in recent times by what is known as international aid between Europe, the European continent and Africa.

This is why I have always proclaimed the

Message du President Senghor:

Il y a un peu plus de dix ans, naissait la Communauté Européenne, sans l'Angleterre. Il y a un peu plus de dix ans, les anciennes colonies britanniques et françaises d'Afrique accédaient à l'indépendance, en ordre dispersé, et l'on commençait à porter d'une Afrique anglophone et d'une Afrique francophone. D'un côté comme de l'autre, c'était contraire à la nature des choses, aux solidarités naturelles. Mais voici que tout cela va changer.

Le Sénégal, depuis qu'il est un Etat, a toujours soutenu que les barrières linguistiques sont les plus artificielles de celles qui morcellent notre continent qu'une structure devrait être créée entre les pays d'Afrique Occidentale, unis par une solidarité géographique et ethnique: de la Mauritanie à la République démocratique du Congo. Il a toujours soutenu que l'Europe ne serait elle-même qu'avec la participation du Royaume-Uni. Plus: il a toujours soutenu qu'au-delà des solidarités régionales, naturelles, il existerait une solidarité et une complémentarité historiques et commerciales, développées encore ces temps derniers par ce qu'on appelle l'âge internationale, entre l'Europe, la grande Europe, et l'Afrique.

C'est pourquoi j'ai toujours proclamé le désir de mon pays de voir la Grande-Bretagne entrer dans la C.E.E., la volonté de mon pays de coopérer, de façon institutionnelle, avec ses voisins anglophones. C'est pourquoi, concrètement, tous les élèves de notre enseignement secondaire apprennent l'anglais: ainsi, la génération qui monte n'aura pas plus de difficultés à s'entendre avec un Nigérien ou un Gambien qu'avec un Congolais ou même, avec un Anglais qu'avec un Français.

L'élargissement du Marché Commun Européen n'est pas, pour nous, sans inconvénients immédiats: nous n'isons devoir partager certains avantages dont nous jouissons dans nos relations avec les "Six". Mais notre intérêt, à long terme, est dans l'organisation d'une coopération durable entre nos deux continents, sans exclusive. Et cette coopération passe par une information réciproque: nous devons apprendre à mieux nous connaître.

Voilà pourquoi je me réjouis quand je lis dans notre presse nationale, des reportages sur des pays européens. Voilà pourquoi je me réjouis, aujourd'hui, de voir un journal britannique, pour lequel je tiens beaucoup d'estime, exposer à ses lecteurs les réalités de mon pays et me donner l'occasion de dire à nos amis anglais combien nous sommes heureux de les compter, bientôt, parmi nos partenaires de la Communauté Européenne.

AT THE SERVICE OF INDUSTRIALISTS

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- ★ An Engineering Consultancy for both the Public and Private Sectors
- ★ An Organisation to encourage Senegalese businessmen in Industry

- (a) The study of industrial projects
- (b) The study of industrial engineering
- (c) Research for the financing of industrial projects both inside and outside Senegal, either to increase the share capital of small and medium-sized firms, completing the necessary guarantees demanded of medium-sized firms or to provide them with statutory self-financing for medium term loans
To establish a shareholding and guarantee fund in order to do this
- (d) Providing technical assistance to firms
- (e) Providing management training for Senegalese businessmen

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A RICH FIELD FOR THE FOREIGN INVESTOR

Industrialised agricultural production - cattle ranches - fishing - tourism - export industries - small and medium-sized concerns.

by ABDOU DIAF
Prime Minister

Although Senegal now possesses a fairly well developed industrial infrastructure, the rural sector still occupies the most important position in the country's economy. It is for this reason that economic development has been concentrated on the agricultural, fishery and stock-rearing industries.

However, it is important to stress that under the current Economic Plan, the share in total economic activity of these industries will not be increased. On the contrary, the Plan aims at modernising the rural sector, which barely felt the influence of industrialisation and modern technology during the colonial period.

Modernisation in this sector will not only increase productivity of workers on the land, and in the fishing industry, but it will aid the development of a more diversified industrial sector.

Senegalese industry must in fact be based on the transformation of agricultural and sea resources, which in turn will lead to the constitution of an important domestic market for Senegalese products among the rural population.

Growth in agriculture, stock rearing and fishing is therefore of primary importance for the development of industry and other economic activities.

The Senegalese Government is relying on the private sector and on private foreign capital to modernise the primary products sector and enable industrial development to commence.

The Country's economy offers a wide variety of opportunities for intervention and investment by foreign private investors.

THE AGRICULTURAL SECTOR:

The Government plans to create a new industry based on agricultural products—once the sector is effectively modernised—and plans to cultivate sugar cane, tomatoes, market-gardening produce etc.

Senegal has an abundant supply of land that could be turned over to this kind of production and private concerns have already begun large-scale sugar-cane and tomato cultivation. The government believes that improvements in production and processing of market garden produce would permit a very sizeable increase in production and a wide degree of diversification into cultivation of other vegetables.

Large development plans are also projected for stock-rearing in Senegal. The country's livestock—which is plentiful—has until now been unexploited, but current government action—which includes hay-making and foraging projects as well as an increase in the number of waterholes—will aid stock breeders and at the same time help to settle the pastoral population, which is still very largely nomadic.

Large ranches are planned to rationalise stock-rearing and breeding.

THE FISHING INDUSTRY:

The Government is anxious to develop the country's sea resources, since this will call for creation of a processing industry, which will employ large quantities of labour.

Consequently the Government is waging a large campaign to improve the organisation, framework and equipment of the traditional fishing industry. Industrial fishing will also be developed through construction of fishing ports and of stocking facilities.

The extraordinarily rapid growth in the fishing industry over the last few years points to an increasingly important role for this sector in the national economy. The richness of sea resources along Africa's West coast and

the size of the markets for sea produce in Africa, Europe and America, as well as Senegal's geographically favourable position, all combine to justify investment in large industrial plant for this sector.

MARKETS FOR SENEGALESE PRODUCTS AND THE LABOUR SUPPLY:

It is important to understand that the development of agriculture, fishing and stock-rearing is not dependent on a national market for these products. Current economic trends on the world market suggest that such products would easily find markets outside Senegal.

In addition, the domestic market—developing at a steady rate—should not be underestimated. The range of consumer goods currently being imported into the country shows that the home market is far from negligible. Certainly with imagination and initiative private investors—whether Senegalese or foreign—would have ample scope for setting up small- and medium-sized concerns oriented towards the domestic market.

Senegal also offers exceptional opportunities to investors in the heavy industry sector. The Senegalese investment code particularly favours export industries, but all foreign firms would benefit from the advantages of a cheap and plentiful labour supply—easily adaptable and already used to industrial work—and the geographical advantages of Senegal's position on the African continent, as well as the location of Dakar itself.

European and American investors will find the country a perfect choice, if they are looking for a large labour supply not too far from headquarters in their home countries.

OIL, MINERALS AND TOURISM:

Exploration of Senegal's oil and mineral resources currently in progress is extremely promising. An oil find has been made off the southern coast and copper has been found in the eastern part of the country. Further borings are being made to determine the commercial value of the finds and it is reasonable to hope that deposits of iron ore, gold and diamonds may be discovered.

Before winding up this rapid glance at Senegal's development possibilities, we should mention the hopes we place in the tourism industry. Senegal can boast beaches, sunshine all the year round and a pleasant climate during the European winter season. In addition, North America and Europe are only six hours away by air, and the country offers tourists a complete range of Africa's attractions.

The combination of our own resources and the rapid development of tourism across the world has encouraged the Government to make a special effort to promote development in this sector by foreign investors, who can also benefit from special investment conditions.

We sincerely hope that private foreign capital will help us set up adequate tourist facilities and help to promote Senegal as a tourist centre for both Europeans and Americans.

This brief account of opportunities for foreign investors in Senegal has attempted to show how ready the country is to welcome investors in all sectors of the national economy. The economic climate favours development by private enterprise and foreign investors can benefit from the many fiscal and customs advantages outlined in the investment code, which is one of the most liberal to be found on the continent of Africa.

SENEGAL III



Phosphate workings at Taiba.

Politics: a large head on a tiny body

By KAYE WHITEMAN

Politics in Senegal have been exceptional in French-speaking black Africa, mostly because in Senegal there has been a high degree of political awareness which has existed for a very long time. The links with France are the oldest in Africa: the port of St. Louis was founded in 1659, and it was from St. Louis that a *cahier* of grievances was sent to the States General in 1789. The 19th Century saw the establishment of the famous four communes of Senegal, whose citizens had special status and eventually votes, although it was not until 1914 that a Senegalese, Blaise Diagne, was elected to the French Chamber of Deputies.

Of the French African territories, Senegal was where French-style education made its earliest strides, and this primacy was reinforced by the role of its capital, Dakar, in the first 50 years of this century, as the capital of the French West African Federation (the AOF). Thus, when in 1960 the AOF was "balkanised," and Senegal became an independent republic on its own, cutting the hinterland of Dakar from 20m people to 3m, the effect was traumatic. One writer has compared it to Austria in the 1920s, the over-large head with a tiny body under it, and like Austria, Senegal has had corresponding difficulty in adapting. Like Austria in the 1920s, too, Senegal's situation has sometimes seemed to be "always critical, but never serious."

For, although since independence there has sometimes seemed to be crisis after crisis, nevertheless continuity has been preserved, and with the continuity has gone the hope that adjustments to independence may yet be made, and that the Senegalese may realise that they cannot live by history alone.

Mali Federation

Senegal was "born" in the middle of a full-scale crisis, for it started its independent life in June 1960 as part of the Mali Federation, with the then French Soudan: the arrangement to balance power between the two leaders, Leopold Senghor and Modibo Keita, proved unworkable; the Senegalese suspected that the Soudanese were out to take over Senegal; and thus Senegal seceded from the federation, arrested Modibo Keita and sent him back home to Banako. There was a further political crisis in December 1962, when President Senghor clashed with his Prime Minister Mamadou Dia, and Dia tried to seize power, using the army. Dia's apologists would simply say he was trying to preserve his constitutional position; but in the power struggle that ensued, Senghor seemed to have all the cards, including the vital support of the paratroops, as well as discreet hacking from the French.

Modibo Keita was tried for treason and sent to jail in Eastern Senegal, where he still remains, still refusing to be reconciled on Senghor's terms, which are the only ones available. Some still see him as an alternative to Senghor, believing that his ascetic, more militantly socialist policies are what Senegal needs. But as a man of the older generation, who had been Senghor's closest political companion, it may be doubted whether, if Dia were able to bid for the leadership there would be much communication between him and the more explosive elements of the younger generation, who have for the moment adopted him as a martyred hero. This younger generation, most vocal at Dakar University, first found expres-

acute awareness of the bases of power in Senegal—his appreciation of the importance of the peasantry (even if this often means an appreciation of the power of the *marabouts* and acceptance of the rural status quo) and his calculation that the French socialists, with whom he is too taken up with new bourgeois values, had been allied, at the same time, to be really revolutionary, so that in the last analysis he broke with them.

Student strike

Then, almost in mirror image

of the student-worker troubles of the famous "May" in Paris, Senegal experienced a student strike which flared into a general strike with the trade unions participating—a combination which brought those who concentrated on governments down in other African countries. In Senegal, he was able to sweep the floor with the backing of the 1951 elections. Thus the French paradoxical formula of the student-worker troubles of the famous "May" in Paris, Senghor's own retention of the nerve, even though many of his colleagues failed him, against the elite of the towns, was a mistake to regard Senghor as the "elite of the towns,"

Certain ideology

Not that Senghor is simply a political operator: he has always tried to clothe his politics in a certain ideology, relating them to culture through the doctrine of *négritude*, and using such concepts as African socialism. His critics accuse him of mystification and trying to be all things to all men, and it is true that as a politician he has been adaptable. Just as in the 1950s he bowed to the increasing pressures for independence, so in the 1960s, faced with pressures from the younger generation, he restructured the Presidential constitution he had introduced in 1963 after the fall of Dia, and reintroduced a Prime Minister. For this post he chose a bright technocrat of 35, Abdou Diouf, who although he has not yet developed the weight to look like a convincing successor to Senghor, has nevertheless brought some new blood and new ideas into the Government.

Senghor has publicly expressed his desire for a "public referendum" in a few years' time, and it would be an achievement of some note if he were able to do it successfully, making that permanent place as a founding father and national leader through a difficult period which he so clearly deserved, more likely to be secure for subsequent generations. For, although history may have deprived him of the larger role he had hoped he could play, he had the AOF stayed in existence, his work for the propagation of African culture has been considerable, and even his critics acknowledge that in this field his tireless endeavours have had considerable impact and are the real basis of his claim to rank among the



A Koran student in the mosque at Dakar.

See in 1st

WALL STREET + OVERSEAS MARKETS

MONEY + EXCHANGES

9.4 rally ahead of Nixon's 'Phase Two'

BY OUR WALL STREET CORRESPONDENT

THE market staged a strong rally late in the session on Wall Street to-day, sparked by the announcement that President Nixon will detail Phase Two of his economic programme to-morrow night.

The Dow Jones Industrial Index closed at 800.35, a rise of 9.41 on yesterday's close—and the second time it had crossed the 900 barrier in two days.

Blue Chips led the advance, but good gains were recorded across a broad front.

The Stanpoor Industrial Index at close was up 77 cents. Trading accelerated sharply in the last hour, and volume for the day topped 15.6 million shares, compared with 12.4m. yesterday. Advanced shares were ahead of falls by about 9 to 5. The NYSE All-Common Index was up 0.41.

Analysts said the sharp run-up in prices reflected anticipation that the President's Phase Two announcement would be good for the economy.

They noted the market has been locked into a fairly narrow trading range because of uncertainty surrounding the Phase Two programme and the course of the economy.

One analyst said up to this point the market has been confused, and institutions as well as individuals have been keeping to the sidelines. He saw the market's rise to-day as a response to the fact that the uncertainty is nearly over.

Among blue chips, Dowpoint gained \$1 to \$63. General Electric \$11 to \$63. Eastman Kodak \$1 to \$57, and Westinghouse \$1 to \$97. American Telephone closed unchanged after trading lower earlier.

U.S. Steel gained \$1 to \$31. Bethlehem Republic and Arco each gained \$1, while Jones and Laughlin added 4¢.

Five National City, which reported sharply higher third-quarter and nine-month earnings, gained \$1 to \$38, and Chemical added \$1 to \$55 in a strong banking group.

Chrysler and Ford each gained more than \$1, and Goodyear Motors and American Motors added \$1 each. The four reported higher September sales.

Jack Edward topped the active list, losing \$1 to \$24. Glen Alaco added \$2 to \$103 in active trading. Also actively traded was Rapid American which gained \$1 to \$16.

Polaroid, off sharply early in the session, closed up \$1 to \$961, and Sony which moved onto the active list late in the session was unchanged at \$17.

Transportation issues were strong throughout the session. Pan American closed unchanged at \$101, in active trading. KLM added \$1 to \$34, and TWA \$1 to \$31.

Prices advanced on Ibo American Stock Exchange to a fairly active trading. The Amex index gained 0.12 as advances led declines 533 to 32. Volume hit 4,023,000.

OTHER MARKETS

Canada lower

Canadian Stock Markets closed lower in light trading yesterday. The Toronto Industrial Index was of 8.85 to 170.03 and Western Oils of 1.39 to 223.80.

Both Rank Organisation and McIntyre Porcupine fell more than \$2. Beaver Engineering and Canadian Superior Oil declined \$1. Chry rose 2¢.

PANAMAX was off 1¢. The general mood remained pessimistic following yesterday's Government report prior to the Budget debate.

Banks, Financials, Steels, Electricals, Oils, Foods all showed losses, but Constructors were resistant. Michelin dropped in Rubbers. L'Oréal reversed an earlier gain, and the Pinay Bond also eased slightly.

Dutch stocks lost ground in a mixed foreign sector. Bayer was resistant in otherwise easier Germans, while Petrofina advanced in Belgians.

Indices

NEW YORK

DOW JONES AVERAGES

Close Bonds Trans. Indus. U.S. Volume %

Oct. 6 71.22 500.50 115.16 18,430
72.00 520.50 111.98 12,200
71.11 500.50 115.16 14,270
71.07 527.88 533.88 15,400

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The Financial Times Thursday October 7 1971

F.T.—ACTUARIES SHARE INDICES

These indices are the joint compilation of The Financial Times, The Institute of Actuaries and the Faculty of Actuaries in Edinburgh

EQUITY GROUPS
GROUPS & SUB-SECTIONS

Figures in parentheses after sectional names show number of stocks.

	Wednesday, Oct. 6, 1971			Tuesday, Oct. 5			Monday, Oct. 4			Friday, Oct. 1			Thursday, Sept. 30			Year ago (approx.)			Highs and Lows Index				
	Index No.	Day's Change %	With 40% Corporation Tax	Index No.	Day's yield %	Index No.	Index No.	Index No.	Index No.	Index No.	Index No.	Index No.	Index No.	Index No.	Index No.	Index No.	1971	Since compilation	High	Low	High	Low	
1 CAPITAL GOODS GROUP (184)	156.78	+0.5	6.02	16.60	5.82	109.99	154.54	154.45	155.07	150.82	162.00	105.05	151.50	152.22	152.22	152.22	152.22	152.22	152.22	152.22	152.22	152.22	
2 Aircraft and Components (3)	113.44	-7.5	15.75	5.50	113.45	111.79	111.86	115.88	110.18	124.11	65.40	260.12	66.40	124.11	124.11	124.11	124.11	124.11	124.11	124.11	124.11	124.11	124.11
3 Building Materials (29)	163.53	+1.2	4.85	20.70	5.53	161.58	160.97	160.58	162.42	111.03	166.88	98.30	157.98	85.01	166.88	166.88	166.88	166.88	166.88	166.88	166.88	166.88	166.88
4 Contracting and Construction (20)	272.11	+0.0	5.14	10.47	2.32	269.78	265.21	263.13	264.51	201.06	272.11	152.52	276.11	84.69	272.11	272.11	272.11	272.11	272.11	272.11	272.11	272.11	272.11
5 Electric. (ex. Electro. Rad. & TV) (13)	278.22	-0.5	5.09	18.05	6.89	279.04	274.00	271.85	276.78	215.18	278.22	152.52	278.22	84.71	278.22	278.22	278.22	278.22	278.22	278.22	278.22	278.22	278.22
6 Engineering (79)	128.64	+0.6	6.84	14.50	4.59	137.88	158.90	157.56	185.50	126.05	149.39	102.66	150.85	82.90	149.39	149.39	149.39	149.39	149.39	149.39	149.39	149.39	149.39
7 Machine Tools (15)	63.97	+0.3	7.58	15.18	6.27	63.67	65.95	65.09	63.58	70.05	128.64	104.50	128.64	82.90	128.64	128.64	128.64	128.64	128.64	128.64	128.64	128.64	128.64
8 Miscellaneous (25)	126.80	+0.4	7.25	12.74	4.49	128.38	129.15	130.65	161.50	156.20	148.18	94.18	144.37	65.01	148.18	148.18	148.18	148.18	148.18	148.18	148.18	148.18	148.18
9 CONSUMER GOODS (DURABLE) GROUP (56)	179.61	-0.1	4.22	23.67	2.90	179.74	177.11	177.08	176.58	148.91	186.00	117.33	197.97	76.93	186.00	186.00	186.00	186.00	186.00	186.00	186.00	186.00	186.00
10 Electronics, Radio and TV (14)	181.96	-0.3	3.25	9.10	2.22	199.47	189.03	192.49	184.81	144.14	124.11	124.11	124.11	124.11	124.11	124.11	124.11	124.11	124.11	124.11	124.11	124.11	124.11
11 Household Goods (15)	200.76	-0.4	5.83	17.15	3.22	201.54	199.61	198.70	191.00	134.82	208.67	126.98	205.57	86.65	208.67	208.67	208.67	208.67	208.67	208.67	208.67	208.67	208.67
12 Motors and Distributors (27)	180.62	+0.1	4.23	23.62	5.55	120.37	118.93	128.78	180.95	101.51	180.62	128.78	180.95	76.52	180.62	180.62	180.62	180.62	180.62	180.62	180.62	180.62	180.62
13 CONSUMER GOODS (NON-DURABLE) GROUP (175)	165.83	+0.2	5.46	18.32	5.55	165.45	165.55	165.55	165.63	187.26	172.67	116.17	176.37	82.71	172.67	172.67	172.67	172.67	172.67	172.67	172.67	172.67	172.67
14 Breweries (21)	101.60	-0.1	6.85	18.03	5.55	101.80	101.36	100.45	105.45	105.11	105.23	103.50	105.30	80.50	105.23	105.23	105.23	105.23	105.23	105.23	105.23	105.23	105.23
15 Wines and Spirits (7)	168.94	+0.4	6.18	16.20	4.18	168.98	166.98	166.85	175.26	147.41	168.94	104.70	175.26	76.93	168.94	168.94	168.94	168.94	168.94	168.94	168.94	168.94	168.94
16 Entertainment and Catering (15)	282.61	+1.7	5.65	21.25	5.49	217.97	214.94	210.74	215.57	187.05	218.00	153.55	218.00	82.71	218.00	218.00	218.00	218.00	218.00	218.00	218.00	218.00	218.00
17 Food Manufacturing (24)	145.60	+0.5	5.49	16.02	5.78	144.58	144.01	144.33	145.94	114.98	145.60	104.00	145.60	82.71	145.60	145.60	145.60	145.60	145.60	145.60	145.60	145.60	145.60
18 Food Retailing (17)	155.85	-	6.18	10.87	3.26	155.99	155.33	154.75	156.70	120.02	160.89	100.23	156.68	94.62	155.85	155.85	155.85	155.85	155.85	155.85	155.85	155.85	155.85
19 Newspapers and Publishing (15)	154.94	+0.7	6.60	17.86	4.54	153.79	151.98	152.65	153.68	211.05	154.94	104.00	154.94	82.71	154.94	154.94	154.94	154.94	154.94	154.94	154.94	154.94	154.94
20 Packaging and Paper (16)	116.45	-0.1	6.68	14.96	4.49	115.58	114.40	116.22	115.93	118.74	162.27	116.17	176.37	82.71	162.27	162.27	162.27	162.27	162.27	162.27	162.27	162.27	162.27
21 Stores (30)	159.32	-0.3	4.30	22.95	2.97	188.75	165.89	155.79	157.41	109.66	159.32	104.00	159.32	82.71	159.32	159.32	159.32	159.32	159.32	159.32	159.32	159.32	159.32
22 Textiles (21)	175.04	+0.6	5.67	17.68	5.22	172.54	171.15	169.56	171.56	121.70	175.04	125.76	175.04	82.71	175.04	175.04	175.04	175.04	175.04	175.04	175.04	175.04	175.04
23 Tobacco (3)	175.04	+0.6	5.67	17.68	5.22	172.54	171.15	169.56	171.56	121.70	175.04	125.76	175.04	82.71	175.04	175.04	175.04	175.04	175.04	175.04	175.04	175.04	175.04
24 Toys and Games (6)	226.69	+1.7	9.65	10.50	5.88	222.86	216.91	218.51	218.78	105.21	226.69	104.00	226.69	82.71	226.69	226.69	226.69	226.69	226.69	226.69	226.69	226.69	226.69
25 OTHER GROUPS	157.74	-	5.33	13.74	5.47	187.65	184.66	185.76	186.21	156.83	187.74	104.00	187.74	82.71	187.74	187.74	187.74	187.74	187.74	187.74	187.74	187.74	187.74
26 Chemicals (19)	187.74	-	5.33	13.74	5.47	187.65	184.66																

BRIMS
Building & Civil Engineering
Contractors
NEWCASTLE UPON TYNE
TEESSIDE
NOTTINGHAM
SOUTHAMPTON
A member of the Swan Hunter Group

THE LEX COLUMN

Index fell 0.5 to 412.1

Freemans comes through at last

Having eaten humble pie half the normal rate were tax and interest for 1971. The and profits up from £1.28m. to after missing two forecasts achieved during the strike it growth rate is 4%, implying a £1.51m. before tax. UBM's latest acquisition, of self, there must have been some second half acceleration, earnings of 10.2p fully diluted and a via the proposed bid for Rycroft loss. Even so, it will be interesting to compare the sales performances of Gratan and question that remains is why of fish. Mercian was a lot of turnover (in some cases too Empire next week, given that Avon Rubber, having fallen on the original merger announcement, gained 12p to 32p yesterday). The (Bradford) is a different kettle of fish. Mercian was a lot of turnover (in some cases too much) in the Midlands and North without central warehousing system. Rycroft has agent recruitment drive of 1970. As it stands, the group should find it easy enough to reach 23m. pre-tax for the year, taking earnings from 6.7p to 8.5p a share. There is further margin recovery potential to underpin a prospective p/e of 19.3 at 167p, and also the thought that after the exit of Myers, Freeman is the industry's obvious takeover candidate.

See also Page 26

Tyre Talk

The collapse of the mooted Brown Bros. Albany/Standard Tyre merger did the usual things to share prices yesterday — BBA gaining 14.5p to 192.5p and Standard losing 10.5p to 167.5p — although BBA exaggerated the effect with a profits forecast of £2.35m. before

the arrival of its acquisition for the economic well-being of the world as a whole. Unfortunately, it would be unwise on this account to dismiss as propagandistic overstatement the warnings about the global implications of the Nixon new deal with which the U.S. is now being bombarded.

The real danger to world's health

By C. GORDON TETHER

IT IS the standard thing when a country kicks over the traces to the way America has done of late to try to make it see the error of its ways by driving frightening pictures of the likely consequences of its position for the economic well-being of the world as a whole. Unfortunately, it would be unwise on this account to dismiss as propagandistic overstatement the warnings about the global implications of the Nixon new deal with which the U.S. is now being bombarded.

For the American cold douche has come at a time when the international economic climate was already cooling off at a most disquieting rate. And it will be far less easy, therefore, for the world to take it in its stride than it would have been in the ordinary way.

In the three years to the end of 1970, world trade recorded an average annual expansion of around 10 per cent, in real terms. But in the first three months of this year the rate dropped to 7 per cent and by the second quarter it was down to 5 per cent.

Stagnating

Fluctuations of this kind are, of course, apt to take place from time to time as the world pauses for breath after a long period of sustained expansion; and they are not necessarily, therefore, anything to worry about. But it is pretty clear that on this occasion the decline in tempo reflects a widespread falling off in economic activity in the international power house — the affluent world — and one that stems, moreover, from factors that may well be of more temporary significance.

The difficulties the U.S. has been experiencing in reversing the recession trends that developed as a result of the 1969-70 all-out attack on inflation have been well publicised. And the steady growth of unemployment in the U.K. has highlighted the continuing tendency for the British economy to remain close to standstill.

What is not generally realised is that one by one, pretty well all the other major industrial countries have added their names to the stagnation list. The result is that at the moment there is hardly a single one in which output is showing any significant expansion and quite a number where it has actually turned downwards.

Mistaken

Such a situation has almost never arisen previously in the period since the world became economic advanced — indeed after the end of World War II. And what makes it the more worrying is that in most countries the present stagnation is evidently rooted in factors other than the need periodically to enforce a temporary halt to deal with over-expansionary problems.

Like Britain and the U.S., many countries have made the mistake of trying to combat the cost-push inflation phenomenon with demand-pull inflation remedies. And, as in these two countries, this has tended to undermine their economic well-being in a double sense.

For it has not only had the effect of preventing demand keeping pace with the growth of production potential, thereby giving rise to an ever-increasing margin of unused capacity. It has also allowed the fashionable form of inflation to continue to wax — the IMF recently reported that consumer prices were rising 10% in the majority of industrial countries in the second quarter of the year. So it has done nothing to remove the uncertainties surrounding the economic outlook that have been causing business communities all over the world to make caution their watchword.

Retaliation

It is true that many countries have now realised their mistake and are feeling their way towards incomes policy treatment for wages inflation — the U.S. is, of course, the outstanding example but many similar conversions have occurred elsewhere. But as the delay has resulted in the wages-prices spiral developing built-in characteristics almost everywhere, it could take some time to correct the powerful adverse side effects it has had on economic progress.

In these circumstances, the threat to the world's economic health posed by Mr. Nixon's "America must come first" policy can hardly be exaggerated. If an settlement can be reached before other countries decide that they have to retaliate — and the British statement on the damage the U.S. measures will directly inflict on our export trade shows how inevitable this is in the absence of a tuning down of the U.S. programme — it will take on an even more lethal look.

Labour committed to thrash out new economic policy

By JOHN ELLIOTT, LABOUR EDITOR

BRIGHTON, Oct. 6.

THE LABOUR Party to-day committed itself to thrash out a new economic policy after its annual conference had been told in forthright terms by Mr. Roy Jenkins that the policy should be one "which will not merely be a form of words to get us over the General Election but which will stand up to the pressures of office."

Despite his adherence to the unpopular pro-Common Market line, Mr. Jenkins, who called for a "spirit of adventure and a high degree of self-discipline" to solve future problems, was well received by the conference delegates. Many of them said later that they detected a more sincere and practical approach to the Labour movement's problems than they sometimes heard from other of their leaders.

Both Mr. Jenkins, speaking at the end of a debate on the economy, and Mrs. Barbara Castle, at the beginning, gave union leaders like Mr. Huw Scanlon, of the engineers, the assurances they required that there was no thought of returning to old-style wage restraint. Indeed, Mr. Jenkins went further than some had expected when he referred to the period which started with the 1966 wage freeze and said: "I have no desire to go over that hill of stony ground again. It produced great dispute within the movement, and its results, while by no means negligible, were not such as to begin to suggest that we had found the key to a long-term solution."

Certainly the basis will be "full employment" — less than 500,000 out of work — together with economic growth, price controls, and a spirit of adventure and a high degree of self-discipline." The spirit of adventure was needed for the party to

more nationalisation, and other know "where we are going" and the self-discipline "to ensure that our proposals are practical and that we can deliver what we say we will."

On the financial side, both Mr. Jenkins and Mrs. Castle (who was speaking on her 60th birthday) who failed to rouse the conference with her remarks showed themselves more — in favour of devaluation than definition. Mr. Jenkins, for example, said: "We should never again allow ourselves to be the prisoner of rigid over-valued exchange rate and a currency which is a national symbol and not an instrument of economic management."

During his speech, Mr. Jenkins made outright attacks on the present Government for what he described as "the most abject betrayal of election promises in modern British history" with its "price fraud" and the loss of 600,000 jobs since last year's election.

But despite the atmosphere of unity which is dominating the conference this week — boosted by an undercurrent of willingness which started with the 1966 wage freeze and said: "I have no desire to go over that hill of stony ground again. It produced great dispute within the movement, and its results, while by no means negligible, were not such as to begin to suggest that we had found the key to a long-term solution."

It was in this context that he called for "a spirit of adventure and a high degree of self-discipline." The spirit of adventure was needed for the party to

Decision on BEA cheap fares plan adjourned until November

By MICHAEL DONNE, AEROSPACE CORRESPONDENT

BRITISH European Airways' plan to cut normal tourist air fares in Europe by up to 50 per cent, has failed to win agreement at the Miami fares conference of the International Air Transport Association.

That part of the conference dealing with European, Middle East and African fares, therefore — known as Traffic Conference Two — has been recessed to give time for further consideration of the issue, and will be reconvened at a different place some time in November.

In the meantime, the rest of the Miami conference, relating to fares throughout the rest of the world, is continuing, and is not due to end before about October 20.

Reports reaching London from the Miami conference — which has

been closed to the Press — indicate that the BEA fares plan ran into exceptionally tough opposition from the other major airlines in Western Europe.

So difficult did conditions become that it was apparent last week that there was little hope of agreement at Miami, and accordingly it was decided to recess that part of the overall Miami fares meeting.

Before a new date is set for European fares talks is settled, it is expected that the chairman and chief executives of the major European airlines will have unilateral discussions among themselves in a bid to smooth out the differences that have arisen.

The differences basically centre on the fact that while most other

major European airlines are ready to see some extension of cheap promotional fares, they do not want to go quite as far as BEA's sweeping proposals. Some of them even want to see fares increases on many routes in order to fight rising costs.

BEA's basic plan was adopted at the Miami meeting, however, that its own plan for cuts of up to 50 per cent on an "advanced purchase" basis was the only way in which traffic could be stimulated, aeroplanes could be filled, and airlines' balance sheets put back into the black.

The difference of view, in fact, was believed to be so wide as to be almost completely unbridgeable in the present climate. It was for this reason that the talks for four 26,000-ton bulk carriers — worth about £13m. with UCS for four 26,000-ton bulk carriers — because this shipowner is

probably the most sympathetic towards UCS troubles.

Also, Irish Shipping has no charters arranged for the ships and regards the orders as part of a long-term programme. Some of the other shipowners — including Carron, Harton, Reardon Smith and Lyse Shipping — may be less inclined to negotiate the orders unless discussions take place quickly.

Meanwhile, it is worth considering the attitude of the shipowners who have suspended orders for 14 ships with UCS and which have not yet been commenced. It is, perhaps, misleading that the main publicity yesterday focused upon Irish Shipping — which has orders first-hand because they were not in the meeting.

Even Irish Shipping believes

that time is beginning to become a serious factor, according to Mr. William O'Neill, the assistant general manager. "We are pressing for a prompt answer. We want work to commence on the ships as soon as possible. We don't care if the new Upper Clyde company comes into existence officially in three or six months' time so long as work begins very quickly on the ships."

The Irish Shipping vessels originally were scheduled for delivery from June 1972 through to March 1973. The company is prepared to concede some leeway on these dates but wants the ships to be built at the contracted prices.

But even from this company — UCS's most loyal potential customer — came a warning note. Mr. O'Neill pointed out that many ships ordered early last year throughout the world were placed during a shipping boom. World shipping is now experiencing a slump and a number of shipowners with bulk carriers on the stocks without ready employment are willing to sell them.

A number of ships under construction — including bulk carriers of the size we want — are on order throughout the world," said Mr. O'Neill. If necessary, Irish Shipping could obtain its vessels elsewhere, possibly with similar or earlier delivery, and also, possibly, more cheaply. Similar thoughts must have occurred to some of the other shipowner customers of UCS, some of whom might not be too unhappy to see their contracts cancelled.

Irish Shipping, however, has already gone a long way towards the ships being built on the Upper Clyde since Kincaid — subcontractors to UCS — the Clyde engine builders, have already nearly completed one B and D diesel engine for the ships and a second is programmed.

Architects: The Ware MacGregor Partnership
Contractors: Robert Marnott Limited

UCS men stand firm

Continued from Page 1

Mortgage rate talks to-morrow

By SANDY McLACHLAN

AN ANNOUNCEMENT of lower mortgage rates is likely to follow to-morrow's meeting of the council of the Building Societies Association.

The probable outcome of the meeting is that the BSA recommended rate to borrowers will come down from 8.1 per cent to 8 per cent, and at the same time the rate to investors will be reduced from 5 per cent to 4.4 per cent.

However, both the question of a reduction in rates and the question of the extent of any reduction will be hotly debated. Opinion is divided on both points.

Among the 34 members of the council who will make the decision, so even at this stage the outcome is not a foregone conclusion.

At the same time there is a

feeling that anything less than a 1 per cent reduction in the lending rate would hardly be worthwhile.

Therefore some of the

pressure on the rate offered to investors might have an adverse effect on the flow of money into the movement at a time when societies are having little difficulty in maintaining record lending levels.

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